

Port of Seattle

START OF TRANSCRIPT

[00:00:30] COMMISSION VICE PRESIDENT TOSHIKO
[00:00:31] HASEGAWA CONVENING THE REGULAR MEETING
[00:00:34] OF OCTOBER 24, 2023. THE TIME IS
[00:00:34] OF OCTOBER 24, 2023. THE TIME IS
[00:00:40] TODAY AT SEATAC INTERNATIONAL AIRPORT
[00:00:43] CONFERENCE CENTER AND VIRTUALLY VIA
[00:00:45] MICROSOFT TEAMS. PRESENT WITH ME TODAY
[00:00:48] ARE COMMISSIONER CALKINS, FELLEMAN AND
[00:00:50] MOHAMMED, WHO CURRENTLY GATHERED IN AN
[00:00:52] EXECUTIVE SESSION ROOM AWAITING THE
[00:00:54] OPENING OF THE PUBLIC MEETING.
[00:00:55] COMMISSIONER CHO IS ABSENT AND EXCUSED
[00:00:58] FROM THE MEETING. WE'LL NOW RECESS INTO
[00:01:01] EXECUTIVE SESSION TO DISCUSS ONE ITEM
[00:01:03] REGARDING LITIGATION OR POTENTIAL
[00:01:04] LITIGATION OR LEGAL RISK PIER RCW 42 31
[00:01:09] 10, SECTION ONE A AND COLLECTIVE
[00:01:12] BARGAINING PER RCW 42.34
[00:01:18] FOR APPROXIMATELY 30 MINUTES AND
[00:01:20] SEPARATELY. ONE ITEM REGARDING
[00:01:22] LITIGATION OR POTENTIAL LITIGATION OR
[00:01:24] LEGAL RISK PER RCW 42.30.110,
[00:01:27] SECTION ONE A FOR APPROXIMATELY 30
[00:01:29] MINUTES AND WILL RECONVENE INTO PUBLIC
[00:01:31] SESSION AT TWELVE NOON. THANK YOU. AND
[00:01:33] THEN MADAM COMMISSIONER PRESIDENT, JUST
[00:01:35] ONE CORRECTION. I UNDERSTAND JUST FROM
[00:01:37] AARON PRITCHARD JUST A FEW MINUTES AGO
[00:01:39] THAT COMMISSIONER CHO MAY BE JOINING THE
[00:01:41] EXECUTIVE SESSION VIRTUALLY. YES. VERY
[00:01:44] GOOD. THANK YOU. THANK YOU. WE ARE IN
[00:01:46] RECESS.
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[00:01:46] RECESS. [00:01:50] THIS IS COMMISSION VICE PRESIDENT [00:01:52] TOSHIKO HASAGAWA RECONVENING THE REGULAR [00:01:54] MEETING OF OCTOBER 24, 2023. THE TIME [00:01:58] IS TWELVE 06:00 P.M WE'RE MEETING IN [00:02:00] PERSON TODAY AT SEATTLE TACOMA [00:02:02] INTERNATIONAL AIRPORT CONFERENCE CENTER. [00:02:04] CLERK HART, PLEASE CALL THE ROLL OF ALL [00:02:06] THE COMMISSIONERS IN ATTENDANCE. THANK [00:02:09] YOU. MADAM COMMISSIONER PRESIDENT, [00:02:10] BEGINNING WITH COMMISSIONER CALKINS [00:02:15] HERE. THANK YOU. COMMISSIONER FELLEMAN [00:02:20] WILL BE JOINING AND I AM ASSUMING [00:02:20] WILL BE JOINING US SHORTLY. [00:02:22] COMMISSIONER MOHAMMED? PRESENT. [00:02:24] YOU. COMMISSIONER MOHAMMED? PRESENT. [00:02:28] YOU. A FEW HOUSEKEEPING ITEMS BEFORE WE [00:02:32] PLEASE TURN YOUR CELL PHONES ONTO [00:02:32] PLEASE TURN YOUR CELL PHONES ONTO [00:02:34] SILENT. FOR ANYONE PARTICIPATING ON [00:02:37] TEAMS, PLEASE MUTE YOUR SPEAKERS WHEN [00:02:42] PLEASE ALSO KEEP YOUR CAMERAS OFF UNLESS [00:02:44] YOU'RE A MEMBER OF THE COMMISSION OR THE [00:02:45] EXECUTIVE DIRECTOR PARTICIPATING [00:02:47] VIRTUALLY, OR IF YOU'RE A MEMBER OF [00:02:48] STAFF IN A PRESENTATION AND ARE ACTIVELY
[00:01:46] RECESS. [00:01:50] THIS IS COMMISSION VICE PRESIDENT [00:01:52] TOSHIKO HASAGAWA RECONVENING THE REGULAR [00:01:54] MEETING OF OCTOBER 24, 2023. THE TIME [00:01:58] IS TWELVE 06:00 P.M WE'RE MEETING IN [00:02:00] PERSON TODAY AT SEATTLE TACOMA [00:02:02] INTERNATIONAL AIRPORT CONFERENCE CENTER. [00:02:04] CLERK HART, PLEASE CALL THE ROLL OF ALL [00:02:06] THE COMMISSIONERS IN ATTENDANCE. THANK [00:02:09] YOU. MADAM COMMISSIONER PRESIDENT, [00:02:10] BEGINNING WITH COMMISSIONER CALKINS [00:02:15] HERE. THANK YOU. COMMISSIONER FELLEMAN [00:02:19] IS IN THE BUILDING AND I AM ASSUMING [00:02:20] WILL BE JOINING US SHORTLY. [00:02:22] COMMISSIONER HASEGAWA? PRESENT. THANK [00:02:24] YOU. COMMISSIONER MOHAMMED? PRESENT. [00:02:26] THANK YOU. YOU DO HAVE A QUORUM. THANK [00:02:28] YOU. A FEW HOUSEKEEPING ITEMS BEFORE WE [00:02:30] BEGIN. FOR EVERYONE IN THE MEETING ROOM, [00:02:32] PLEASE TURN YOUR CELL PHONES ONTO [00:02:34] SILENT. FOR ANYONE PARTICIPATING ON [00:02:37] TEAMS, PLEASE MUTE YOUR SPEAKERS WHEN [00:02:42] PLEASE ALSO KEEP YOUR CAMERAS OFF UNLESS [00:02:44] YOU'RE A MEMBER OF THE COMMISSION OR THE [00:02:45] EXECUTIVE DIRECTOR PARTICIPATING [00:02:47] VIRTUALLY, OR IF YOU'RE A MEMBER OF



[00:02:54] DURING PUBLIC COMMENT MAY TURN ON	
[00:02:56] CAMERAS WHEN THEIR NAME IS CALLED	
[00:02:58] SPEAK AND WE'LL TURN THEM BACK OFF	AGAIN
[00:03:00] AT THE CONCLUSION OF THEIR REMARKS	S. FOR
[00:03:02] ANYONE AT THE DIVES HERE TODAY, PLE	EASE
[00:03:03] TURN OFF THE SPEAKERS ON ANY COMP	
[00:03:06] AND SILENCE YOUR DEVICES.	012110
[00:03:09] PLEASE ALSO REMEMBER TO ADDRESS \	/OLID
[00:03:11] REQUEST TO BE RECOGNIZED, TO SPEAK	
[00:03:12] THROUGH THE CHAIR AND WAIT TO SPEA	
[00:03:14] UNTIL YOU HAVE BEEN RECOGNIZED. YO	
[00:03:16] TURN YOUR MICROPHONES ON AND OFF	
[00:03:18] NEEDED. ALL OF THE ITEMS NOTED HERE	
[00:03:20] ENSURE A SMOOTHER MEETING. THANK	
[00:03:22] MUCH FOR YOUR COOPERATION. ALL VO	TES
[00:03:25] TODAY WILL BE TAKEN BY THE ROLL CAL	L
[00:03:26] METHOD, SO IT'S CLEAR FOR ANYONE	
[00:03:27] PARTICIPATING VIRTUALLY HOW VOTES A	ARF
[00:03:29] CAST. COMMISSIONER WILL SAY AYE OR	
[00:03:31] WHEN THEIR NAME IS CALLED.	1 47 (IVIL
[00:03:35] WE ARE MEETING ON THE ANCESTRAL LA	VNDC
[00:03:37] AND WATERS OF THE COAST SALISH PEC	
[00:03:39] WITH WHOM WE SHARE THE COMMITMEN	
[00:03:41] STEWARD THESE NATURAL RESOURCES	
[00:03:42] FUTURE GENERATIONS. THIS MEETING IS	
[00:03:45] BEING DIGITALLY RECORDED AND MAY B	E
[00:03:47] VIEWED OR HEARD AT ANY TIME AT THE	
[00:03:49] PORT'S WEBSITE AND MAY BE REBROADO	
[00:03:52] KING COUNTY TELEVISION. PLEASE STAN	ID OR
[00:03:55] JOIN US NOW FOR THE PLEDGE OF	
[00:03:57] ALLEGIANCE. I PLEDGE ALLEGIANCE TO	
[00:04:00] THE FLAG OF THE UNITED STATES OF	
[00:04:02] AMERICA, AND TO THE REPUBLIC FOR WI	HICH
[00:04:05] IT STANDS, ONE NATION UNDER GOD,	
[00:04:08] INDIVISIBLE, WITH LIBERTY AND JUSTICE	
[00:04:10] FOR ALL.	
[00:04:15] THE FIRST ITEM OF BUSINESS TODAY IS	THE
[00:04:17] APPROVAL OF THE AGENDA. AS A REMINI	
[00:04:20] IF A COMMISSIONER WISHES TO COMME	
[00:04:22] OR AGAINST AN ITEM ON THE CONSENT	
[00:04:23] AGENDA, IT IS NOT NECESSARY TO PULL	THE
[00:04:26] ITEM FROM THE CONSENT AGENDA. RATI	
[00:04:28] YOU MAY OFFER SUPPORT OR OPPOSING	
[00:04:30] COMMENTS LATER IN THIS MEETING. ONG	
[00:04:32] GET TO THE CONSENT AGENDA, PLEASE	
[00:04:35] UNTIL THE MOTION TO APPROVE THE CO	
[00:04:37] AGENDA IN ORDER TO MAKE YOUR COMM	
[00:04:41] HOWEVER, IT IS APPROPRIATE AT THIS T	
[00:04:44] IF A COMMISSIONER WANTS TO ASK QUE	
[00:04:45] OF STAFF OR WISH TO HAVE A DIALOGUE	
[00:04:47] CONSENT AGENDA ITEM, TO REQUEST TH	HAT THE
[00:04:50] ITEM BE PULLED FOR A SEPARATE	
[00:04:51] DISCUSSION. SO WITH THAT,	
[00:04:53] COMMISSIONERS, ARE THERE ANY ITEMS	TO BE
[00:04:55] PULLED FROM CONSENT OR ANY MOTION	NS TO
[00:04:57] REARRANGE THE ORDERS OF THE DAY?	YES,
[00:05:00] COMMISSIONER FELLEMAN? YEAH, I'D LIK	KE TO
[00:05:03] HAVE ITEM TEN, EIGHT H.	
[00:05:08] ANY ITEM THAT HAS A COST OF \$200 MILI	LION
[00:05:11] SEEMS TO NEED TO HAVE AT LEAST SOM	
[00:05:13] PUBLIC AIRING. THIS CURRENT	
[00:05:17] REQUEST IS \$50 MILLION.	
[
[00:05:23] THERE'S TALKING ABOUT PAVING, BUT	



100:05:261 THERE'S ASSOCIATED UTILITIES AND THINGS [00:05:28] LIKE THAT. I JUST THINK IT'S TOO BIG A [00:05:30] NUMBER NOT TO HAVE SOME DISCUSSION. [00:05:32] VERY WELL. THANK YOU. COMMISSIONER [00:05:34] FELLEMAN HAS PULLED ITEM EIGHT H FROM [00:05:37] THE CONSENT AGENDA. ARE THERE ANY OTHER [00:05:40] ITEMS TO BE PULLED FROM THE CONSENT [00:05:43] AGENDA? ANY MOTIONS TO REARRANGE [00:05:46] PROCEEDINGS OF THE DAY? SO NOW THE [00:05:48] QUESTION IS, ON APPROVAL OF THE AGENDA. [00:05:50] IS THERE A MOTION TO APPROVE THE AGENDA [00:05:52] AS AMENDED? SO MOVED. [00:05:55] SECOND. THE MOTION HAS BEEN MADE AND [00:05:58] SECONDED BY COMMISSIONERS MOHAMMED AND [00:06:00] CALKINS. IS THERE ANY OBJECTION [00:06:04] TO APPROVAL OF THE AGENDA? I'M SEEING [00:06:07] NONE. IT IS APPROVED. [00:06:11] SO WE HAVE NO SPECIAL ORDERS OF THE DAY, [00:06:16] WHICH MEANS THAT WE CAN MOVE INTO OUR [00:06:18] EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE [00:06:20] DIRECTOR METRUCK. TAKE IT AWAY, [00:06:24] VICE PRESIDENT. THANK YOU. HOW'S IT [00:06:25] GOING? GOOD AFTERNOON, COMMISSIONERS. [00:06:27] IN BETWEEN MEETINGS, I SPENT THE LAST [00:06:29] WEEK AT THE GLOBAL MARITIME FORUM SUMMIT [00:06:32] IN ATHENS, GREECE, AND I'D LIKE TO JUST [00:06:34] TALK ABOUT THAT FOR A SECOND. THE SUMMIT [00:06:36] WAS AN INCREDIBLE OPPORTUNITY TO BE WITH [00:06:37] LIKE MINDED INDUSTRY LEADERS AND OTHER [00:06:39] STAKEHOLDERS ACROSS THE MARITIME [00:06:41] INDUSTRIES, ESPECIALLY OUR SISTER PORTS [00:06:43] IN SINGAPORE AND ROTTERDAM. IN THE WAKE [00:06:46] OF THIS SUMMER'S INTERNATIONAL MARITIME 100:06:471 ORGANIZATION'S COMMITMENTS TO MARITIME [00:06:49] DECARBONIZATION, THERE WAS SIGNIFICANT [00:06:52] DISCUSSION AT THE GMF OF WHAT WILL BE [00:06:54] NEEDED TO ADVANCE ZERO EMISSION FUELS [00:06:56] FROM A POLICY, TECHNOLOGY AND [00:06:58] PARTNERSHIP LEVEL. IN PARTICULAR, THERE [00:07:00] WAS GREAT DISCUSSION OF GREEN CORRIDORS, [00:07:03] AND IT WAS A REALLY GOOD OPPORTUNITY TO [00:07:06] LEARN MORE ABOUT HOW OUR INTERNATIONAL [00:07:08] PARTNERS ARE PURSUING THEIR PARALLEL [00:07:10] EFFORTS. AND LOOK FOR LESSONS LEARNED [00:07:12] BETWEEN US. AND I LOOK FORWARD TO [00:07:14] SHARING MORE ABOUT THE DETAILED [00:07:15] TAKEAWAYS ABOUT THIS WITH YOU ALL AT A [00:07:17] LATER DATE. IN OTHER MARITIME NEWS, [00:07:20] WHILE OUR 2023 CRUISE SEASON IS NOT YET [00:07:23] OVER, I'M VERY PLEASED TO SHARE THAT IT [00:07:25] WAS OUR MOST SUCCESSFUL EVER, WITH AN [00:07:27] ESTIMATED 1.7 MILLION REVENUE [00:07:30] PASSENGERS. CONSIDERING THAT THE SEASON, [00:07:32] WHICH ENDS ON OCTOBER 30, WAS PROJECTED [00:07:34] TO SEE 1.4 MILLION PASSENGERS, THIS IS [00:07:37] QUITE A MILESTONE. THERE'LL BE MUCH MORE [00:07:39] IN OUR END OF SEASON RECAP, BUT I WANT [00:07:41] TO THANK THE INCREDIBLE MARITIME AND [00:07:43] AVIATION STAFF AND PARTNERS WHO HELP [00:07:45] FACILITATE THIS RECORD BREAKING YEAR. [00:07:48] OF COURSE, WE MEASURE OUR SUCCESS IN [00:07:50] CRUISE NOT ONLY ON THE ECONOMIC IMPACT, [00:07:52] BUT HOW WE CONTINUE TO LEAN INTO



	SUSTAINABILITY AND DECARBONIZATION.
[00:07:57]	TO THAT END, WE CAN ALL CELEBRATE THE
[00:07:58]	GREAT NEWS FROM THE LAST WEEK THAT THE
	PACIFIC NORTHWEST WAS SELECTED BY THE
	US. DEPARTMENT OF ENERGY TO BE A
	REGIONAL CLEAN HYDROGEN HUB ELIGIBLE TO
	RECEIVE \$1 BILLION IN FEDERAL FUNDING
	TO PURSUE DEVELOPMENT AND IMPLEMENTATION
	OF GREEN HYDROGEN AS AN ENERGY SOURCE.
	CONGRATULATIONS TO OUR PARTNERS AT THE
	NORTHWEST SEAPORT ALLIANCE WHO HAVE
	FUNDED PROJECTS AS PART OF THIS HUB.
	AND SPECIAL THANKS TO THE PORT'S SENIOR
	ENVIRONMENTAL PROGRAM MANAGER, DAVID
	FUJIMOTO FOR AYE. EFFORTS TO REPRESENT
[00:08:29]	THE PORT OF SEATTLE IN THIS IMPORTANT
[00:08:30]	WORK. MOVING IN TODAY'S COMMISSIONER
[00:08:33]	MEETING AND I'D LIKE TO HIGHLIGHT A FEW
	ITEMS ON THE CONSENT AGENDA. WE HAVE A
	PROJECT THAT WILL REPLACE TWO OUTDATED
	FLAT CONFIGURATION BAGGAGE CAROUSELS
	WITH MORE MODERN SLANTED CONFIGURATION
	UNITS. THIS REPLACEMENT WILL FREE UP
	ADDITIONAL SQUARE FOOTAGE IN OUR
	CONSTRAINED AIRPORT THAT CAN BE USED FOR
	TENANT SPACE BUILDOUT. WE ALSO HAVE
	PHASE FOUR OF OUR PASSENGER LOADING
	BRIDGES. THESE ARE CRITICAL AND
	ESSENTIAL INFRASTRUCTURE FOR OPERATING
	AN AIRPORT AND THE PORT OF OUR
	CONTINUING EFFORT AT RENEWAL AND
[00:09:01]	UPGRADING OUR FACILITIES. AND ALSO
[00:09:04]	I'M GOING TO COMMENT HERE, THIS IS
[00:09:05]	PULLED FROM THE AGENDA, BUT WE HAD ON
[00:09:07]	THE CONSENT AGENDA, NOW PULLED INTO THE
	AGENDA. IT'S OUR NEXT PHASE OF OUR
	AVIATION PAVEMENT PROGRAM. THESE
	MULTIYEAR PROGRAMS CONTINUE TO ENSURE
	AIRFIELD, PAVEMENT AND UTILITY ASSETS
	ARE MANAGED IN A SAFE AND EFFECTIVE
	FASHION. MAINTAINING THIS INFRASTRUCTURE
	IS CRITICAL AND ESSENTIAL FOR AIRPORT
	OPERATIONS. AND I WANT TO GIVE SPECIAL
	THANKS TO THE GREAT WORK OF THE AVIATION
	FINANCE TEAM WHO HAVE BEEN INCREDIBLY
	SUCCESSFUL IN SECURING FEDERAL GRANTS
	FOR THESE PROJECTS. IN DEVELOPING THIS
	PROPOSED PLAN OF FINANCE,
	MOVING TO THE NEXT SUBJECT THERE, WHICH
	IS OUR PROPOSED TAX LEVY AND PLAN OF
[00:09:44]	FINANCE. AND IN DEVELOPING THIS PROPOSED
[00:09:46]	PLAN OF FINANCE, WHICH WE'LL BE
[00:09:48]	DISCUSSING LATER IN THE PROGRAM, WE'VE
[00:09:50]	BEEN FOCUSED ON HOW TO MAKE HISTORIC AND
	STRATEGIC INVESTMENTS IN PORT
	INFRASTRUCTURE PROGRAMS IN OUR WORKFORCE
	AND COMMUNITIES WHILE SIMULTANEOUSLY
	ENSURING THE FINANCIAL RESPONSIBILITY
	AND SUSTAINABILITY OF OUR ORGANIZATION.
	AFTER TODAY'S BRIEFING, THE FULL
	PROPOSED BUDGET WILL BE RELEASED TO THE
	PUBLIC ON THURSDAY WITH A PRESS RELEASE
[00:10:10]	AND INTERACTIVE WEBSITE. IN ADVANCE OF





[00:10:13] MEETING. SO, COMMISSIONERS, THIS [00:10:15] CONCLUDES MY REMARKS. [00:10:38] THANK YOU, EXECUTIVE DIRECTOR METRUCK. [00:10:40] AND THAT BRINGS US TO THE COMMITTEE [00:10:44] REPORT SECTION OF OUR AGENDA. AND I'D [00:10:46] LIKE TO WELCOME COMMISSION STRATEGIC [00:10:49] ADVISOR ERICA CHUNG TO PROVIDE THE [00:10:51] REPORT. SHE'S ONLINE. [00:10:54] GOOD AFTERNOON, HELLO, GOOD AFTERNOON. [00:10:57] VICE PRESIDENT HASEGAWA COMMISSIONERS. [00:11:00] EXECUTIVE DIRECTOR METRUCK. I HAVE THREE [00:11:02] COMMITTEE REPORTS FOR YOU TODAY. ON [00:11:05] OCTOBER 17, COMMISSIONER MOHAMED AND [00:11:07] CALKINS CONVENED THE AVIATION COMMITTEE. [00:11:10] THE COMMITTEE DISCUSSED AVIATION, [00:11:12] DINING AND RETAIL OPPORTUNITIES COMING [00:11:14] AVAILABLE IN THE NEAR TERM AND THE [00:11:16] TIMELINE FOR OPPORTUNITIES INTO THE [00:11:18] FUTURE. ALSO ON OCTOBER 17, [00:11:20] COMMISSIONERS, HASEGAWA CALKINS CONVENED [00:11:23] THE EQUITY AND WORKFORCE DEVELOPMENT [00:11:24] COMMITTEE. COMMISSIONERS HEARD AN UPDATE [00:11:27] ON THE YOUTH MARITIME CAREER LAUNCH [00:11:29] PROGRAM AND GAVE THEIR INPUT AS TO WAYS [00:11:32] TO FURTHER DIVERSIFY THE APPLICANT POOL [00:11:35] AND KEEP EMPLOYEES ENGAGED IN THE [00:11:37] PROGRAM, OEDI AND BUDGET STAFF ALSO [00:11:40] PRESENTED TO COMMISSIONERS ON THE PORT'S [00:11:42] EQUITY AND BUDGETING EFFORTS. [00:11:45] COMMISSIONERS CHECKED IN ON STAFF'S [00:11:47] CAPACITY TO ADMINISTER THE PROGRAM AND [00:11:49] HEARD THAT WORK DONE IN PRIOR YEARS HAS 100:11:521 STREAMLINED THE EFFORTS THIS YEAR, ALSO [00:11:54] ON OCTOBER 17, THE PORT PORTWIDE ARTS [00:11:57] AND CULTURE BOARD MET WITH COMMISSIONER [00:11:59] CHO ATTENDING. THE BOARD WAS INTRODUCED [00:12:02] TO TAMARI BENZIRI, [00:12:07] THE NEWEST PUBLIC MEMBER TO THE PORT, [00:12:10] AND DISCUSSED THE TERMS AND PROCESS OF [00:12:12] ONBOARDING NEW MEMBERS. THE BOARD ALSO [00:12:15] RECEIVED A BRIEFING ON AV ART FUNDING [00:12:17] AUTHORIZATION FOR 2024, DISCUSSED THE [00:12:20] BOARD'S WORK PLAN FOR 2024, AND AN [00:12:23] UPDATE OF REMAINING PROJECTS FOR 2023. [00:12:25] A COUPLE OF EVENTS THAT ARE COMING UP [00:12:29] INCLUDE A ONE NIGHT EVENT FEATURING NEON [00:12:32] BY KELSEY FERN KOFF IN COLLABORATION [00:12:35] WITH PILCHUCK SCHOOL OF GLASS AT THE SEA [00:12:38] SELL, LOT HILL, TEN ON SATURDAY, [00:12:40] NOVEMBER 4, FROM FIVE TO 09:00 P.M.. [00:12:43] AND NEW ICONS PORTRAITS OF BURIEN [00:12:46] SURVIVORS ART BY GRACE ATHENA FLOAT AND [00:12:49] RECEPTION AT PIER 69 ON DECEMBER 19, [00:12:52] 2023, AT 04:00 P.M.. THIS CONCLUDES MY [00:12:55] REPORT. THANK YOU. THANK YOU. [00:12:59] DOES ANYBODY HAVE ANY QUESTIONS FOR [00:13:01] ERICA? ALL RIGHT, [00:13:05] MOVING FORWARD, WE ARE NOW AT THE PUBLIC [00:13:08] COMMENT SECTION OF OUR AGENDA. THE PORT [00:13:10] COMMISSION WELCOMES PUBLIC COMMENT AS AN [00:13:12] IMPORTANT PART OF THE PUBLIC PROCESS.

[00:13:14] COMMENTS ARE RECEIVED AND CONSIDERED BY

100:10:111 THE FIRST READING AT OUR NEXT COMMISSION



[00:13:16] THE COMMISSION IN ITS DELIBERATIONS.
[00:13:19] BEFORE WE TAKE PUBLIC COMMENT, WE'D LIKE
[00:13:21] TO REVIEW OUR RULES FOR IN PERSON AND
[00:13:23] VIRTUAL COMMENT. CLERK HART, PLEASE PLAY
[00:13:25] THE RECORDED RULES.
[00:13:38] THE PORT OF SEATTLE COMMISSIONER
[00:13:39] WELCOMES YOU TO OUR MEETING TODAY. AS
[00:13:42] NOTED, PUBLIC COMMENT IS AN IMPORTANT
[00:13:44] PART OF THE PUBLIC PROCESS, AND THE PORT
[00:13:46] OF SEATTLE COMMISSION THANKS YOU FOR
[00:13:48] JOINING US. THE COMMISSION ACCEPTS IN
[00:13:51] PERSON, VIRTUAL AND WRITTEN PUBLIC
[00:13:53] COMMENT REGARDING MATTERS RELATED TO THE
[00:13:55] CONDUCT OF PORT BUSINESS. BEFORE WE
[00:13:58] PROCEED, HERE ARE THE COMMISSION'S
[00:14:01] PUBLIC COMMENT RULES OF PROCEDURE. FOR
[00:14:02] YOUR INFORMATION, EACH COMMENTER WILL
[00:14:05] HAVE TWO MINUTES TO SPEAK AND SHOULD
[00:14:07] STAY WITHIN THE ALLOTTED TIME. A TIMER
[00:14:10] WILL THINK
[00:14:19] THAT VIDEO JUST TIED UP AND A BUZZER
[00:14:21] WILL SOUND AT THE END OF THE TWO MINUTE
[00:14:23] PERIOD. FOR EACH SPEAKER, THE COMMISSION
[00:14:26] RESERVES THE RIGHT TO RECEIVE COMMENTS
[00:14:28] SPECIFICALLY RELATED TO THE CONDUCT OF
[00:14:30] COURT BUSINESS. IF COMMENTS ARE NOT
[00:14:33] RELATED TO THE CONDUCT OF COURT
[00:14:34] BUSINESS, THE PRESIDING OFFICER WILL
[00:14:36] STOP THE SPEAKER AND ASK THAT COMMENTS
[00:14:39] BE KEPT TO MATTERS RELATED TO THE
[00:14:41] CONDUCT OF PORT BUSINESS. THIS RULE
[00:14:44] APPLIES TO BOTH INTRODUCTORY AND
[00:14:45] CONCLUDING REMARKS. ALL REMARKS SHOULD
[00:14:48] BE ADDRESSED TO THE COMMISSIONER AS A
[00:14:50] BODY AND NOT TO INDIVIDUAL
[00:14:50] DODY AND NOT TO INDIVIDUAL [00:14:52] COMMISSIONERS. DISRUPTIONS OF
[00:14:55] COMMISSIONER PUBLIC MEETINGS ARE
[00:14:56] PROHIBITED. DISRUPTIONS INCLUDE, BUT ARE
[00:14:59] NOT LIMITED TO THE FOLLOWING REFUSAL OF
[00:15:02] A SPEAKER TO LIMIT REMARKS TO TOPICS
[00:15:04] RELATED TO THE CONDUCT OF PORT BUSINESS
[00:15:07] THREATS AND ABUSIVE OR HARASSING
[00:15:10] BEHAVIOR AND LANGUAGE OBSCENE LANGUAGE
[00:15:13] AND GESTURES. REFUSAL OF A SPEAKER TO
[00:15:16] COMPLY WITH THE ALLOTTED TIME SET FOR
[00:15:16] COMILET WITH THE ALEGITED TIME SETTION [00:15:18] THE INDIVIDUAL SPEAKER'S PUBLIC COMMENT
[00:15:21] LEAVING THE PODIUM OR TESTIMONY TABLE TO
[00:15:24] PHYSICALLY APPROACH COMMISSIONER OR
[00:15:26] STAFF DURING ONE'S PUBLIC COMMENTS
[00:15:29] PROVIDED SPEAKERS MAY AUTHOR WRITTEN
[00.13.23] I NOVIDED OF EARLING WAT ACTION WITH TEN
[00:15:31] MATERIALS TO THE COMMISSION CLERK AND
[00:15:31] MATERIALS TO THE COMMISSION CLERK AND [00:15:34] ANY BEHAVIOR THAT DISRUPTS, DISTURBS OR
[00:15:31] MATERIALS TO THE COMMISSION CLERK AND [00:15:34] ANY BEHAVIOR THAT DISRUPTS, DISTURBS OR [00:15:37] OTHERWISE IMPEDES THE MEETING.
[00:15:31] MATERIALS TO THE COMMISSION CLERK AND [00:15:34] ANY BEHAVIOR THAT DISRUPTS, DISTURBS OR [00:15:37] OTHERWISE IMPEDES THE MEETING. [00:15:40] ANY DISRUPTION WILL RESULT IN THE
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[00:15:31] MATERIALS TO THE COMMISSION CLERK AND [00:15:34] ANY BEHAVIOR THAT DISRUPTS, DISTURBS OR [00:15:37] OTHERWISE IMPEDES THE MEETING. [00:15:40] ANY DISRUPTION WILL RESULT IN THE [00:15:42] SPEAKER'S MICROPHONE BEING IMMEDIATELY [00:15:44] SHUT OFF BY THE PRESIDING OFFICER, AND A [00:15:47] WARNING OR LOSS OF SPEAKING PRIVILEGES [00:15:49] OR REMOVAL FROM THE MEETING ROOM MAY [00:15:51] OCCUR AS PROVIDED IN THE COMMISSION'S [00:15:54] BYLAW. WRITTEN MATERIALS PROVIDED TO THE
[00:15:31] MATERIALS TO THE COMMISSION CLERK AND [00:15:34] ANY BEHAVIOR THAT DISRUPTS, DISTURBS OR [00:15:37] OTHERWISE IMPEDES THE MEETING. [00:15:40] ANY DISRUPTION WILL RESULT IN THE [00:15:42] SPEAKER'S MICROPHONE BEING IMMEDIATELY [00:15:44] SHUT OFF BY THE PRESIDING OFFICER, AND A [00:15:47] WARNING OR LOSS OF SPEAKING PRIVILEGES [00:15:49] OR REMOVAL FROM THE MEETING ROOM MAY [00:15:51] OCCUR AS PROVIDED IN THE COMMISSION'S [00:15:54] BYLAW. WRITTEN MATERIALS PROVIDED TO THE [00:15:57] CLERK WILL BE INCLUDED IN TODAY'S



[00:16:04] COMMENTS FROM ANYONE WHO HAS SIGNED UP [00:16:06] TO SPEAK VIRTUALLY, AS WELL AS FROM [00:16:08] ANYONE WHO HAS JOINED US TODAY HERE IN [00:16:10] THE MEETING ROOM WHEN YOUR NAME IS [00:16:13] CALLED. IF YOU ARE JOINING VIRTUALLY, [00:16:15] PLEASE UNMUTE YOURSELF, THEN PLEASE [00:16:17] REPEAT YOUR NAME FOR THE RECORD AND [00:16:19] STATE YOUR TOPIC RELATED TO THE CONDUCT [00:16:22] OF PORT BUSINESS. YOU MAY TURN ON YOUR [00:16:24] CAMERA AT THIS TIME. THE TWO MINUTE [00:16:27] TIMER WILL THEN BEGIN. IF YOU'RE ON THE [00:16:30] TEAM'S MEETING AND AT THE SAME TIME [00:16:32] STREAMING THE MEETING ON THE WEBSITE, [00:16:34] PLEASE MUTE THE WEBSITE STREAM TO AVOID [00:16:36] FEEDBACK. WHEN YOU HAVE CONCLUDED YOUR [00:16:38] REMARKS, YOU MAY AGAIN TURN OFF YOUR [00:16:40] CAMERA AND MUTE YOUR SPEAKER. IF YOU ARE [00:16:44] SPEAKING FROM THE MEETING ROOM, PLEASE [00:16:45] COME TO THE TESTIMONY TABLE, REPEAT YOUR [00:16:48] NAME FOR THE RECORD, AND STATE YOUR [00:16:49] TOPIC RELATED TO THE CONDUCT OF PORT [00:16:51] BUSINESS. OUR PUBLIC COMMENT PERIOD WILL [00:16:54] NOW COMMENCE. THANK YOU AGAIN FOR [00:16:56] JOINING US TODAY. [00:17:01] WONDERFUL. SO WE DO HAVE SOME FOLKS [00:17:03] SIGNED UP TO PROVIDE PUBLIC COMMENT. [00:17:05] CLERK HART WILL GUIDE US THROUGH. THANK [00:17:08] YOU. GIVE ME JUST ONE MOMENT HERE. [00:17:21] THANK YOU, MADAM COMMISSIONER VICE [00:17:23] PRESIDENT. I WILL ALTERNATE BETWEEN OUR [00:17:25] VIRTUAL SPEAKERS AND OUR IN ROOM [00:17:27] SPEAKERS TODAY. AND WE WILL BEGIN WITH [00:17:29] THE IN ROOM SPEAKER, ANDREW SCHIFFER. 100:17:361 AND ANDREW, IF YOU WOULD REPEAT YOUR [00:17:38] NAME FOR THE RECORD AND STATE YOUR TOPIC [00:17:40] RELATED TO THE CONDUCT OF PORT BUSINESS [00:17:42] FOR US, PLEASE. THANK YOU. SURE. [00:17:46] HELLO. MY NAME IS ANDREW SCHIFFER AND [00:17:48] I'M HERE TO GIVE PUBLIC COMMENT ON [00:17:50] AGENDA ITEM TEN B. 8TH AVENUE SOUTH, [00:17:52] GATEWAY PARK NORTH. MEMORANDUM OF [00:17:54] AGREEMENT WITH CITY OF SEATTLE. I'M A [00:17:57] RESIDENT OF GEORGETOWN AND A MEMBER OF [00:17:58] THE PORT COMMUNITY ACTION TEAM. THE [00:18:00] RESIDENTS OF THE GEORGETOWN NEIGHBORHOOD [00:18:02] OF SEATTLE HAVE BEEN ADVOCATING FOR THIS [00:18:03] SPACE, KNOWN AS GATEWAY PARK NORTH, TO [00:18:04] BE TRANSFORMED INTO AN ACCESSIBLE [00:18:06] SHORELINE PARK SPACE FOR OVER 40 YEARS. [00:18:09] THIS PARTNERSHIP BETWEEN THE PORT AND [00:18:10] THE CITY HAS BEEN BUILT OVER MANY YEARS, [00:18:12] AND THIS NEXT STEP FORWARD WITH THE CITY [00:18:13] LEADING AND THE PORT CONTRIBUTING FUNDS [00:18:15] FOR DESIGN AND PERMITTING, IS A CRUCIAL [00:18:17] ASPECT OF THIS PROJECT ACTUALLY COMING [00:18:19] TO FRUITION. SO WE, THE COMMUNITY, ARE [00:18:21] IN SUPPORT OF THIS PROPOSAL. I WANT TO [00:18:23] THANK THE PORT FOR FOLLOWING THROUGH [00:18:24] WITH THIS NEXT STEP IN THE PROCESS OF [00:18:26] MAKING AN ACCESSIBLE SHORELINE PARK IN [00:18:27] GEORGETOWN A REALITY, AS WAS ORIGINALLY [00:18:30] AGREED UPON IN THE DUWAMISH VALLEY [00:18:31] COMMUNITY BENEFITS COMMITMENT. I ALSO



[00:18:34] WANT TO ACKNOWLEDGE THAT THIS IS AN [00:18:35] INTERMEDIATE STEP FOR DESIGN AND [00:18:37] PERMITTING AND THAT TO FULFILL ITS [00:18:39] COMMITMENT, THE PORT WILL NEED TO FOLLOW [00:18:40] THROUGH THIS PROJECT ALL THE WAY TO THE [00:18:42] CONSTRUCTION PHASES CURRENTLY PROJECTED [00:18:43] FOR 2026. I WOULD LIKE TO THANK THE PORT [00:18:46] STAFF, JOHN SLOAN, DANIEL BUTZICK AND [00:18:48] GEORGE BLOMBERG, FOR ALL THEIR HARD WORK 100:18:491 AND CONTRIBUTIONS ON THIS PROJECT, AS [00:18:51] WELL AS THE GEORGETOWN YOUTH COUNCIL FOR [00:18:52] CONTINUING TO KEEP THE COMMUNITY AND THE [00:18:54] PORT INVOLVED IN THIS PROJECT. THANK YOU [00:18:56] VERY MUCH. [00:19:00] THANK YOU, ANDREW. OUR NEXT SPEAKER IS [00:19:02] VIRTUAL, AND IT IS JAKE BOOKWALTER. [00:19:06] JAKE, IF YOU COULD REPEAT YOUR NAME FOR [00:19:07] THE RECORD AND STATE YOUR TOPIC RELATED [00:19:09] TO THE CONDUCT OF PORT BUSINESS, [00:19:10] PLEASE. [00:19:13] HELLO. MY NAME IS JAKE BOOKWALTER. I [00:19:16] WILL BE SPEAKING ON ITEM TEN B RELATED [00:19:19] TO EIGHTH AVENUE SOUTH FUNDING AND A [00:19:21] MEMORANDUM OF AGREEMENT WITH THE CITY OF [00:19:23] SEATTLE. I AM A LIFELONG RESIDENT OF [00:19:25] GEORGETOWN, AND I'VE BEEN GOING TO [00:19:27] GATEWAY PARK NORTH SINCE I WAS A KID. [00:19:29] EVEN AS A KID, I REALIZED THAT SOMETHING [00:19:32] WASN'T RIGHT WITH THE PARK. IT DIDN'T [00:19:33] LOOK LIKE OTHER PARKS THAT I VISITED [00:19:35] WITH MY FAMILY. IT FRANKLY LOOKED LIKE [00:19:38] IT HADN'T BEEN INVESTED IN, AND THERE [00:19:41] WAS NEVER ANYONE THERE, WHICH IS NOT [00:19:44] RIGHT, BECAUSE, AS YOU MAY KNOW, THAT IS [00:19:46] CURRENTLY GEORGETOWN'S ONLY RIVER [00:19:47] ACCESS, ONLY PUBLIC GREEN RIVER [00:19:51] ACCESS. AND AS SUCH, [00:19:54] WE DESERVE A SORRY, I GOT SIDETRACKED [00:19:57] APOLOGIES. AS A COMMUNITY, WE DESERVE [00:20:00] RIVER ACCESS. AND CURRENTLY MUCH [00:20:04] OF THE COMMUNITY DOESN'T KNOW THAT [00:20:05] GATEWAY PARK NORTH EXISTS WITH THE [00:20:08] GEORGETOWN YOUTH COUNCIL. I HAVE [00:20:09] ORGANIZED CLEANUPS AT THE PARK, AND WE [00:20:12] HAVE HAD COMMUNITY COME OUT AND THEY'VE [00:20:13] SEEN THE PARK AND THEY'VE ACKNOWLEDGED [00:20:15] THAT IT IS A BEAUTIFUL SPACE AND THAT AS [00:20:18] A COMMUNITY, WE DESERVE TO HAVE THAT [00:20:19] SPACE FOR THE COMMUNITY AND FOR US TO [00:20:22] ACCESS AND RECREATE ON THE RIVER. THIS [00:20:25] IS A CRITICAL NEXT STEP FORWARD FROM THE [00:20:27] PORT OF SEATTLE TO COMMIT TO WORKING [00:20:29] WITH THE CITY. AND AS SUCH, AS A MEMBER [00:20:31] OF THE COMMUNITY, I SUPPORT IT. THANK [00:20:33] YOU. [00:20:37] THANK YOU, JAKE. OUR NEXT IN HOUSE [00:20:39] SPEAKER IS IRIS ANTMAN. IRIS, PLEASE [00:20:42] REPEAT YOUR NAME FOR THE RECORD AND YOUR [00:20:43] TOPIC RELATED TO THE CONDUCT OF PORT [00:20:45] BUSINESS. THANK YOU. [00:20:49] IT IS. YES. GOOD AFTERNOON. [00:20:52] MY NAME IS IRIS ANTMAN, AND I'M A MEMBER

[00:20:54] OF SEATTLE CRUISE CONTROL, HERE TO SPEAK



[00:20:57] ABOUT THE HARMS OF CRUISE, CRUISE SHIPS [00:21:00] POLLUTE OUR WATERS AND AIR, ENDANGER [00:21:02] COMMUNITY HEALTH, JEOPARDIZE OUR [00:21:04] CLIMATE, OVERWHELM DESTINATION [00:21:06] COMMUNITIES AND INFRASTRUCTURE, AND [00:21:09] EXPLOIT ONBOARD WORKERS. IT'S TIME. [00:21:12] THE PORT OF SEATTLE ACTS NOW TO REDUCE [00:21:14] THESE HARMS. THE WORLD IS CHANGING ALL [00:21:17] AROUND US. WE ARE EXPERIENCING GLOBAL [00:21:20] WARMING, RESULTING IN INCREASED [00:21:22] WILDFIRES, DROUGHTS, FLOODING, AND SO [00:21:24] MUCH MORE. AND WHAT IS THE PORT OF [00:21:26] SEATTLE DOING PROMOTING MORE CRUISES? [00:21:30] THIS IS NOT WHAT IS HAPPENING ACROSS THE [00:21:32] GLOBE WHERE CITIZENS AND THEIR CITIES [00:21:34] ARE PUSHING BACK. THEY ARE SAYING NO. [00:21:37] VENICE, ITALY, PLACED A BAN ON LARGE [00:21:39] CRUISE SHIPS IN 2021. MONTEREY, [00:21:42] CALIFORNIA, CITY COUNCIL VOTED TO BAN [00:21:45] CRUISE SHIPS. HOUSTON, TEXAS, IN 2016 [00:21:48] STOPPED WELCOMING CRUISE SHIPS INTO ITS [00:21:50] HARBOR. KEY WEST, FLORIDA, VOTED IN 2022 [00:21:54] TO ALLOW ONLY ONE CRUISE SHIP PER DAY. [00:21:57] AMSTERDAM CITY COUNCIL HAS VOTED TO BAN [00:21:59] CRUISE SHIPS. BARCELONA'S REGIONAL [00:22:02] GOVERNMENT LAST YEAR SAID IT WILL LIMIT [00:22:04] CRUISE LINERS ARRIVING AT WHAT WAS ONCE [00:22:06] EUROPE'S BUSIEST CRUISE TERMINAL. IN [00:22:09] MARSEILLE, ONE OF EUROPE'S BIGGEST [00:22:11] CRUISE PORTS, MORE THAN 52,000 PEOPLE [00:22:14] HAVE SIGNED A PETITION TO BAN POLLUTING [00:22:17] CRUISE SHIPS FROM THE CITY. BAR HARBOR, [00:22:19] MAINE, SUCCESSFULLY PASSED CITIZEN 100:22:211 INITIATIVES TO LIMIT DISEMBARKING [00:22:23] PASSENGERS TO 1000 PER DAY. CHARLESTON, [00:22:26] SOUTH CAROLINA OUSTED REPEATED [00:22:29] ENVIRONMENTAL OFFENDER CARNIVAL, THE [00:22:31] LARGEST CRUISE SHIP COMPANY IN THE [00:22:32] WORLD, FROM USING IT AS A HOME PORT. [00:22:35] AND LA ROCHELLE, FRANCE, IS REDUCING [00:22:38] CRUISE SHIP SAILINGS TO MEET THEIR [00:22:40] CLIMATE GOALS. CITIES AND CITIZENS ARE [00:22:43] PUSHING BACK AGAINST THE HARMS OF [00:22:44] CRUISE. THEY ARE SAYING NO. AND WHAT IS [00:22:47] THE PORT OF SEATTLE DOING PROMOTING MORE [00:22:50] CRUISES? THERE'S SOMETHING TERRIBLY [00:22:52] WRONG WITH THIS PICTURE, AND ONLY YOU [00:22:54] CAN FIX IT. PLEASE STOP PROMOTING MORE [00:22:56] CRUISES. IT'S TIME TO CAP AND REDUCE [00:22:59] CRUISE SAILINGS. THANK YOU VERY MUCH. [00:23:03] THANK YOU, IRIS. [00:23:09] OUR NEXT VIRTUAL SPEAKER IS JC. HARRIS. [00:23:11] JC. IF YOU'RE ON THE LINE, PLEASE REPEAT [00:23:13] YOUR NAME FOR THE RECORD AND STATE YOUR [00:23:15] TOPIC RELATED TO THE CONDUCT OF PORT [00:23:17] BUSINESS, PLEASE. MY NAME IS JC. [00:23:21] HARRIS, AND THE TOPIC IS TAX [00:23:24] LEVY COMMISSIONERS. [00:23:28] IT'S WITH A HEAVY HEART. EVERY YEAR I [00:23:30] HEAR THE ANNUAL DISCUSSION OF YOUR TAX [00:23:32] LEVY, DESPITE YOUR CLAIMS TO BE THE MOST [00:23:35] PROGRESSIVE COMMISSION IN SO MANY YEARS. [00:23:37] IN FACT, THE TAX LEVY IS EVIDENCE THAT





100:26:401 THE GEORGETOWN YOUTH COUNCIL HAS BEEN [00:26:41] WORKING ON GATEWAY PARK NORTH FOR YEARS, [00:26:43] BUT THE COMMUNITY HAS BEEN WORKING ON [00:26:45] THE PARK FOR 40 YEARS. THIS AMOUNT OF [00:26:48] TIME SHOWS HOW IMPORTANT IT IS TO THE [00:26:49] COMMUNITY. JAKE AND I HAVE SEEN HUNDREDS [00:26:53] OF PEOPLE SPEND THEIR WEEKENDS CLEANING [00:26:55] UP THE PARK FOR HOURS. [00:26:59] AND I JUST WANTED TO SAY THANK YOU TO [00:27:01] THE PORT FOR SUPPORTING GATEWAY PARK [00:27:02] NORTH. YEAH, [00:27:09] THANK YOU SO MUCH, IAN. AND CALLING ONE [00:27:12] LAST TIME FOR MICHAEL CARTER. [00:27:16] OKAY. AND NO MICHAEL CARTER IN THE ROOM. [00:27:18] MADAM COMMISSION. VICE PRESIDENT. THANK [00:27:21] YOU, CLERK HART. THAT CONCLUDES OUR [00:27:22] SIGNUPS FOR TODAY. WE'LL SCAN THE ROOM [00:27:24] TO SEE IF THERE'S ANYBODY HERE IN PERSON [00:27:26] WHO'D LIKE TO PROVIDE PUBLIC COMMENT. [00:27:34] AND WE'LL CHECK TO SEE THE VIRTUAL SPACE [00:27:36] IF THERE'S ANYBODY ONLINE WHO'D LIKE TO [00:27:38] PROVIDE PUBLIC COMMENT. [00:27:42] GOING ONCE, GOING TWICE. [00:27:45] ALL RIGHT, AT THIS TIME, I'LL ASK THE [00:27:49] CLERK TO PLEASE GIVE A SYNOPSIS OF ANY [00:27:51] WRITTEN COMMENTS THAT WE HAVE RECEIVED. [00:27:53] THANK YOU. GOOD AFTERNOON, MADAM. [00:27:54] COMMISSION. VICE PRESIDENT. MEMBERS OF [00:27:56] THE COMMISSION, EXECUTIVE DIRECTOR [00:27:57] METRUCK, WE HAVE RECEIVED ONE WRITTEN [00:27:59] COMMENT FOR TODAY'S MEETING. THIS HAS [00:28:01] BEEN PREVIOUSLY DISTRIBUTED TO YOU AND [00:28:03] WILL BECOME A PART OF THE MEETING 100:28:041 RECORD, HERE TODAY, THE COMMENT COMES [00:28:07] FROM NICK REYNOLDS, WHO WRITES IN [00:28:09] SUPPORT OF ITEM TEN B AND TO EXPRESS AYE. [00:28:11] HOPE FOR A POSITIVE OUTCOME RELATED TO [00:28:13] IMPROVEMENTS AND ONGOING WORK AT GATEWAY [00:28:16] PARK NORTH, NOTING THAT A GATHERING [00:28:18] SPACE WOULD BE APPRECIATED BY THE [00:28:19] COMMUNITY FOR GENERATIONS TO COME. AND [00:28:22] THAT CONCLUDES OUR WRITTEN COMMENTS [00:28:23] RECEIVED TODAY. VERY GOOD. HEARING NO [00:28:25] FURTHER PUBLIC TESTIMONY, WE WILL MOVE [00:28:27] TO THE CONSENT AGENDA. ITEMS ON THE [00:28:30] CONSENT AGENDA ARE CONSIDERED ROUTINE [00:28:32] AND WILL BE ADOPTED BY ONE MOTION. THE [00:28:34] ITEMS THAT ARE REMOVED FROM THE CONSENT [00:28:36] AGENDA WILL BE CONSIDERED SEPARATELY. [00:28:38] IMMEDIATELY AFTER ADOPTION OF THE [00:28:40] REMAINING CONSENT AGENDA ITEMS, [00:28:42] COMMISSIONER FELLEMAN DID REMOVE ITEM [00:28:46] EIGHT H. SO AT THIS TIME, I'M [00:28:47] ENTERTAINING A MOTION TO APPROVE THE [00:28:49] CONSENT AGENDA COVERING ITEMS EIGHT A [00:28:52] THROUGH G. SO COVID. [00:28:57] THANK YOU. THE MOTION HAS BEEN MOVED AND [00:28:59] SECONDED BY COMMISSIONERS MOHAMMED AND [00:29:01] FELLEMAN. AT THIS TIME, COMMISSIONERS, [00:29:04] PLEASE SAY AYE OR NAY WHEN YOUR NAME [00:29:08] IS CALLED FOR APPROVAL OF THE CONSENT [00:29:09] AGENDA, BEGINNING WITH COMMISSIONER [00:29:11] CALKINS. AYE. THANK YOU. COMMISSIONER



[00:29:14] FELLEMAN, AYE, THANK YOU, COMMISSIONER [00:29:17] HASEGAWA. AYE. THANK YOU. AND [00:29:20] COMMISSIONER MOHAMMED. AYE. THANK YOU. [00:29:22] FOUR AYES, ZERO NAYS FOR THIS ITEM. THE [00:29:25] ITEM THE MOTION CARRIES. THANK YOU. SO [00:29:28] AT THIS TIME EXECUTIVE DIRECTOR METRUCK, [00:29:30] WILL YOU PLEASE INTRODUCE ITEM EIGHT H? [00:29:33] LET ME GO AHEAD AND READ THAT INTO THE [00:29:34] RECORD. SURE. THIS IS ITEM EIGHT 100:29:381 H. AUTHORIZATION FOR THE EXECUTIVE [00:29:40] DIRECTOR TO ADVERTISE AND EXECUTE A [00:29:42] CONSTRUCTION CONTRACT FOR 2024 AIRFIELDS [00:29:45] PROJECT. CONTRACT ONE TO TRANSFER BUDGET [00:29:48] AUTHORIZATION AS NECESSARY BETWEEN THE [00:29:50] 2024 AIRFIELD PROJECTS TO TRANSFER [00:29:53] BUDGET AND AUTHORIZATION FOR GATE B [00:29:56] ELEVEN PASSENGER LOADING BRIDGE CIVIL [00:29:58] FOUNDATION FROM THE PLB PHASE THREE [00:30:00] PROJECT TO THE 2021 THROUGH 2025. [00:30:03] AIRFIELD PAVEMENT AND SUPPORTING [00:30:05] INFRASTRUCTURE REPLACEMENT PROGRAM TO [00:30:08] PROCURE LONG LEAD ITEMS TO INCLUDE A [00:30:10] PROJECT LABOR AGREEMENT FOR THE [00:30:11] CONTRACT. AND TO AUTHORIZE USE OF PORT [00:30:14] CREWS FOR ABATEMENT WORK FOR A TOTAL [00:30:15] REQUESTED AMOUNT OF \$50,500,000 AND A [00:30:19] TOTAL ESTIMATED PROJECT COST OF [00:30:21] \$200.300.000. [00:30:25] COMMISSIONERS, MAINTAINING OUR AIRFIELD [00:30:27] IS ESSENTIAL FOR SAFE OPERATIONS OF [00:30:29] AIRCRAFT AT OUR AIRPORT. THIS ACTION [00:30:32] REPLACES DISTRESSED AIRFIELD PAVEMENT, [00:30:34] JOINT SEALANT, AS WELL AS CONDUCT SOME 100:30:361 DRAINAGE WORK ON OUR TAXI LANES. WE [00:30:38] ANTICIPATE A FEDERAL GRANT REIMBURSEMENT [00:30:40] OF \$8 MILLION FOR 2024 AND 50 MILLION [00:30:43] OVER THE EXPECTED LIFE OF THE PROGRAM. [00:30:45] SO WE HAVE A NUMBER OF PRESENTERS HERE. [00:30:47] I'M NOT SURE. SO ROBERT KAKILIS, [00:30:51] AIRPORT OPERATIONS, DEVELOPMENT MANAGER, [00:30:53] AIRFIELD OPERATIONS. AND ISA AND [00:30:57] GUBA CAPITAL, [00:30:59] PROJECT MANAGER FROM PROJECT MANAGEMENT [00:31:03] GROUP. SO I GUESS TURN OVER TO ROBERT [00:31:06] FIRST. AND I BELIEVE WE HAVE PAUL SHEN [00:31:09] FROM OUR FACILITIES INFRASTRUCTURE ON [00:31:11] THE PHONE. I BELIEVE. YEAH, I'M ONLINE. [00:31:15] I'D JUST LIKE TO APOLOGIZE AHEAD OF TIME [00:31:16] FOR NOT GIVING YOU THE HEADS UP [00:31:18] BEFOREHAND, BUT THANK YOU FOR BEING ABLE [00:31:20] TO DO THIS ON THE FLY. WE WERE GOING TO [00:31:22] BE HERE ANYWAY, SO NO WORRIES, I'M SURE. [00:31:25] YEAH. ACTUALLY RELISH THE OPPORTUNITY TO [00:31:27] PRESENT THIS WORK. THIS IS GREAT WORK. [00:31:29] DO YOU WANT US TO GO THROUGH THE [00:31:30] PRESENTATION OR JUST ASK QUESTIONS OR [00:31:34] COMMISSIONER, THERE IS A SHORT [00:31:35] PRESENTATION. WE CAN GO THROUGH THOSE. [00:31:37] I THINK THAT'S A GOOD WAY TO GO. AND [00:31:38] THEN WE CAN ANSWER QUESTIONS. [00:31:43] SO EVERYTHING THE CLERK READ INTO THE [00:31:46] RECORD IS CORRECT ON A HIGH LEVEL, JUST [00:31:48] TO SET THE STAGE.



	SEATAC IS A VERY SMALL FOOTPRINT. AND AS
[00:31:53	COOL AS IT IS TO BUILD ALL THESE NEW
[00:31:55] FACILITIES ON THE AIRFIELD, LIKE THE IF
[00:31:57	NORTH STAR AND SOON TO BE CCE PROJECT
[00:32:01	CONCOURSE EXPANSION, WE HAVE A LOT OF
[00:32:03	OLD STUFF OUT THERE, TOO, THAT NEEDS TO
[00:32:04	BE REPLACED AND MAINTAINED. SO THIS
[00:32:07	PROJECT IS TO THIS CONTRACT, I SHOULD
[00:32:09	SAY, BECAUSE THERE'S MORE THAN ONE
[00:32:10	CAPITAL PROJECT IS TO REPLACE A WHOLE
[00:32:13	BUNCH OF OLD PAVEMENT THAT'S OUT IN
[00:32:15	FRONT OF MAINLY CONCOURSE B FOR NEXT
[00:32:17] YEAR, MAINLY. IN ADDITION TO THAT,
[00:32:20]	REPLACE SOME OF THE IN GROUND
[00:32:22] INFRASTRUCTURE UTILITIES THAT ARE ALL
[00:32:24] UNDERSIZED OR OVER CAPACITY AT THE SAME
[00:32:27] TIME. ALSO TRANSFER SOME AUTHORIZATION
	FROM THE PASSENGER LOADING BRIDGE CIP TO
[00:32:33	THIS PROJECT. AGAIN, THE IDEA BEING WE
[00:32:36]] HAVE A LOT OF WORK OUT THERE IN A VERY
[00:32:37	CONFINED FOOTPRINT, AND BY BRINGING THEM
] ALL INTO ONE CONTRACT, IT MAKES IT MUCH
] MORE EFFICIENT DOLLAR WISE AND TIME
[00:32:43] WISE, BUT ALSO A LOT LESS IMPACTFUL TO
	OUR PASSENGERS AND TO OUR AIRLINE
	CUSTOMERS. SO THE AMOUNT OF
-] THE AUTHORIZATION REQUEST IS FOR
] \$50,500,000 FOR THIS, FOR A TOTAL
	ESTIMATE OF 200. GOT TO
] START WEARING THESE NOW,
] \$200,300,000. AND IF
] YOU WANT TO GO INTO MORE DETAILS, ESSAY
	IS HERE TO KEEP GOING THROUGH THE
[00:33:08	PRESENTATION.
[00:33:08 [00:33:13	PRESENTATION. VERY GOOD.
[00:33:08 [00:33:13 [00:33:20] PRESENTATION.] VERY GOOD.] SURE. I WOULD CONTINUE ON THE
[00:33:08 [00:33:13 [00:33:20 [00:33:22] PRESENTATION.] VERY GOOD.] SURE. I WOULD CONTINUE ON THE] PRESENTATION. THERE'S JUST A FEW. GOOD
[00:33:08 [00:33:13 [00:33:20 [00:33:22 [00:33:25] PRESENTATION.] VERY GOOD.] SURE. I WOULD CONTINUE ON THE] PRESENTATION. THERE'S JUST A FEW. GOOD] AFTERNOON, EVERYONE. SO, AS ROB
[00:33:08 [00:33:13 [00:33:20 [00:33:22 [00:33:25 [00:33:28] PRESENTATION.] VERY GOOD.] SURE. I WOULD CONTINUE ON THE] PRESENTATION. THERE'S JUST A FEW. GOOD] AFTERNOON, EVERYONE. SO, AS ROB] MENTIONED, THIS IS PART OF OUR
[00:33:08 [00:33:13 [00:33:20 [00:33:22 [00:33:25 [00:33:31] PRESENTATION.] VERY GOOD.] SURE. I WOULD CONTINUE ON THE] PRESENTATION. THERE'S JUST A FEW. GOOD] AFTERNOON, EVERYONE. SO, AS ROB] MENTIONED, THIS IS PART OF OUR] PROGRAMMATIC APPROACH OF REPLACING
[00:33:08 [00:33:13 [00:33:20 [00:33:22 [00:33:25 [00:33:28 [00:33:31 [00:33:34] PRESENTATION.] VERY GOOD.] SURE. I WOULD CONTINUE ON THE] PRESENTATION. THERE'S JUST A FEW. GOOD] AFTERNOON, EVERYONE. SO, AS ROB] MENTIONED, THIS IS PART OF OUR] PROGRAMMATIC APPROACH OF REPLACING] DAMAGED PAVEMENT AND SUPPORTING
[00:33:08 [00:33:13 [00:33:20 [00:33:25 [00:33:25 [00:33:28 [00:33:31 [00:33:34 [00:33:36	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK
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[00:33:08 [00:33:13 [00:33:20 [00:33:25 [00:33:28 [00:33:31 [00:33:34 [00:33:36 [00:33:39 [00:33:43	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL
[00:33:08 [00:33:13 [00:33:20 [00:33:25 [00:33:28 [00:33:34 [00:33:34 [00:33:39 [00:33:43 [00:33:45	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL UTILITY REPLACEMENT SCOPE. IT'S WORTH
[00:33:08 [00:33:13 [00:33:20 [00:33:25 [00:33:28 [00:33:34 [00:33:34 [00:33:39 [00:33:43 [00:33:45 [00:33:49	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL UTILITY REPLACEMENT MENTIONING THAT THE PAVEMENT REPLACEMENT
[00:33:08 [00:33:13 [00:33:20 [00:33:25 [00:33:28 [00:33:34 [00:33:36 [00:33:39 [00:33:43 [00:33:45 [00:33:49 [00:33:51	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL UTILITY REPLACEMENT SCOPE. IT'S WORTH MENTIONING THAT THE PAVEMENT REPLACEMENT SCOPE IS THE YEAR FOUR OF A FIVE YEAR
[00:33:08 [00:33:13 [00:33:20 [00:33:25 [00:33:28 [00:33:34 [00:33:36 [00:33:39 [00:33:43 [00:33:45 [00:33:51 [00:33:54	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL UTILITY REPLACEMENT SCOPE. IT'S WORTH MENTIONING THAT THE PAVEMENT REPLACEMENT SCOPE IS THE YEAR FOUR OF A FIVE YEAR PROGRAM THAT BEGAN IN 2021 AND WILL
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[00:33:08 [00:33:13 [00:33:20 [00:33:25 [00:33:28 [00:33:34 [00:33:36 [00:33:36 [00:33:45 [00:33:54 [00:33:54 [00:33:54 [00:33:54 [00:34:01 [00:34:05 [00:34:01 [00:34:01 [00:34:11 [00:34:11 [00:34:17 [00:34:21	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL UTILITY REPLACEMENT SCOPE. IT'S WORTH MENTIONING THAT THE PAVEMENT REPLACEMENT SCOPE IS THE YEAR FOUR OF A FIVE YEAR PROGRAM THAT BEGAN IN 2021 AND WILL BE CONCLUDED IN 2025. WE ARE ALSO RECEIVING GRANT FOR A PORTION OF THE SCOPE. SO CALL THE ROLL THAT WILL BE PERFORMED WILL BE GRANT ELIGIBLE. WE ARE SLATED TO RECEIVE \$8 MILLION. THE WORK IS CURRENTLY SCHEDULED TO BE ADVERTISED NEXT MONTH AND WE ARE PLANNING
[00:33:08 [00:33:13 [00:33:22 [00:33:25 [00:33:28 [00:33:34 [00:33:34 [00:33:36 [00:33:49 [00:33:49 [00:33:54 [00:33:54 [00:33:54 [00:33:54 [00:34:01 [00:34:05 [00:34:01 [00:34:11 [00:34:17 [00:34:17 [00:34:21 [00:34:25	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL UTILITY REPLACEMENT SCOPE. IT'S WORTH MENTIONING THAT THE PAVEMENT REPLACEMENT SCOPE IS THE YEAR FOUR OF A FIVE YEAR PROGRAM THAT BEGAN IN 2021 AND WILL BE CONCLUDED IN 2025. WE ARE ALSO RECEIVING GRANT FOR A PORTION OF THE SCOPE. SO CALL THE ROLL THAT WILL BE PERFORMED WILL BE GRANT ELIGIBLE. WE ARE SLATED TO RECEIVE \$8 MILLION. THE WORK IS CURRENTLY SCHEDULED TO BE ADVERTISED NEXT MONTH AND WE ARE PLANNING TO BE DONE WITH THE WORK BY THE END OF
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[00:33:08 [00:33:13 [00:33:22 [00:33:25 [00:33:28 [00:33:34 [00:33:34 [00:33:36 [00:33:45 [00:33:45 [00:33:54 [00:33:54 [00:33:54 [00:34:01 [00:34:05 [00:34:01 [00:34:17 [00:34:17 [00:34:21 [00:34:25 [00:34:28 [00:34:31 [00:34:39	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL UTILITY REPLACEMENT SCOPE. IT'S WORTH MENTIONING THAT THE PAVEMENT REPLACEMENT SCOPE IS THE YEAR FOUR OF A FIVE YEAR PROGRAM THAT BEGAN IN 2021 AND WILL BE CONCLUDED IN 2025. WE ARE ALSO RECEIVING GRANT FOR A PORTION OF THE SCOPE. SO CALL THE ROLL THAT WILL BE PERFORMED WILL BE GRANT ELIGIBLE. WE ARE SLATED TO RECEIVE \$8 MILLION. THE WORK IS CURRENTLY SCHEDULED TO BE ADVERTISED NEXT MONTH AND WE ARE PLANNING TO BE DONE WITH THE WORK BY THE END OF 2024, IN DECEMBER. UM, SO THE FIRST PART OF THIS PROJECT,
[00:33:08 [00:33:13 [00:33:22 [00:33:25 [00:33:28 [00:33:34 [00:33:36 [00:33:39 [00:33:45 [00:33:45 [00:33:51 [00:33:51 [00:34:01 [00:34:05 [00:34:11 [00:34:13 [00:34:12 [00:34:21 [00:34:25 [00:34:21 [00:34:28 [00:34:31 [00:34:39 [00:34:42	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL UTILITY REPLACEMENT SCOPE. IT'S WORTH MENTIONING THAT THE PAVEMENT REPLACEMENT SCOPE IS THE YEAR FOUR OF A FIVE YEAR PROGRAM THAT BEGAN IN 2021 AND WILL BE CONCLUDED IN 2025. WE ARE ALSO RECEIVING GRANT FOR A PORTION OF THE SCOPE. SO CALL THE ROLL THAT WILL BE PERFORMED WILL BE GRANT ELIGIBLE. WE ARE SLATED TO RECEIVE \$8 MILLION. THE WORK IS CURRENTLY SCHEDULED TO BE ADVERTISED NEXT MONTH AND WE ARE PLANNING TO BE DONE WITH THE WORK BY THE END OF 2024, IN DECEMBER. UM, SO THE FIRST PART OF THIS PROJECT, AS I MENTIONED, IS THE PAVEMENT AND
[00:33:08 [00:33:13 [00:33:22 [00:33:25 [00:33:28 [00:33:34 [00:33:34 [00:33:36 [00:33:45 [00:33:45 [00:33:51 [00:33:51 [00:34:01 [00:34:05 [00:34:11 [00:34:13 [00:34:25 [00:34:24 [00:34:34 [00:34:34 [00:34:34 [00:34:44	PRESENTATION. VERY GOOD. SURE. I WOULD CONTINUE ON THE PRESENTATION. THERE'S JUST A FEW. GOOD AFTERNOON, EVERYONE. SO, AS ROB MENTIONED, THIS IS PART OF OUR PROGRAMMATIC APPROACH OF REPLACING DAMAGED PAVEMENT AND SUPPORTING STRUCTURE. TODAY WE ARE HERE TO ASK FOR THE 2024 PAVEMENT REPLACEMENT SCOPE AS WELL AS THE FL UTILITY REPLACEMENT SCOPE. IT'S WORTH MENTIONING THAT THE PAVEMENT REPLACEMENT SCOPE IS THE YEAR FOUR OF A FIVE YEAR PROGRAM THAT BEGAN IN 2021 AND WILL BE CONCLUDED IN 2025. WE ARE ALSO RECEIVING GRANT FOR A PORTION OF THE SCOPE. SO CALL THE ROLL THAT WILL BE PERFORMED WILL BE GRANT ELIGIBLE. WE ARE SLATED TO RECEIVE \$8 MILLION. THE WORK IS CURRENTLY SCHEDULED TO BE ADVERTISED NEXT MONTH AND WE ARE PLANNING TO BE DONE WITH THE WORK BY THE END OF 2024, IN DECEMBER. UM, SO THE FIRST PART OF THIS PROJECT,



100:34:491 SCOPE WILL BE FOCUSING ON TAXI LANE [00:34:52] WHISKEY, WHICH IS JUST LOCATED WEST OF [00:34:54] CONCOURSE B. AND WE'RE ALSO GOING TO BE [00:34:56] REPLACING THE APRON ASSOCIATED WITH THAT [00:34:59] TERMINAL. NEXT SLIDE, PLEASE. [00:35:03] AND THE FL UTILITY IMPROVEMENT PROJECT [00:35:06] FOCUSES ON REPLACING DISTRESSED [00:35:10] UTILITIES AS WELL AS UPGRADING THOSE [00:35:13] UTILITIES TO MEET OUR PROJECTED 100:35:171 GROWTH, AND WE ARE GOING [00:35:20] TO BE COMBINING BOTH PROJECTS [00:35:24] INTO ONE CONSTRUCTION PACKAGE TO TAKE [00:35:27] ADVANTAGE OF, TO REDUCE THE IMPACTS [00:35:31] TO THE AIRPORT OPERATION. NEXT. [00:35:37] SO ON THIS EXHIBIT, YOU CAN SEE THE [00:35:40] GENERAL LOCATION OF THE WORK. AS I [00:35:42] MENTIONED, THE TAXI LANE WHISKEY THERE [00:35:45] YOU SEE IN THE BIG RECTANGLE IS JUST [00:35:47] WEST OF THE CONCOURSE B AND CENTRAL [00:35:49] TERMINAL. BUT WE'RE ALSO GOING TO BE [00:35:51] REPLACING THE APRON AREAS THAT ARE [00:35:53] ADJACENT TO THE BUILDING. [00:35:59] SO, AS I MENTIONED, CONSTRUCTION IS [00:36:01] SCHEDULED TO TAKE PLACE IN 2024 SECOND [00:36:04] QUARTER, AND WE ARE PLANNING TO BE DONE [00:36:08] WITH THE WORK BY THE END OF 2024. [00:36:15] SO THE TWO PROGRAMS THAT I JUST COVERED, [00:36:18] THE 2021 TO 2025 AIRFIELD PAYMENT AND [00:36:21] SUPPORTING INFRASTRUCTURE PIECE. THE [00:36:24] AMOUNT WE'RE ASKING FOR UNDER THIS [00:36:26] CONTRACT IS FOR YEAR FOUR, WHICH IS [00:36:28] 32,620,000 OF THE 160,000,000 [00:36:34] PROGRAM BUDGET. AND THEN THE SECOND 100:36:371 PORTION OF THE PROJECT IS THE FL UTILITY [00:36:39] IMPROVEMENT. AND WE ARE REQUESTING [00:36:41] 17,880,000 OF [00:36:46] THE 40,272,000 [00:36:51] PROJECT COST FOR A COMBINED OF [00:36:54] 50,500,000. AND THE TOTAL [00:36:58] PROGRAM COST IS 200,300,000. [00:37:05] THANK YOU VERY MUCH. PERFECT. SO, [00:37:08] COMMISSIONER, THE ITEM BEFORE US IS 100:37:101 REQUESTING AUTHORIZATION FOR THE [00:37:12] EXECUTIVE DIRECTOR TO ADVERTISE AND [00:37:13] EXECUTE A CONSTRUCTION CONTRACT FOR THE [00:37:16] 2024 AIRFIELD PROJECTS. CONTRACT ONE TO [00:37:18] TRANSFER BUDGET AND AUTHORIZATION IS [00:37:20] NECESSARY BETWEEN THE 2024 AIRFIELD [00:37:23] PROJECTS TO TRANSFER BUDGET [00:37:24] AUTHORIZATION FOR GATE B ELEVEN [00:37:25] PASSENGER LOADING BRIDGE PLB CIVIL [00:37:28] FOUNDATION FROM THE PLB PHASE THREE [00:37:30] PROJECT TO THE 2021 TO 2025 AIRFIELD. [00:37:32] PAVEMENT AND SUPPORTING INFRASTRUCTURE [00:37:34] REPLACEMENT PROGRAM TO PROCURE LONG LEAD [00:37:38] ITEMS, TO INCLUDE A PROJECT LABOR [00:37:40] AGREEMENT FOR THE CONTRACT AND TO [00:37:42] AUTHORIZE USE OF PORT CREWS FOR [00:37:44] ABATEMENT WORK FOR A TOTAL REQUESTED [00:37:46] AMOUNT OF \$50,500,000 AND A TOTAL [00:37:49] ESTIMATED PROJECT COST OF \$200,300,000. [00:37:53] DO I HAVE A MOTION? [00:37:56] SO MOVED. DO I HAVE A SECOND? ARE THERE



100:37:591 ANY QUESTIONS OR COMMENTS FOR STAFF AT [00:38:01] THIS TIME, COMMISSIONER CALKINS? [00:38:04] SO IF WE GO BACK TO SLIDE [00:38:08] SIX, 100:38:191 THAT HAS GOT TO BE SOME OF THE BUSIEST [00:38:21] REAL ESTATE ON OUR RAMP. SO HOW DO WE DO [00:38:24] THIS WHILE WE'VE GOT PLANES AND TRUCKS [00:38:27] AND EVERYBODY TAXIING AROUND THIS AND [00:38:30] STILL STAY ON THAT SIX MONTH TIMELINE? 100:38:341 THAT'S A REALLY GOOD QUESTION. SO A LOT [00:38:37] OF PLANNING HAS CONDUCTED A [00:38:41] VERY ROBUST WE DEVELOPED A VERY ROBUST [00:38:45] COMMUNICATION PLAN. AND FOR ALMOST A [00:38:48] YEAR AND A HALF, WE'VE BEEN EXECUTING [00:38:51] THAT PLAN, WHICH INCLUDES LOTS OF [00:38:53] COORDINATION WITH AIRLINES OPERATIONS. [00:38:56] WE CONDUCTED A SAFETY RISK MANAGEMENT [00:38:59] PANEL WHICH INVOLVED THE FAA TOWER. [00:39:03] BUT TO MAKE IT SIMPLE, WE'VE DEVELOPED [00:39:07] ALL THIS WORK INTO NINE CONSTRUCTION [00:39:11] PHASES, AND EACH PHASE WILL BE [00:39:15] CLOSING APPROXIMATELY TWO TO THREE GATES [00:39:17] PER PHASE TO REDUCE [00:39:21] THE IMPACT THAT WAY. AND ALSO BASED [00:39:25] ON FEEDBACK WE RECEIVED FROM THE [00:39:27] STAKEHOLDERS, WE'VE ALSO PHASED THE WORK [00:39:30] SO THAT THE MOST IMPACTFUL PORTION OF [00:39:32] THE WORK, WHICH IS THAT TAXI LANE [00:39:34] WHISKEY WILL BE FULLY RESTORED [00:39:38] DURING THE SUMMER PEAK SEASON, THREE [00:39:40] MONTHS. SO FOR SIX WEEKS, [00:39:44] WE'RE NOW GOING TO BE WORKING ON THE [00:39:46] TAXI LANE RECONSTRUCTION. DURING THAT 100:39:491 PERIOD, WE'LL BE FOCUSING ON THE APRON [00:39:51] AREAS ADJACENT TO THE TERMINAL. [00:39:54] SO LOTS OF COORDINATION. WE'VE MET [00:39:58] WITH DIFFERENT STAKEHOLDERS ON A BI [00:40:01] WEEKLY BASIS TO MAKE SURE THAT WE ARE [00:40:04] GETTING INPUTS FROM ALL THE [00:40:05] STAKEHOLDERS. THANK YOU. MR. [00:40:09] FELLEMAN, THANKS AGAIN FOR THE [00:40:13] PRESENTATION ON SUCH SHORT NOTICE. I 100:40:161 JUST SAW JUST I GUESS IT'S IN THE [00:40:19] APPENDIX, THE LAST PAGE OF THE [00:40:22] PRESENTATION, WHERE YOU TALK ABOUT RISKS [00:40:27] AND MITIGATIONS. AND SO THIS IS A HUGE [00:40:30] PROJECT THAT'S UNDER A PROJECT LABOR [00:40:32] AGREEMENT, BUT YOU'RE PUTTING [00:40:36] AS A PROBABILITY OR AN IMPACT OF MEDIUM [00:40:39] ASSOCIATED WITH LABOR AND SUPPLIER [00:40:42] AGREEMENT NEGOTIATIONS THAT MIGHT IMPACT [00:40:45] CONSTRUCTION IF THERE'S A STRIKE. SO [00:40:47] WE'RE TALKING ABOUT THE STRIKE BEING [00:40:49] WITH THE SUPPLIERS, NOT WITH US. [00:40:52] THAT'S WHAT WE'RE TALKING. [00:40:56] AND DO YOU HAVE REASON TO BELIEVE [00:40:57] THERE'S A CONCERN ABOUT THIS? [00:41:01] WELL, WE ARE PLANNING TO INCLUDE [00:41:05] A PROJECT LABOR AGREEMENT TO HELP [00:41:07] MITIGATE THAT RISK. BUT WE ALSO, AS FAR [00:41:10] AS THE LONG LEAD ITEMS, WE'RE PLANNING [00:41:12] TO PROCURE THOSE MATERIALS AHEAD OF [00:41:15] TIME. THE LONG LEAD ITEMS.



[00:41:19] SO I'M JUST CLARIFYING THAT YOU'RE A [00:41:21] RISK OF STRIKE? OH, NO, NOT AT THE [00:41:24] MOMENT. BASED ON ALL THE LABOR [00:41:27] CONTRACTS THAT ARE GOING TO BE EXPIRING, [00:41:30] WE THINK THE RISK IS MEDIUM. [00:41:36] ALL RIGHT. SO AGAIN, JUST TO CLARITY, [00:41:38] THAT'S BETWEEN THE SUPPLIER AND THEM, [00:41:42] NOT BETWEEN IT WOULD BE KIND OF HARD TO [00:41:44] BELIEVE THAT IF WE HAVE A PLA THAT WE'D 100:41:471 BE CONCERNED ABOUT STRIKES. IT'S BETWEEN [00:41:50] THE SUPPLIER AND THE CONTRACTOR. [00:41:53] RIGHT. THEN THE ONLY OTHER THING WAS THE [00:41:57] 8% DBE GOAL. [00:42:01] RIGHT. AND THAT WAS DETERMINED BASED [00:42:05] ON WHAT WE THINK IS AVAILABLE FOR SUCH A [00:42:08] BIG JOB? THAT'S CORRECT. [00:42:11] THE DBE GOAL WAS ESTABLISHED BY OUR [00:42:14] DIVERSITY AND CONTRACTING OFFICE AT 8%, [00:42:19] AND IT'S BASED ON THE [00:42:23] TYPE OF WORK AND THE ACDBE AVAILABILITY [00:42:28] ANALYSIS THAT WAS PERFORMED. THAT'S HOW [00:42:30] THE GOAL WAS ESTABLISHED. I THANK YOU, [00:42:34] AND I WISH YOU THE BEST OF LUCK IN THE [00:42:36] SCHEDULING OF THIS GREATLY CHALLENGING [00:42:38] AND EXPENSIVE PROJECT. BUT THANKS AGAIN [00:42:41] FOR SHARING THAT WITH US. YOU'RE [00:42:42] WELCOME. ALL RIGHT, SEEING NO FURTHER [00:42:45] QUESTIONS OR COMMENTS, COMMISSIONERS, [00:42:47] PLEASE SAY AYE OR NAY WHEN YOUR NAME IS [00:42:48] CALLED. THANK YOU. BEGINNING WITH [00:42:50] COMMISSIONER CALKINS. AYE. THANK YOU. [00:42:53] COMMISSIONER FELLEMAN. AYE. THANK YOU. [00:42:55] COMMISSIONER HASEGAWA. AYE. THANK YOU. [00:42:58] AND COMMISSIONER MOHAMMED. THANK YOU. [00:43:00] FOUR AYES. ZERO NAYS FOR THIS ITEM. [00:43:02] THANK YOU, CLERK HART. AND THANK YOU, [00:43:03] STAFF, FOR PRESENTING THE MOTION PASSES. [00:43:07] FOR THE RECORD, THE MOTION PASSES. WE [00:43:10] HAVE TWO ADDITIONAL ITEMS TODAY LISTED [00:43:12] UNDER NEW BUSINESS. CLERK HART, PLEASE [00:43:14] READ THE FIRST ITEM INTO THE RECORD AND [00:43:16] EXECUTIVE DIRECTOR METRUCK WILL INTRODUCE [00:43:17] THE ITEM. THANK YOU, COMMISSIONER. VICE [00:43:21] PRESIDENT, THIS IS AGENDA ITEM TEN, A [00:43:23] AUTHORIZATION FOR THE EXECUTIVE DIRECTOR [00:43:25] TO ENTER INTO A MEMORANDUM OF AGREEMENT [00:43:27] WITH KING COUNTY TO JOIN THE COALITION [00:43:28] FOR CLIMATE CAREERS IN THE AMOUNT OF [00:43:31] \$100,000. [00:43:34] COMMISSIONERS, WHILE I HAVE THE [00:43:36] AUTHORITY TO SIGN THIS MEMORANDUM OF [00:43:37] AGREEMENT, UNDER THE NEW DELEGATION OF [00:43:39] AUTHORITY, WE ARE BRINGING IT FORWARD TO [00:43:41] THE COMMISSION IN PUBLIC SESSION. SINCE [00:43:42] THE COMMISSION HAS DIRECTED THE PORT TO [00:43:44] IMPLEMENT A GREEN CAREERS WORKFORCE [00:43:46] DEVELOPMENT STRATEGY, THROUGH RESOLUTION [00:43:49] 37 76. THIS ACTION PROVIDES SEED FUNDING [00:43:52] FOR A NEW COLLABORATIVE THAT WILL BRING [00:43:54] TOGETHER PUBLIC AND PRIVATE [00:43:55] ORGANIZATIONS AS WELL AS FRONTLINE [00:43:57] COMMUNITIES TO DEVELOP A REGIONAL [00:43:59] APPROACH TO GREEN JOBS. WE'RE EXCITED TO



100:44:011 SUPPORT THIS INNOVATIVE NEW EFFORT TO [00:44:04] HELP BREAK DOWN REGIONAL SILOS FOR GREEN [00:44:06] JOB CREATION. WE BELIEVE THAT THIS [00:44:08] EFFORT WILL BE A GREAT COMPLEMENT TO OUR [00:44:10] EXISTING PORT SPECIFIC PROGRAMS. THE [00:44:12] PRESENTER THIS AFTERNOON IS TIFFANY [00:44:14] SEVILLA. TIFFANY, [00:44:18] THANK YOU, EXECUTIVE DIRECTOR AND PORT [00:44:20] OF SEATTLE COMMISSIONERS, FOR CARRYING 100:44:221 OUT THIS INVITATION TODAY, AS THE [00:44:25] EXECUTIVE DIRECTOR SAID, I'M SPEAKING [00:44:27] ABOUT A PROPOSED MEMORANDUM OF AGREEMENT [00:44:29] WITH KING COUNTY FOR THE PORT TO JOIN [00:44:31] THE COALITION FOR CLIMATE CAREERS. NEXT [00:44:34] SLIDE, PLEASE. I'LL START BY TALKING [00:44:37] ABOUT HOW WE GOT HERE. SO, THIS BUILDS [00:44:41] UPON A LONG HISTORY OF THE PORT OF [00:44:43] SEATTLE COMMISSION AND OTHER REGIONAL [00:44:45] GOVERNMENT AGENCIES EMPHASIZING THE [00:44:48] IMPORTANCE OF GREEN JOBS WORKFORCE [00:44:50] DEVELOPMENT COLLABORATION THROUGHOUT OUR [00:44:52] REGION. IN JUNE OF 2020 IN THE WORKFORCE [00:44:55] DEVELOPMENT POLICY DIRECTIVE, THE PORT [00:44:57] OF SEATTLE COMMISSION DIRECTED THE PORT [00:45:00] TO IMPLEMENT STRATEGIES FOR GREEN [00:45:02] CAREERS WORKFORCE DEVELOPMENT AND [00:45:05] CONTINUES TO URGE US TO BREAK DOWN [00:45:08] SILOS, WHICH LED US IN 2021 [00:45:11] TO BEGIN MEETING WITH OUR COUNTERPARTS [00:45:13] AT KING COUNTY AND THE CITY OF SEATTLE, [00:45:16] WHO HAVE ALSO BEEN RAMPING UP THEIR [00:45:18] GREEN JOBS WORKFORCE DEVELOPMENT [00:45:20] PRIORITIES. WE STARTED MEETING MONTHLY 100:45:221 TO TALK ABOUT OUR SHARED PRIORITIES. [00:45:26] THEN LAST YEAR, IF YOU'LL REMEMBER, [00:45:29] WE'VE WORKED WITH THE SEATTLE JOBS [00:45:30] INITIATIVE TO PUBLISH A MARITIME AND [00:45:32] GREEN CAREERS PATHWAYS REPORT, WHICH [00:45:35] IDENTIFIED SOME OF THE TOP GREEN CAREER [00:45:37] PATHWAYS IN PORT RELATED INDUSTRIES THAT [00:45:40] INCLUDED ELECTRICIANS AND HVAC [00:45:42] INSTALLERS, AMONG OTHER CLEAN ENERGY [00:45:45] CONSTRUCTION TRADES CAREERS. AND THEN AT [00:45:48] THE END OF LAST YEAR, RECOGNIZING THE [00:45:51] IMPORTANCE OF WORKING TOGETHER [00:45:53] COLLABORATIVELY WITH DIFFERENT [00:45:55] STAKEHOLDERS, COMMISSION APPROVED A [00:45:58] MEMORANDUM OF AGREEMENT WITH KING COUNTY [00:46:00] TO SHARE THE COST OF A FUSE EXECUTIVE [00:46:03] FELLOW WHO WOULD HELP COORDINATE A [00:46:06] REGIONAL GREEN JOBS COALITION. AT THE [00:46:09] BEGINNING OF THIS YEAR, KING COUNTY [00:46:11] PUBLISHED THEIR OWN GREEN JOBS STRATEGY [00:46:13] WITH GOALS FOR THE NEXT TWO YEARS, [00:46:15] WHICH INCLUDED SUPPORTING THIS REGIONAL [00:46:18] GREEN JOBS COALITION. AND THEN IN APRIL [00:46:21] OF THIS YEAR, A SMALL STEERING COMMITTEE [00:46:24] PUT TOGETHER TO FIGURE OUT WHAT THIS [00:46:26] REGIONAL COALITION COULD LOOK LIKE, [00:46:29] STARTED TO MEET. SO, WHO WAS PART OF [00:46:31] THAT STEERING COMMITTEE? NEXT SLIDE, [00:46:33] PLEASE. I WANT TO EMPHASIZE THAT THIS [00:46:37] WAS A SMALL BUT MIGHTY TASK FORCE OF



[00:46:40] REPRESENTATIVES FROM DIFFERENT WORKFORCE
[00:46:43] DEVELOPMENT STAKEHOLDERS.
[00:46:46] IT'S NOT REPRESENTATIVE OF WHAT THE
[00:46:49] ENTIRE COALITION WILL BE, IT'LL BE A
[00:46:52] MUCH BROADER COALITION. THIS WAS JUST A
[00:46:54] GROUP OF DEDICATED PROFESSIONALS WHO
[00:46:56] CAME TOGETHER TO FIGURE OUT THE VISION
[00:46:58] FOR THIS REGIONAL COALITION. FIGURE OUT
[00:47:01] THE FRAMEWORK. SO THERE WERE 16 OF US,
[00:47:04] INCLUDING GOVERNMENT AGENCIES, INDUSTRY
[00:47:07] EMPLOYERS, LABOR UNIONS AND EDUCATIONAL
[00:47:10] INSTITUTIONS, WHO WERE TASKED WITH
[00:47:12] FIGURING OUT A GOVERNANCE STRUCTURE AND
[00:47:14] FINANCIAL FRAMEWORK FOR THIS COALITION.
[00:47:18] REPRESENTATIVES FROM EACH OF THE
[00:47:19] GOVERNMENT AGENCIES WERE AT THE STAFF
[00:47:21] LEVEL, I REPRESENTED THE PORT OF
[00:47:23] SEATTLE, AND OTHER
[00:47:27] ORGANIZATIONS THAT WERE REPRESENTED
[00:47:29] INCLUDED THE WHITE CENTER COMMUNITY
[00:47:31] DEVELOPMENT ASSOCIATION AND THE IBEW
[00:47:36] LOCAL 46 ELECTRICIANS UNION. NEXT SLIDE,
[00:47:39] PLEASE. I WANT TO
[00:47:43] FLEAGE: TWANT TO
[00:47:47] STEERING COMMITTEE OR THIS TASK FORCE
[00:47:49] CAME TOGETHER AND DETERMINED THAT THIS
[00:47:52] COALITION IS NECESSARY BEYOND
[00:47:57] WHAT OTHER ORGANIZATIONS LIKE THE
[00:47:59] WORKFORCE DEVELOPMENT COUNCIL OF
[00:48:00] SEATTLE, KING COUNTY CAN DO. THE SCOPE
[00:48:04] EXTENDS BEYOND THAT TO INCLUDE
[00:48:07] ONE DAY MULTIPLE COUNTIES. SO NOT JUST
[00:48:10] KING COUNTY, BUT PIERCE,
[00:48:15] SNOHOMISH AND KITSAP COUNTY, AS WELL AS
[00:48:18] NOT BEING RESTRICTED BY WIOA FEDERAL
[00:48:22] RESTRICTIONS ON HOW TO USE FUNDING. THE
[00:48:25] WAY WDC IS, AND IN FACT, A
[00:48:27] REPRESENTATIVE FROM THE WDC PARTICIPATED
[00:48:29] IN THIS STEERING COMMITTEE. AND WHAT
[00:48:32] THIS STEERING COMMITTEE CAME UP WITH IS
[00:48:34] WHAT WE'RE CALLING THE COALITION FOR
[00:48:36] CLIMATE CAREERS, OR C THREE. AND THE
[00:48:38] MISSION STATEMENT, AS CAN BE SEEN HERE,
[00:48:41] IS TO BE A STRATEGIC COLLABORATION AMONG
[00:48:44] PUBLIC AND PRIVATE ORGANIZATIONS AND
[00:48:46] FRONTLINE COMMUNITIES DEDICATED TO
[00:48:49] ESTABLISHING AN INCLUSIVE AND PROSPEROUS
[00:48:51] GREEN WORKFORCE IN KING COUNTY. AND I
[00:48:54] WANT TO EMPHASIZE, AS THE EXECUTIVE
[00:48:56] DIRECTOR MENTIONED, THIS IS IN ALIGNMENT
[00:48:59] WITH OUR EXISTING GREEN CAREERS
[00:49:01] PRIORITIES. THE CAREERS THAT WE'RE
[00:49:04] TALKING ABOUT HERE ARE INCLUSIVE OF PORT
[00:49:06] RELATED INDUSTRIES LIKE AVIATION AND
•
[00:49:10] MARITIME AND CONSTRUCTION. AND SO SOME
[00:49:14] OF THE GOALS IF WE GO TO THE NEXT SLIDE
[00:49:16] FOR THIS COALITION INCLUDE
[00:49:20] FOCUSES ON FUNDING, COALITION BUILDING,
[00:49:24] COMMUNITY ENGAGEMENT, WORKFORCE
[00:49:27] DEVELOPMENT AND DEVELOPMENT, AND
[00:49:29] RESEARCH AROUND THE GREEN ECONOMY,
[00:49:31] REALLY POSITIONING OURSELVES TO BE
[00:49:34] LEADERS ACROSS THE REGION IN



[00:49:38] DEVELOPING A GREEN WORKFORCE.
[00:49:42] IF WE GO TO THE NEXT SLIDE,
[00:49:46] COALITION MEMBERS, AS I SAID, ARE GOING
[00:49:49] TO BE MUCH BROADER THAN THE
[00:49:50] ORGANIZATIONS WHO PARTICIPATED IN
[00:49:53] FIGURING OUT WHAT THIS MIGHT LOOK LIKE.
[00:49:55] IT'LL BE OPEN TO THE GENERAL PUBLIC. SO
[00:49:58] COMMUNITY MEMBERS AS WELL AS
[00:50:00] ORGANIZATIONS, INCLUDING THE MANY
[00:50:02] STAKEHOLDERS IDENTIFIED HERE, WORKFORCE
[00:50:05] DEVELOPMENT, LABOR UNIONS, COMMUNITY
[00:50:08] BASED ORGANIZATIONS, EDUCATIONAL
• •
[00:50:10] INSTITUTIONS, EMPLOYERS, AND LOCAL
[00:50:12] GOVERNMENT. IF WE GO TO THE NEXT SLIDE,
[00:50:17] THERE IS A SEVEN PAGE GOVERNANCE
[00:50:19] DOCUMENT THAT DETAILS WHAT THE STRUCTURE
[00:50:21] OF THIS COALITION WILL LOOK LIKE. BUT
[00:50:24] JUST A HIGH LEVEL OVERVIEW IS THAT IT
[00:50:26] WILL BE LED BY AN EXECUTIVE STEERING
[00:50:28] COMMITTEE THAT WILL SET FUNDING
[00:50:32] PRIORITIES AND MAKE SURE THE COALITION
[00:50:33] ALIGNS WITH ITS STATED GOALS. THE
[00:50:36] EXECUTIVE STEERING COMMITTEE WILL
[00:50:38] INCLUDE A SEAT FOR THE PORT OF SEATTLE
[00:50:41] AND WILL DIRECT A CONTRACTED CONSULTANT
[00:50:44] TO BE A COORDINATOR TO EXECUTE COALITION
[00:50:47] PRIORITIES. I'LL GO INTO THE SCOPE OF
[00:50:49] WORK FOR THIS COORDINATOR IN A COUPLE OF
[00:50:51] MOMENTS. ADDITIONALLY,
[00:50:54] THE STEERING COMMITTEE DETERMINED THAT
[00:50:55] IN ORDER TO BE NIMBLE ENOUGH TO RESPOND
[00:50:58] TO CURRENT EMERGING FUNDING
[00:51:00] OPPORTUNITIES RELATED TO GREEN JOBS,
[00:51:02] RATHER THAN SETTING THIS UP AS A 501
[00:51:05] RIGHT NOW, WHICH TAKES QUITE A BIT OF
[00:51:07] TIME, ONE OF THE FIRST TASKS OF THIS
[00:51:10] COALITION IS GOING TO BE IDENTIFYING A
[00:51:13] FISCAL SPONSOR. SO AN EXISTING 501 THAT
[00:51:16] WILL BE RESPONSIBLE FOR MANAGING FUNDS.
[00:51:20] NEXT SLIDE, PLEASE.
[00:51:24] SO WHY SHOULD THE PORT JOIN THIS? AS I
[00:51:28] REFERENCED THE PORT OF SEATTLE WORKFORCE
[00:51:30] DEVELOPMENT POLICY DIRECTIVE EARLIER,
[00:51:32] WE ARE TASKED WITH FOSTERING PARTNERSHIP
[00:51:36] WITH THE MANY STAKEHOLDERS IDENTIFIED
[00:51:38] HERE, COMMUNITY BASED ORGANIZATIONS,
[00:51:41] LABOR, INDUSTRY TO MAXIMIZE THE
[00:51:44] WORKFORCE DEVELOPMENT IMPACT OF THE PORT
[00:51:46] OF SEATTLE. SO IT'S NATURAL AND I THINK
[00:51:49] IMPORTANT THAT WE PARTICIPATE IN THIS
[00:51:53] KIND OF COALITION. ADDITIONALLY, THOSE
[00:51:56] FUNDING OPPORTUNITIES I MENTIONED, SUCH
[00:51:56] FUNDING OPPORTUNITIES I MENTIONED, SUCH [00:51:58] AS THE INFLATION REDUCTION ACT AND THE
[00:51:56] FUNDING OPPORTUNITIES I MENTIONED, SUCH [00:51:58] AS THE INFLATION REDUCTION ACT AND THE [00:52:03] DIFFERENT FEDERAL AND STATE FUNDING
[00:51:56] FUNDING OPPORTUNITIES I MENTIONED, SUCH [00:51:58] AS THE INFLATION REDUCTION ACT AND THE [00:52:03] DIFFERENT FEDERAL AND STATE FUNDING [00:52:05] OPPORTUNITIES FOR GREEN JOBS, MANY OF
[00:51:56] FUNDING OPPORTUNITIES I MENTIONED, SUCH [00:51:58] AS THE INFLATION REDUCTION ACT AND THE [00:52:03] DIFFERENT FEDERAL AND STATE FUNDING
[00:51:56] FUNDING OPPORTUNITIES I MENTIONED, SUCH [00:51:58] AS THE INFLATION REDUCTION ACT AND THE [00:52:03] DIFFERENT FEDERAL AND STATE FUNDING [00:52:05] OPPORTUNITIES FOR GREEN JOBS, MANY OF [00:52:07] THESE REQUIRE COLLABORATION AND
[00:51:56] FUNDING OPPORTUNITIES I MENTIONED, SUCH [00:51:58] AS THE INFLATION REDUCTION ACT AND THE [00:52:03] DIFFERENT FEDERAL AND STATE FUNDING [00:52:05] OPPORTUNITIES FOR GREEN JOBS, MANY OF [00:52:07] THESE REQUIRE COLLABORATION AND [00:52:10] PARTNERSHIPS IN ORDER TO BE COMPETITIVE.
[00:51:56] FUNDING OPPORTUNITIES I MENTIONED, SUCH [00:51:58] AS THE INFLATION REDUCTION ACT AND THE [00:52:03] DIFFERENT FEDERAL AND STATE FUNDING [00:52:05] OPPORTUNITIES FOR GREEN JOBS, MANY OF [00:52:07] THESE REQUIRE COLLABORATION AND [00:52:10] PARTNERSHIPS IN ORDER TO BE COMPETITIVE. [00:52:12] SO FOR OUR REGION TO BE ABLE TO ACCESS
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[00:52:28] PORT TO KING COUNTY OUT OF THE WORKFORCE [00:52:30] DEVELOPMENT BUDGET AS PART OF THE SHARED
[00:52:33] COST OF THIS CONTRACTED FACILITATOR WHO
[00:52:35] WILL CARRY OUT THE COALITION'S
[00:52:35] WILL CARRY OUT THE COALITION'S [00:52:37] PRIORITIES. THE FUNDING STRATEGY OF C
[00:52:41] THREE IS STILL IN DEVELOPMENT. IT DOES
[00:52:43] INCLUDE SECURING ONE TIME SEED FUNDING
[00:52:45] FROM THE PORT AS WELL AS OTHER LOCAL
[00:52:48] GOVERNMENT AGENCIES, AND EVENTUALLY WILL
[00:52:51] INCLUDE BOTH PUBLIC AND PRIVATE FUNDING
[00:52:53] SOURCES. NEXT SLIDE,
[00:52:56] PLEASE. THE FULL
[00:53:00] SCOPE OF WORK FOR THE CONTRACTED
[00:53:02] COORDINATOR IS ATTACHED TO THE
[00:53:03] MEMORANDUM OF AGREEMENT. BUT BROADLY,
[00:53:06] THE OVERARCHING TASKS OF THE COORDINATOR
[00:53:08] ARE LEADERSHIP AND GOVERNANCE,
[00:53:11] COMMUNICATION, PROMOTION OF THE
[00:53:13] COALITION, AND MANAGING THE COALITION'S
[00:53:16] RESOURCES. AND THAT CONCLUDES MY
[00:53:20] PRESENTATION ON THE COALITION FOR
[00:53:22] CLIMATE CAREERS, AND I WELCOME YOUR
[00:53:24] QUESTIONS AT THIS TIME. VERY GOOD.
[00:53:26] THANK YOU SO MUCH, TIFFANY, FOR THE
[00:53:28] PRESENTATION. COMMISSIONERS, DO YOU HAVE
[00:53:30] QUESTIONS AT THIS TIME? MR. FELLEMAN,
[00:53:35] THANKS SO MUCH FOR THAT. IT'S REALLY
[00:53:36] GREAT TO SEE US FINDING NEW
[00:53:38] OPPORTUNITIES TO BUILD ON THE GREEN JOBS
[00:53:39] INITIATIVES. AND THANK YOU FOR FINDING
[00:53:42] THAT AND LEVERAGING THE CLIMATE
[00:53:44] COMMITMENT ACT IJA AND OTHER
[00:53:47] SOURCES. THERE WAS THAT WHOLE GREEN I
[00:53:51] FORGET THE CLIMATE CORE SOUNDS LIKE A
[00:53:54] GREAT IDEA. AND C THREE, S AND K FOUR. [00:53:58] WE HAVE THIS WHOLE COALITION OF
[00:54:00] ACRONYMS. BUT WHAT I DON'T SEE IS WHAT
[00:54:00] ACKONTMS: BOT WHAT TOOM T SEE IS WHAT
[00:54:04] OTHER AGENCIES WHO ARE CONTRIBUTING? SO
[00:54:07] THIS IS RIGHT NOW JUST PAYING FOR A
[00:54:07] THIS IS RIGHT NOW JUST PAYING FOR A [00:54:09] CONSULTANT. ARE THERE OTHER KNOWN
[00:54:07] THIS IS RIGHT NOW JUST PAYING FOR A [00:54:09] CONSULTANT. ARE THERE OTHER KNOWN [00:54:12] EXPENSES? SO JUST LIKE, WHAT IS THE PORT
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[00:54:07] THIS IS RIGHT NOW JUST PAYING FOR A [00:54:09] CONSULTANT. ARE THERE OTHER KNOWN [00:54:12] EXPENSES? SO JUST LIKE, WHAT IS THE PORT [00:54:16] OF SEATTLE'S 100,000 IN THE BIGGER MIX? [00:54:19] THANK YOU FOR THAT QUESTION, [00:54:20] COMMISSIONER FELLEMAN. I CAN'T SPEAK [00:54:22] RIGHT NOW ON THE COMMITMENTS OF THE [00:54:24] OTHER GOVERNMENT AGENCIES WHO ARE BEING [00:54:26] ASKED FOR SEED FUNDING. THEIR [00:54:28] CONTRIBUTIONS ARE LIKELY TO COME OUT OF [00:54:30] THEIR BUDGET FOR NEXT YEAR. AND PART OF [00:54:32] WHY I'M MAKING THIS PROPOSAL NOW IS THAT [00:54:34] WE HAVE THE FUNDING FOR IT THIS YEAR. [00:54:37] HOWEVER, I DO EXPECT IT TO BE A SIMILAR [00:54:40] SIGNIFICANT CONTRIBUTION. AND THERE'S [00:54:42] ALSO A REPORT THAT I'LL BE ABLE TO [00:54:44] PROVIDE NEXT WEEK THAT HAS MORE DETAILS [00:54:47] ABOUT HOW THE FUNDING STRATEGY FOR C [00:54:50] THREE IS BEING PUT TOGETHER. BUT IT WILL [00:54:53] INCLUDE NOT JUST PUBLIC GOVERNMENT [00:54:56] AGENCY FUNDING, BUT ALSO PRIVATE



[00:55:06] MONEY IS AVAILABLE CONTINGENT ON A MATCH [00:55:08] OR SOMETHING LIKE THAT JUST TO LEVERAGE [00:55:10] OTHER PARTICIPATION, BUT SEEMS LIKE A [00:55:13] GREAT INVESTMENT FOR THE PORT. [00:55:19] MR. MOHAMMED WELL, I'M JUST [00:55:23] GLAD TO SEE THAT WE ARE PARTICIPATING AS [00:55:27] A REGION TO RESPOND TO THIS AND THE FACT [00:55:30] THAT WE'RE COMING TO THE TABLE WITH THE [00:55:31] COUNTY AND OTHER AGENCIES, THAT 100:55:341 COORDINATED RESPONSE IS WHAT IS NEEDED [00:55:36] WHEN WE'RE TALKING ABOUT CREATING [00:55:38] PATHWAYS TO GREEN JOBS. AND SO I JUST [00:55:40] WANT TO COMMEND YOU GUYS FOR DOING THAT. [00:55:41] AND I THINK IT'S STRATEGIC TO LOOK AT [00:55:43] UNDERSPEND AND COME TO THE TABLE [00:55:46] QUICKLY. BY ALLOCATING SOME DOLLARS TO [00:55:49] THAT, I APPRECIATE COMMISSIONER FELLEMAN [00:55:51] AND ASKING WHAT THE OTHER AGENCIES ARE [00:55:54] PAYING. I THINK THAT IS IMPORTANT. AND [00:55:56] IF WE ARE CONTRIBUTING MORE, [00:55:59] I WOULD SAY I HOPE THAT WE'LL BE ABLE TO [00:56:01] HAVE A SAY IN SOME OF THE OUTCOMES THAT [00:56:03] WE'RE LOOKING FORWARD TO SEEING. BUT [00:56:05] AGAIN, JUST GRATITUDE ON THE WORK THAT [00:56:07] YOU GUYS ARE DOING. [00:56:11] I GUESS MY QUESTIONS ARE, I SEE THAT [00:56:15] WITHIN THE SCOPE OF WORK, THIS GROUP 100:56:171 WILL MAKE BUDGETARY RECOMMENDATIONS FOR [00:56:19] COALITION SPENDING. TO WHOM DO THEY MAKE [00:56:21] RECOMMENDATIONS AND WHAT'S THE FEEDBACK [00:56:24] LOOP TO THE PORT OF SEATTLE? SO THE PORT [00:56:27] OF SEATTLE, BEING PART OF THE EXECUTIVE [00:56:29] STEERING COMMITTEE, WILL HELP SET 100:56:311 DIRECTION FOR HOW THE COALITION SPENDS [00:56:34] THE FUNDING IT RECEIVES, [00:56:37] AND RECOMMENDATIONS WILL BE MADE. [00:56:41] I GUESS RECOMMENDATIONS WILL BE MADE BY [00:56:44] THE CONTRACTED COORDINATOR TO THE [00:56:46] COALITION, THE BROADER COALITION, AND [00:56:49] THAT INCLUDES A DIVERSITY OF ENTITIES. [00:56:53] AND WHAT WE'RE AUTHORIZING NOW IS TO [00:56:56] SHARE IN THE COST OF A CONSULTANT. BUT 100:56:591 AFTER THE CONSULTANT DOES THEIR WORK [00:57:02] WITHIN THE SCOPE OF THIS AGREEMENT AND [00:57:05] IDENTIFY PRIORITIES AND NEEDS AND [00:57:08] THEN MAKES RECOMMENDATIONS FOR COALITION [00:57:10] SPENDING, WHERE DOES THAT MONEY COME [00:57:12] FROM? THAT'S A GREAT QUESTION, [00:57:15] COMMISSIONER. AND THE FUNDING STRATEGY [00:57:18] IS STILL TO BE DEVELOPED PARTLY BY THAT [00:57:22] CONSULTANT. A LOT OF THE WORK THAT HAS [00:57:24] BEEN DONE SO FAR BY THE TASK FORCE HAS [00:57:27] JUST BEEN TO FIGURE OUT WHAT WOULD THE [00:57:29] FRAMEWORK FOR THIS COALITION BE. BUT THE [00:57:33] FULL FUNDING STRATEGY IS STILL IN [00:57:35] DEVELOPMENT. IS THERE ANOTHER PUBLIC [00:57:37] PARTNER BESIDES KING COUNTY AS A [00:57:41] PART OF THIS COALITION? YES, THE CITY OF [00:57:44] SEATTLE HAS BEEN PART OF THE DEVELOPMENT [00:57:45] OF THIS AS WELL. AND I CAN ASSUME THAT [00:57:48] THEY'RE ALSO CONTRIBUTING FINANCIALLY. [00:57:51] THEY WILL BE ASKED TO. THEY'LL BE ASKED, [00:57:53] YES. SO, GIVEN THE WORK



100:57:571 THAT THE PORT OF SEATTLE HAS DONE IN [00:58:00] CAREER PATHWAYS AND DEVELOPING GREEN [00:58:02] JOBS AND ORGANIZATIONS, AND THE [00:58:07] SUMMITS THAT WE FACILITATE TO BREAK DOWN [00:58:09] THOSE SILOS AMONG PARTNERS AND SHARED [00:58:12] LESSONS LEARNED AND STRATEGIES IN ORDER [00:58:14] TO BE SUCCESSFUL AS [00:58:19] MAJOR PLAYERS WITHIN THE PORT OF SEATTLE [00:58:21] TOWARDS DEVELOPING PATHWAYS TO GREEN 100:58:231 JOBS WILL THEY BE INVOLVED ALSO [00:58:27] IN THIS EFFORT? YES. AS MEMBERS [00:58:31] IN THE COALITION? YES. I HEAR A LOT FROM [00:58:34] COMMUNITY MEMBERS, [00:58:38] INCLUDING FROM ONE EXISTING [00:58:42] INSTITUTIONAL COMMUNITY BASED WORK GROUP [00:58:45] THAT WE HAVE CALLED PCAT ABOUT THIS [00:58:47] CONCEPT OF VOLUNTEER FATIGUE. SO WHAT [00:58:50] MAKES THIS SPECIAL THAT KING COUNTY IS [00:58:52] ASKING US TO CONTRIBUTE \$100,000 INSTEAD [00:58:55] OF REINVENTING THE WHEEL AND PUTTING [00:58:58] EXTRA WORKLOAD ON OUR EXISTING [00:59:02] PROGRAM PARTICIPANTS. [00:59:08] THANK YOU FOR THAT QUESTION, [00:59:09] COMMISSIONER. [00:59:13] IF I UNDERSTAND CORRECTLY, SOME OF THE [00:59:15] QUESTION IS ABOUT WHEN PEOPLE ARE ASKED [00:59:18] TO PROVIDE INPUT INTO THIS KIND OF WORK, [00:59:20] THEY'RE OFTEN ASKED TO DO IT ON A [00:59:22] VOLUNTARY BASIS. AND THAT [00:59:26] IS A CONCERN THAT'S BEEN BROUGHT UP BY [00:59:28] OUR STEERING COMMITTEE. AND THERE IS [00:59:31] EXPECTATION IN THE FULL GOVERNANCE [00:59:35] DOCUMENT THAT COALITION MEMBERS OR THAT 100:59:371 FUNDING WILL BE AVAILABLE FOR COALITION [00:59:39] MEMBERS TO BE COMPENSATED FOR THEIR TIME [00:59:43] WHEN THEY'RE MEMBERS OF COMMUNITY. SO [00:59:45] NOT STAFF LIKE MYSELF PARTICIPATING AS [00:59:49] PART OF MY WORK. OKAY. [00:59:52] AND FOR A FOLLOW UP QUESTION, [01:00:01] IS THERE SOMEBODY ELSE WHO'D LIKE TO [01:00:02] COME AND PRESENT? YEAH, I WOULD LOVE I'M [01:00:13] SORRY. I'M SO SORRY. THE PERFECT TIME [01:00:16] FOR THAT WOULD HAVE BEEN DURING PUBLIC [01:00:17] COMMENT. NO, I APPRECIATE [01:00:20] IT. WE'LL THANK YOU FOR THAT. PLEASE DO [01:00:25] FEEL FREE TO WRITE IN AND FORMALLY [01:00:27] SUBMIT PUBLIC COMMENT. [01:00:33] I GUESS MY OTHER [01:00:36] QUESTION IS ABOUT THAT'S. [01:00:47] OKAY, THANK YOU. THAT'S VERY [01:00:49] INFORMATIVE. HAS NWSA, GIVEN THEIR WORK [01:00:52] IN THE MARITIME SPACE, BEEN CONSIDERED [01:00:54] TO BE A PART OF THIS OR HELPED THINK [01:00:56] TAKE AROUND CAREERS AND PATHWAYS TOWARDS [01:01:00] GREEN JOBS? I WOULD LOVE TO INCLUDE NWSA [01:01:03] AS PART OF THE COALITION. WE HAVEN'T [01:01:07] SPOKEN TO THEM ABOUT IT YET, BUT ALSO [01:01:10] THIS IS BRAND NEW AND I GUESS I SHOULD [01:01:13] EMPHASIZE THAT THIS WOULD BE THE PORT'S [01:01:15] OPPORTUNITY TO POSITION US AS A LEADER [01:01:19] IN SUPPORTING THIS. [01:01:26] HAVE SORRY. SO WE HAVE OUR EQUITY

[01:01:30] INDEX, RIGHT? AND WE HAVE STRATEGIES TO



[01:01:33] MAKE SURE THAT WE ARE DOING SPECIFIC
[01:01:35] TARGETED ENGAGEMENT IN HISTORICALLY
[01:01:38] MARGINALIZED BUT ALSO DISPARATELY
[01:01:39] IMPACTED COMMUNITIES, FOR CLIMATE
[01:01:42] RESILIENCE, FOR ENVIRONMENTALISM.
[01:01:45] HOW DOES THIS CENTER OUR GOALS
[01:01:50] AROUND OUR TRIPLE BOTTOM LINE, WHICH IS
[01:01:53] NOT JUST PROMOTING ECONOMIC
[01:01:54] OPPORTUNITIES AND NOT JUST PROMOTING A
[01:01:58] BETTER QUALITY OF LIFE AND HEALTHY
[01:01:59] ENVIRONMENT, BUT ALSO ADVANCING RACIAL
[01:02:01] EQUITY? FOR ME, I THINK HAVING
[01:02:05] THE OPPORTUNITY TO BE ON THE EXECUTIVE
[01:02:07] STEERING COMMITTEE AND TO MAKE
[01:02:08] RECOMMENDATIONS AND BRING ALONG OUR
[01:02:10] COMMUNITY PARTNERS, IN PARTICULAR THE
[01:02:13] COMMUNITY BASED ORGANIZATIONS THAT THE
[01:02:15] PORT ALREADY WORKS SO CLOSELY WITH AND
[01:02:18] SHINE A LIGHT ON OUR PARTNERS IN SOUTH
[01:02:21] KING COUNTY AND THROUGHOUT SOUTH
[01:02:22] SEATTLE. THAT'S HOW WE CAN LEVERAGE OUR
[01:02:25] POSITION IN BEING PART OF THIS WORK.
[01:02:32] HOW WILL THIS WORK CENTER COMMUNITIES OF
[01:02:34] COLOR? COMMUNITIES OF COLOR ARE
[01:02:38] EXPLICITLY WRITTEN INTO THE VISION
[01:02:41] FOR THIS COALITION.
[01:02:44] AND HAVING COMMUNITIES
[01:02:48] OF COLOR AND COMMUNITY BASED
[01:02:49] ORGANIZATIONS PARTICIPATE IN THE BROADER
[01:02:51] COALITION AND MAKING SURE THAT THEY ARE
[01:02:53] COMPENSATED FOR THEIR PARTICIPATION AND
[01:02:56] MAKING SURE THEY HAVE ACCESS TO FUNDING
[01:02:58] AND RESOURCES AS PART OF THIS COALITION
[01:03:01] IS ALL PART OF THE BROADER GOALS.
[01:03:04] AND WHAT DIVISION OR OFFICE WITHIN KING
[01:03:08] COUNTY WILL BE OVERSEEING THIS TASK
[01:03:10] FORCE? SO THE TASK FORCE I'VE
[01:03:13] TALKED ABOUT SO FAR HAS BEEN OPERATING
[01:03:16] THIS YEAR. BUT GOING FORWARD,
[01:03:19] THE COALITION ISN'T SOMETHING THAT WOULD
[01:03:21] BE NECESSARILY OVERSEEN BY KING COUNTY.
[01:03:24] OUR CONTRIBUTION WOULD BE MADE TO KING
[01:03:26] COUNTY RIGHT NOW SO THAT THEY WOULD BE
[01:03:29] ABLE TO PULL TOGETHER CONTRIBUTIONS
[01:03:31] FROM, WELL, THEIR OWN CONTRIBUTION AND
[04.00.0E] DOTENTIAL OTLIED COVEDNIMENT ACENICY
[01:03:35] POTENTIAL OTHER GOVERNMENT AGENCY
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND O
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND OI [01:03:57] RESOURCE THE WORK OF THIS BLOOMING TASK
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND OI [01:03:57] RESOURCE THE WORK OF THIS BLOOMING TASK [01:04:01] FORCE. THEY WOULD HAVE THIS AGREEMENT
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND OI [01:03:57] RESOURCE THE WORK OF THIS BLOOMING TASK [01:04:01] FORCE. THEY WOULD HAVE THIS AGREEMENT [01:04:03] WITH US, AND THEY WOULD ALSO BE
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND OI [01:03:57] RESOURCE THE WORK OF THIS BLOOMING TASK [01:04:01] FORCE. THEY WOULD HAVE THIS AGREEMENT [01:04:03] WITH US, AND THEY WOULD ALSO BE [01:04:05] PARTICIPATING IN THE EXECUTIVE STEERING
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND OI [01:03:57] RESOURCE THE WORK OF THIS BLOOMING TASK [01:04:01] FORCE. THEY WOULD HAVE THIS AGREEMENT [01:04:03] WITH US, AND THEY WOULD ALSO BE [01:04:05] PARTICIPATING IN THE EXECUTIVE STEERING [01:04:07] COMMITTEE.
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND OI [01:03:57] RESOURCE THE WORK OF THIS BLOOMING TASK [01:04:01] FORCE. THEY WOULD HAVE THIS AGREEMENT [01:04:03] WITH US, AND THEY WOULD ALSO BE [01:04:05] PARTICIPATING IN THE EXECUTIVE STEERING
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND OI [01:03:57] RESOURCE THE WORK OF THIS BLOOMING TASK [01:04:01] FORCE. THEY WOULD HAVE THIS AGREEMENT [01:04:03] WITH US, AND THEY WOULD ALSO BE [01:04:05] PARTICIPATING IN THE EXECUTIVE STEERING [01:04:07] COMMITTEE.
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND OI [01:03:57] RESOURCE THE WORK OF THIS BLOOMING TASK [01:04:01] FORCE. THEY WOULD HAVE THIS AGREEMENT [01:04:03] WITH US, AND THEY WOULD ALSO BE [01:04:05] PARTICIPATING IN THE EXECUTIVE STEERING [01:04:15] I WISH I HAD ADDITIONAL INFORMATION [01:04:17] ABOUT THE STEERING COMMITTEE AND ITS
[01:03:37] CONTRIBUTIONS TO PROCURE A CONSULTANT [01:03:41] COORDINATOR FOR THE FIRST COUPLE [01:03:44] YEARS WORK OF THE COALITION SO THAT'S [01:03:48] THE SUPPORT KING COUNTY WOULD BE [01:03:49] PROVIDING. BUT THIS COALITION WOULD BE A [01:03:52] SEPARATE ENTITY, BUT THEY DON'T HAVE A [01:03:55] CONTINUED COMMITMENT TO ACTUALLY FUND OI [01:03:57] RESOURCE THE WORK OF THIS BLOOMING TASK [01:04:01] FORCE. THEY WOULD HAVE THIS AGREEMENT [01:04:03] WITH US, AND THEY WOULD ALSO BE [01:04:05] PARTICIPATING IN THE EXECUTIVE STEERING [01:04:07] COMMITTEE.

[01:04:24] KNEW WHAT ITS GOALS AND OUTCOMES WERE.



101:04:271 TO ME. IT'S JUST STILL NOT CLEAR AND HOW [01:04:30] WE'RE EXPECTING TO CONTRIBUTE AND WHAT [01:04:32] THAT MEANS FOR LONG TERM GAINS. I'M [01:04:35] CONCERNED ABOUT VOLUNTEER FATIGUE. [01:04:37] WE'VE JUST HEARD IT SO MUCH. AND [01:04:40] \$100,000. I'LL BE VOTING TO APPROVE THIS [01:04:45] BECAUSE IT'S WORTH THE INVESTMENT. [01:04:50] BUT I'M GOING TO ASK THAT YOU PROVIDE [01:04:53] ADDITIONAL INFORMATION ABOUT THE ACTUAL 101:04:561 SCOPE OF WORK FOR THIS TASK FORCE. [01:04:59] INCLUDING A FEEDBACK LOOP AND THEIR PLAN [01:05:01] FOR CONTINUED FUNDING TO ACT FOR [01:05:04] IMPLEMENTATION. SO, WITH THAT, [01:05:08] DO I HAVE ANY OTHER QUESTIONS OR [01:05:09] COMMENTS FROM COMMISSIONERS? [01:05:14] CLERK HART, PLEASE. NO, I NEED A MOTION, [01:05:18] SO MOVE SECOND. I HAVE A MOTION AND A [01:05:21] SECOND FROM COMMISSIONER MOHAMED. [01:05:22] COMMISSIONER FELLEMAN, CLERK HART, [01:05:24] PLEASE CALL THE ROLL. AND COMMISSIONER, [01:05:28] SAY AYE WHEN YOUR NAME IS CALLED. [01:05:32] COMMISSIONERS, IF I MAY JUST ADD ONE [01:05:35] COMMENT. LUIS NAVARRO, DIRECTOR OF [01:05:37] WORKFORCE DEVELOPMENT. AND I JUST WANT [01:05:39] TO SAY THOSE WERE VERY GOOD QUESTIONS. [01:05:41] THERE ARE TWO PLACES THAT WE COME BACK [01:05:45] TO YOU WITH DETAILED INFORMATION. ONE IS [01:05:49] OUR ANNUAL REPORT TO COMMISSION ON THE [01:05:52] INVESTMENTS IN WORKFORCE DEVELOPMENT, [01:05:54] THE RESULTS, AND HOW THAT MONEY IS [01:05:57] BENEFITING COMMUNITIES, IN PARTICULAR [01:05:59] BIPOC COMMUNITIES, IMMIGRANT AND REFUGEE [01:06:02] COMMUNITIES. SO WE COME TO YOU IN THE [01:06:04] FIRST QUARTER WITH A DETAILED REPORT [01:06:07] EVERY YEAR, AS WE ARE REQUIRED FOR THIS [01:06:10] PARTICULAR EFFORT. THERE IS ANOTHER [01:06:13] PARALLEL THAT WE CURRENTLY OPERATE [01:06:15] UNDER, AND THAT'S IN THE CONSTRUCTION [01:06:17] ARENA, WE HAVE A REGIONAL PUBLIC OWNERS [01:06:20] COLLABORATION WHERE WE BRING THE PORT OF [01:06:23] SEATTLE'S EQUITY IDEAS AND GOALS AND [01:06:27] ASPIRATIONS. AND OUR VOICE IS IMPORTANT [01:06:30] IN THAT CONSTRUCTION RELATED PROCESS. [01:06:33] THIS WILL BE SIMILAR, BUT YOUR QUESTIONS [01:06:35] FOR MORE INFORMATION ARE IMPORTANT, AND [01:06:37] WE'LL BE PROVIDING THOSE AS NECESSARY. [01:06:40] THANK YOU. THANK YOU. THERE IS A MOTION [01:06:44] AND A SECOND ON THE FLOOR FOR THE VOTE, [01:06:45] BEGINNING WITH COMMISSIONER CALKINS AYE. [01:06:49] THANK YOU. COMMISSIONER FELLEMAN. AYE. [01:06:52] THANK YOU. COMMISSIONER HASEGAWA. AYE. [01:06:54] THANK YOU. AND COMMISSIONER MOHAMMED [01:06:56] AYE. THANK YOU. FOUR AYES, ZERO NAYS FOR [01:06:59] THIS ITEM. THE MOTION CARRIES. [01:07:02] THANK YOU, TIFFANY. THANK YOU, [01:07:04] COMMISSIONER. ALL RIGHT, MOVING ON TO [01:07:06] THE NEXT ITEM. I UNDERSTAND COMMISSIONER [01:07:08] MOHAMED NEEDS TO RECUSE HERSELF FOR [01:07:10] AGENDA ITEM TEN B. IS THAT CORRECT, [01:07:12] COMMISSIONER? YES. THANK YOU. [01:07:15] MEMBERS OF THE COMMISSION, I WOULD LIKE [01:07:16] TO RECUSE MYSELF FROM ITEM TEN B DUE TO [01:07:19] A POTENTIAL CONFLICT OF INTEREST, OR A



101:07:221 POTENTIAL APPEARANCE OF CONFLICT OF [01:07:23] INTEREST. THIS ITEM ADDRESSES AN [01:07:26] AGREEMENT BETWEEN THE PORT OF SEATTLE [01:07:28] AND THE CITY OF SEATTLE. SINCE I'M AN [01:07:30] EMPLOYEE OF THE CITY OF SEATTLE, AND [01:07:32] AFTER CONSULTING WITH COMMISSION COUNCIL [01:07:35] AND OUT OF ABUNDANCE OF CAUTION, I WOULD [01:07:38] LIKE TO RECUSE MYSELF AT THIS TIME FROM [01:07:40] CONSIDERING THIS MATTER. THANK YOU. 101:07:431 THANK YOU. COMMISSIONER. PLEASE GO AHEAD [01:07:45] AND LEAVE THE MEETING AT THIS TIME AND [01:07:48] DO NOT REJOIN UNTIL STAFF LETS YOU KNOW [01:07:50] THE ITEM HAS CONCLUDED. AND CLERK HART, [01:07:53] PLEASE READ THE NEXT ITEM INTO THE [01:07:55] RECORD IN JUST A MOMENT, [01:08:00] AND THEN EXECUTIVE DIRECTOR METRUCK WILL [01:08:02] INTRODUCE IT. [01:08:05] THANK YOU. THIS IS AGENDA ITEM TEN B. [01:08:09] AUTHORIZATION FOR THE EXECUTIVE DIRECTOR [01:08:11] TO SIGN A MEMORANDUM OF AGREEMENT WITH [01:08:12] THE CITY OF SEATTLE ENABLING THE PORT TO [01:08:14] PROVIDE FUNDING UP TO \$500,000 AND [01:08:17] APPROXIMATELY \$50,000 IN KIND SUPPORT [01:08:19] FOR SITE CHARACTERIZATION. DESIGN AND [01:08:22] PERMITTING OF THE 8TH AVENUE SOUTH [01:08:24] GATEWAY PARK NORTH PROJECT AND TO [01:08:26] AUTHORIZE FUNDING IN THE AMOUNT OF [01:08:28] \$317,128 TO SUPPORT CITY [01:08:32] LED SITE CHARACTERIZATION, DESIGN AND [01:08:34] PERMITTING TASKS FOR A TOTAL ESTIMATED [01:08:36] PROJECT COST OF \$2,600,000. [01:08:39] COMMISSIONERS SIMILAR TO THE LAST ITEM. [01:08:41] WHILE I HAVE AUTHORITY TO SIGN THIS [01:08:43] MEMORANDUM OF AGREEMENT, UNDER THE NEW [01:08:44] DELEGATION OF AUTHORITY, WE'RE BRINGING [01:08:46] IT FORWARD TO YOU TODAY, SINCE IT [01:08:48] FULFILLS A REQUIREMENT OF THE DUWAMISH [01:08:50] VALLEY COMMUNITY BENEFITS COMMITMENT. [01:08:52] THIS PROJECT LOCATION WAS IDENTIFIED AS [01:08:54] AN ACTION AREA TO IMPROVE PUBLIC PARKS [01:08:56] AND GREEN SPACE UNDER THE HEALTHY [01:08:58] ENVIRONMENT AND COMMUNITIES GOAL. [01:08:59] WITHIN THE POLICY DIRECTIVE, THE MEMBERS [01:09:02] OF THE COMMUNITY HAVE PRIORITIZED THIS [01:09:03] PROJECT. I'M VERY PLEASED TO BRING IT [01:09:05] FORWARD TO YOU FOR YOUR CONSIDERATION [01:09:06] TODAY. WE HAVE A NUMBER OF PRESENTERS [01:09:09] HERE. WE HAVE SARAH OJET, DIRECTOR OF [01:09:11] MARITIME ENVIRONMENT SUSTAINABILITY. I [01:09:14] SEE JOHN SLOAN THERE. HE'S LISTED HERE. [01:09:16] JOHN SLOAN, SENIOR MANAGER FOR [01:09:17] ENVIRONMENTAL PROGRAMS. DANIELLE [01:09:19] BOOTSICK, ENVIRONMENTAL PROGRAM MANAGER, [01:09:22] AND JULIE EWAN, MANAGER, WATERFRONT [01:09:25] CAPITAL PROJECTS. SO WITH THAT, I [01:09:27] BELIEVE I'M TURNING OVER TO YOU, SARAH. [01:09:28] YES. THANK YOU, EXECUTIVE DIRECTOR. [01:09:33] YES. TODAY WE'RE GOING TO TALK WITH YOU [01:09:35] ABOUT THE EIGHTH AVENUE SOUTH AND GATEWAY [01:09:36] PARK NORTH SITE. REALLY EXCITED TO SHARE [01:09:39] WITH YOU THIS PROPOSAL. THIS SITE HAS [01:09:42] BEEN AN INFORMAL PUBLIC RIVER ACCESS FOR [01:09:44] DECADES. OKAY.



[01:09:52] CAN YOU HEAR ME? MAYBE I NEED TO BE A [01:09:53] LITTLE CLOSER. I NEED BIGGER EARS. [01:09:56] HOW'S THIS? ALL RIGHT, I'LL LEAN IN. [01:10:00] SO TODAY WE'RE GOING TO TALK ABOUT THE [01:10:01] 8TH AVENUE SOUTH AND GATEWAY PARK NORTH. [01:10:03] I'M PLEASED TO BE HERE. THIS SITE HAS [01:10:05] BEEN AN INFORMAL PUBLIC RIVER ACCESS [01:10:07] SITE FOR DECADES. THE GEORGETOWN [01:10:09] COMMUNITY HAS BEEN ORGANIZING AND 101:10:111 ADVOCATING FOR THIS SITE TO BECOME A [01:10:13] PUBLIC PARK FOR DECADES. THE CITY OF [01:10:15] SEATTLE HAS NOW ALLOCATED 1.75 MILLION [01:10:18] TOWARDS ACCESS IMPROVEMENTS IN THE 8TH [01:10:20] AVENUE SOUTH CORRIDOR, ENABLING THIS [01:10:23] PARK PROJECT TO PROCEED. AND THEN IN [01:10:26] 2019, AS PART OF THE DUWAMISH VALLEY [01:10:28] COMMUNITY BENEFITS AGREEMENT, THE PORT [01:10:30] OF SEATTLE COMMITTED TO HELP THE [01:10:32] COMMUNITY ACHIEVE THEIR VISION FOR A [01:10:33] PARK IN THIS LOCATION. THE PORT [01:10:36] INITIALLY BEGAN TO PLAN A BANK LINE [01:10:38] STABILIZATION PROJECT AT THE SITE, BUT [01:10:40] IT SOON BECAME CLEAR THAT IT'D BE MORE [01:10:42] EFFECTIVE FOR THE PORT TO PARTNER WITH [01:10:43] THE CITY OF SEATTLE AND CONTRIBUTE TO [01:10:45] THE CITY'S PROJECT FINANCIALLY AND WITH [01:10:47] OUR STAFF EXPERTISE. TODAY, WE HAVE [01:10:50] BEFORE THE COMMISSION A REQUEST THAT HAS [01:10:53] TWO ELEMENTS. FIRST IS A REQUEST FOR [01:10:55] APPROVAL FOR THE EXECUTIVE DIRECTOR TO [01:10:57] SIGN A MEMORANDUM OF AGREEMENT WITH THE [01:10:59] CITY OF SEATTLE TO FORMALIZE THE [01:11:01] PARTNERSHIP AND PROVIDE A MECHANISM FOR 101:11:021 TRANSFERRING FUNDS TO THE CITY TO [01:11:04] SUPPORT A PORTION OF THE PROJECT WORK. [01:11:07] AND SECONDLY, AS A REQUEST TO AUTHORIZE [01:11:09] A SPECIFIC EXPENDITURE OF PORT FUNDS FOR [01:11:12] DESIGN AND PERMITTING OF THE PROJECT. [01:11:15] THIS PROJECT IS VERY IMPORTANT TO THE [01:11:17] DUWAMISH VALLEY COMMUNITY. IT'S BEEN [01:11:20] IDENTIFIED BY THE PORT COMMUNITY ACTION [01:11:23] TEAM, OUR PCAT, AS A PRIORITY, AND [01:11:25] AGAIN, IT'S PART OF OUR FORMAL SET OF [01:11:27] COMMITMENTS IN THE DUWAMISH VALLEY [01:11:29] COMMUNITY BENEFITS AGREEMENT. I'M GOING [01:11:32] TO NOW HAND IT OVER TO DANIELLE BUTZICK, [01:11:34] OUR ENVIRONMENTAL PROGRAM MANAGER, TO [01:11:36] PROVIDE A MORE DETAILED PRESENTATION. [01:11:38] THANK YOU. THANKS, SARAH. [01:11:42] MY NAME IS DANIELLE BUTZICK. I AM, AS [01:11:44] SARAH SAID, AN ENVIRONMENTAL PROGRAM [01:11:46] MANAGER IN OUR MARITIME ENVIRONMENT [01:11:48] SUSTAINABILITY DEPARTMENT. I'M VERY, [01:11:51] VERY EXCITED TO BE HERE SHARING THIS [01:11:53] PROPOSAL WITH YOU. THIS HAS BEEN A LONG [01:11:55] TIME COMING, AND IT'S A REALLY IMPORTANT [01:11:58] STEP FOR THE COMMUNITY IN GETTING [01:12:00] SOMETHING THAT THEY'VE BEEN WORKING ON [01:12:01] FOR A REALLY LONG TIME. YOU CAN GO TO [01:12:04] THE NEXT SLIDE, PLEASE, [01:12:07] JUST SOME INITIAL CONTEXT. SARAH [01:12:10] PROVIDED A LITTLE BIT IN HER OPENING

[01:12:12] REMARKS. THIS IS A SITE THAT IS THE



[01:12:16] GEORGETOWN COMMUNITY'S ONLY RIVER [01:12:18] ACCESS. THEY'VE REALLY BEEN ACTIVELY [01:12:22] ADVOCATING FOR THIS TO BE A PUBLIC PARK [01:12:24] FOR OVER 40 YEARS. A PORTION OF THE SITE [01:12:27] IS OWNED BY SEATTLE PARKS AND [01:12:29] RECREATION. IT ACTUALLY HAS LANDMARK [01:12:32] STATUS DUE TO THE PUMP HOUSES [01:12:35] ASSOCIATION WITH THE HISTORIC GEORGE [01:12:37] PLANT OR THE GEORGETOWN STEAM PLANT. [01:12:40] IT WAS TRANSFERRED TO PARKS AND [01:12:42] RECREATION IN 2010 FROM SEATTLE CITY [01:12:45] LIGHT AS PART OF THAT LANDMARKING [01:12:48] PROCESS. SO THE PORT INITIALLY [01:12:52] AUTHORIZED FUNDING FOR THE BANK LINE [01:12:54] STABILIZATION PROJECT, WHICH WAS [01:12:55] INTENDED TO KIND OF KICK START THIS PARK [01:12:58] DEVELOPMENT PROJECT THAT THE COMMUNITY [01:13:00] HAD BEEN ADVOCATING FOR SO LONG. BUT [01:13:03] REALLY, THROUGHOUT THE COURSE OF [01:13:05] PARTNERING WITH THE CITY, IT BECAME [01:13:07] CLEAR THAT A BETTER STRATEGY WOULD BE [01:13:09] FOR US TO SUPPORT THE CITY'S DESIGN [01:13:13] PROCESS RATHER THAN GOING ON PARALLEL [01:13:17] TRACKS. SO THAT APPROACH, [01:13:20] WE REALLY FOUND, WOULD REDUCE PERMITTING [01:13:23] REDUNDANCIES AND WOULD ENABLE THE [01:13:25] DESIGNS TO REALLY BE INTEGRATED. [01:13:28] SO, AS SARAH SAID, THIS IS ACTUALLY TWO [01:13:30] SEPARATE REQUESTS. [01:13:34] ONE IS FOR THE EXECUTIVE DIRECTOR TO [01:13:38] SIGN THE MEMORANDUM OF AGREEMENT, AND [01:13:41] THE OTHER IS A FUNDING AUTHORIZATION [01:13:43] REQUEST FOR FUNDING FOR DESIGN AND [01:13:46] PERMITTING, SO YOU WILL NOTICE THAT THE [01:13:49] TIMELINE THAT WE'VE PROVIDED IN THE [01:13:51] MEMO, IT PUTS THE COMPLETION DATE [01:13:54] AT ABOUT 2028, THE END OF [01:13:57] 2028 TO BE SPECIFIC, AND THERE'S [01:14:00] CONSIDERABLE TIME ALLOWED FOR [01:14:02] PERMITTING. THIS IS BECAUSE THIS PROJECT [01:14:05] IS LIKELY TO. BE PRETTY COMPLEX AS FAR [01:14:07] AS PERMITTING BECAUSE IT IS IN WATER AS [01:14:10] WELL AS THERE WILL BE SIGNIFICANT PUBLIC [01:14:12] INVOLVEMENT IN THE DESIGN, AND IT IS [01:14:15] REALLY COMPLEX WITH THE VARIOUS [01:14:17] DIFFERENT OWNERSHIP AND PROPERTIES ON [01:14:20] SITE. WE DO THINK THAT THE [01:14:25] INITIAL SCHEDULE IS REFLECTING THAT THE [01:14:27] PERMITTING WILL BE COMPLETED IN THE [01:14:31] THIRD QUARTER OF 2026 AND CONSTRUCTION [01:14:34] WILL BE COMPLETE BY Q FOUR OF 2028, [01:14:36] AND THAT IS DEPENDENT ON THE CITY'S [01:14:40] RESOURCING AND SCHEDULING AS WELL. SO TO [01:14:43] COVER THIS SLIDE, THE MOA, THE [01:14:46] MEMORANDUM OF AGREEMENT, IS IT COMMITS [01:14:50] US TO PROVIDING 500,000 UP TO 500,000 [01:14:54] FOR DESIGN AND PERMITTING SUPPORT. THE [01:14:57] CITY WILL INVOICE US FOR ACTUAL COSTS, [01:15:00] AND THEN IT ALSO PROVIDES IN KIND [01:15:04] SUPPORT IN THE FORM OF STAFF EXPERTISE [01:15:07] IN PERMITTING AND DESIGN, HABITAT DESIGN [01:15:11] AND POTENTIALLY HABITAT MATERIALS, AND [01:15:13] POTENTIAL USE OF OUR DUWAMISH VALLEY



[01:15:15] COMMUNITY HUB FOR MEETING SPACES. THE [01:15:19] PROJECT IS AS SARAH MENTIONED THE [01:15:22] PROJECT, OR MAYBE IT WAS EXECUTIVE [01:15:23] DIRECTOR METRUCK MENTIONED. THIS PROJECT [01:15:26] IS CALLED OUT IN THE DUWAMISH VALLEY [01:15:27] COMMUNITY BENEFITS COMMITMENT IN SECTION [01:15:30] FIVE PUBLIC PARKS AND OPEN AND GREEN [01:15:33] SPACE. SO IT IS SOMETHING THAT WE'VE [01:15:36] BEEN TALKING ABOUT FOR A LONG TIME. 101:15:381 IT'S SOMETHING THAT THE COMMUNITY HAS [01:15:39] BEEN REALLY ADVOCATING FOR THE PORT TO [01:15:41] SUPPORT FOR A LONG TIME. SO THIS IS JUST [01:15:44] A REALLY EXCITING PROCESS FOR US TO BE [01:15:47] KICKING OFF. AND I'LL TURN IT OVER TO [01:15:48] JULIE FOR A COUPLE OF MINUTES TO TALK [01:15:51] ABOUT THE FUNDING REQUEST. [01:15:54] DANIELLE GOOD AFTERNOON. MY NAME IS [01:15:57] JULIE YOON, CAPITAL PROJECT MANAGER. [01:15:59] LIKE SARAH AND DANIELLE SAID, I JUST [01:16:03] WANTED TO ELABORATE ON THE FACT THAT [01:16:05] GOING HAND IN HAND WITH THE MOA APPROVAL [01:16:07] REQUEST, WE'RE ALSO COMING HERE WITH A [01:16:11] REQUEST FOR DESIGN AUTHORIZATION AND [01:16:12] FUNDING IN THE AMOUNT OF \$317,128, [01:16:17] AS YOU SEE IN THE SLIDE THERE, WHICH [01:16:21] BRINGS THE CURRENT AUTHORIZATION TO DATE [01:16:23] TO \$550,000. AND AS DANIELLE SAID, [01:16:26] THAT WILL ALLOW THE PORT OF SEATTLE TEAM [01:16:29] TO BE ABLE TO PROVIDE THE CONTRIBUTION [01:16:31] OF FUNDS AS WELL AS IN KIND STAFF [01:16:33] SUPPORT THROUGHOUT DESIGN AND PERMITTING [01:16:38] IN COLLABORATION WITH THE CITY OF [01:16:39] SEATTLE. AND LOOKING AHEAD, I JUST [01:16:42] WANTED TO GIVE HEADS UP AS WELL THAT [01:16:47] AT THE COMPLETION OF THE PERMITTING AND [01:16:50] DESIGN, THE TEAM DOES ANTICIPATE [01:16:54] RETURNING TO COMMISSION WITH A SIMILARLY [01:16:56] KIND OF COUPLED REQUEST THAT'LL [01:17:01] INCLUDE THE CONSTRUCTION MOA, AS WELL AS [01:17:03] A CONSTRUCTION AUTHORIZATION AT THAT [01:17:05] TIME IN THE AMOUNT OF AROUND \$2050,000. [01:17:11] HAND IT BACK OVER TO YOU. YOU CAN GO TO [01:17:15] THE NEXT SLIDE NOW. SO THIS SLIDE [01:17:18] IS REALLY JUST TO ORIENT YOU TO THE [01:17:20] PROJECT SITE. AS YOU CAN SEE, THESE RED [01:17:24] LINES, THOSE ARE THE PROPERTY [01:17:25] BOUNDARIES. THERE ARE FOUR SEPARATE [01:17:27] PROPERTIES ON OR ADJACENT TO THIS [01:17:30] PROJECT SITE, WHICH MAKES IT REALLY [01:17:32] COMPLICATED. THERE'S A [01:17:37] CITY RIGHT OF WAY SITE THAT IS OWNED BY [01:17:40] SEATTLE DEPARTMENT OF TRANSPORTATION [01:17:42] CITY PARKS PROPERTY, AND THEN THE [01:17:46] PORTION OF THE PROPERTY IS WITHIN THE [01:17:49] FORMER COMMERCIAL WATERWAY DISTRICT [01:17:52] NUMBER ONE. AND THEN WHERE [01:17:55] THE NUMBER TWO IS THAT SITE IS THE [01:17:58] CROWLEY PARCEL, WHICH IS CURRENTLY AN [01:18:02] ECOLOGY MANDATED CLEANUP. SO THERE ARE [01:18:06] A LOT OF DIFFERENT MOVING PARTS HERE ON [01:18:07] THIS SITE. AND WHERE YOU CAN SEE THE RED [01:18:11] CIRCLE WHERE IT SAYS PROJECT SITE,

[01:18:13] THAT'S KIND OF THE HEART OF THE SITE.



[01:18:15] BUT IDEALLY THAT WHOLE [01:18:19] CORRIDOR WILL EVENTUALLY BE IMPROVED [01:18:22] WHERE YOU SEE THE FOUR INDICATING THE [01:18:24] EIGHTH AVENUE SOUTH CORRIDOR AS WELL AS [01:18:27] THE WHOLE WATERFRONT SECTION OF THIS [01:18:30] PROPERTY. NEXT SLIDE, PLEASE. [01:18:35] AND THIS SLIDE IS TO ORIENT YOU TO THE [01:18:38] COMMUNITY'S VISION FOR THE SITE. SO THIS [01:18:40] IS THE CONCEPT THAT WAS PRESENTED TO THE 101:18:431 COMMUNITY BY THE CITY AND THEIR DESIGN [01:18:45] TEAM IN 2022. THIS DESIGN WAS DEVELOPED [01:18:49] COLLABORATIVELY WITH MANY COMMUNITY [01:18:51] MEMBERS AND A COMMUNITY ORIENTED [01:18:56] DESIGN FIRM. THE DESIGN WAS FUNDED BY [01:18:59] A DEPARTMENT OF NEIGHBORHOODS GRANT [01:19:02] AWARDED BY THE CITY AND MANAGED BY THE [01:19:04] SEATTLE PARKS FOUNDATION. THEY WERE THE [01:19:07] FISCAL SPONSOR FOR THE GRANT. THE DESIGN [01:19:10] WAS TRANSFERRED TO THE CITY WHEN THE [01:19:12] CITY ALLOCATED 1.7 MILLION FOR THE [01:19:15] CORRIDOR IMPROVEMENTS ON THE 8TH AVENUE [01:19:19] SOUTH STREET CORRIDOR. THIS IS THE [01:19:22] CONCEPT FROM WHICH THE DESIGN IS GOING [01:19:24] TO START. AND SINCE THERE HAS BEEN [01:19:27] FUNDING FOR THE CORRIDOR IMPROVEMENTS [01:19:29] ALONG EIGHTH AVENUE SOUTH, THE YELLOW [01:19:35] BOX OR HASHED MARKS INDICATE WHAT [01:19:39] WAS INITIALLY THOUGHT TO BE THE [01:19:40] POTENTIAL PHASE ONE AREA, WHICH WOULD BE [01:19:42] THE BANK LINE STABILIZATION OR [01:19:44] RESTORATION PROJECT. BUT NOW THAT THERE [01:19:46] IS FUNDING FOR THAT CORRIDOR, THERE ARE [01:19:49] GOING TO BE SOME EARLY STORMWATER 101:19:531 IMPROVEMENTS AND ACCESS IMPROVEMENTS TO [01:19:55] THAT CORRIDOR. SO REALLY, THE 8TH AVENUE [01:19:58] SOUTH SECTION OF THE SITE IS THE PHASE [01:20:01] ONE. NEXT SLIDE, [01:20:06] PLEASE. SO THE SCOPE FOR THE CITY [01:20:10] INCLUDES REALLY LEADING THE SITE [01:20:12] CHARACTERIZATION, THE DESIGN, THE [01:20:15] CONTRACT FOR DESIGN, AS WELL AS THE [01:20:17] PERMITTING TASKS. SO THE CITY WILL BE [01:20:20] THE LEAD ON THE PROJECT. THEY WILL BE [01:20:23] THE APPLICANT FOR ANY PERMITS, THEY'RE [01:20:26] GOING TO BE LEADING ANY OUTREACH WITH [01:20:28] THE COMMUNITY, AND THEY'LL ALSO BE, [01:20:32] AS I SAID, MANAGING ANY CONTRACTS FOR [01:20:34] THE DESIGN AND THE PORT. YOU CAN [01:20:38] GO TO THE NEXT SLIDE BECAUSE THE NEXT [01:20:40] ONE IS GOING TO DETAIL OUR ROLE. THE [01:20:42] PORT IS GOING TO BE A PARTNER IN THIS. [01:20:44] WE WILL PROVIDE SUPPORT, WE WILL PROVIDE [01:20:48] FUNDING AND IN KIND SUPPORT IN [01:20:51] THE FORM OF MATERIALS AND STAFF [01:20:54] EXPERTISE, BUT WE WILL NOT BE LEADING [01:20:57] THIS PROJECT. WE WILL BE JUST [01:21:00] REALLY PLAYING A SUPPORTING ROLE. [01:21:03] AS JULIE MENTIONED, WE'RE ANTICIPATING [01:21:07] THAT THERE WILL BE A FUTURE REQUEST FOR [01:21:09] CONSTRUCTION SUPPORT. WE EXPECT THAT TO [01:21:12] BE A SEPARATE MEMORANDUM OF AGREEMENT OR [01:21:15] AN ADDENDUM OR AMENDMENT TO THIS MOA. [01:21:20] SO THE CONSTRUCTION FUNDING,

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[01:21:23] CONSTRUCTION WORK IS NOT INCLUDED IN [01:21:25] THIS CURRENT AUTHORIZATION, [01:21:28] BUT WE DO EXPECT THAT TO HAPPEN SOMETIME [01:21:31] IN 2026 OR SO WHEN PERMITTING AND DESIGN [01:21:34] HAVE BEEN COMPLETED. [01:21:39] AND NEXT SLIDE, I WILL [01:21:43] LET JULIE TALK TO THE DESIGN [01:21:45] AUTHORIZATION COMPONENT. THIS IS [01:21:49] JUST ANOTHER SLIDE TO DISTINGUISH THE [01:21:52] SECOND REQUEST ON THIS AGENDA ITEM FOR [01:21:55] DESIGN AUTHORIZATION AND FUNDING. NO NEW [01:21:58] INFORMATION, BUT AGAIN, IN SUPPORT [01:22:01] OF THE MOA, THE TEAM IS REQUESTING [01:22:05] DESIGN AUTHORIZATION AND FUNDING, AGAIN [01:22:07] IN THE AMOUNT OF \$317,128. [01:22:11] THAT'LL BRING THE TOTAL AUTHORIZATION UP [01:22:15] TO \$550,000 OUT OF [01:22:18] AN ESTIMATED TOTAL PROJECT COST OF \$2.6 [01:22:21] MILLION. AND AS [01:22:27] HAS BEEN DESCRIBED IN THE PREVIOUS [01:22:29] SLIDES, THAT'LL ALLOW FOR THE PORT TO BE [01:22:31] ABLE TO PROVIDE THE IN KIND STAFF [01:22:33] SUPPORT AS WELL AS CONTRIBUTION OF [01:22:36] FUNDS TO THE CITY OF SEATTLE THROUGHOUT [01:22:38] THE DESIGN AND PERMITTING PHASE LEADING [01:22:42] UP TO THE NEXT TIME WE RETURN TO [01:22:45] COMMISSION FOR THE NEXT CONSTRUCTION [01:22:48] PHASE. [01:22:53] THAT CONCLUDES OUR PRESENTATION. [01:22:56] COMMISSIONERS, DO YOU HAVE ANY QUESTIONS [01:22:57] OR COMMENTS? COMMISSIONER CALKINS, [01:23:00] THANK YOU FOR THE PRESENTATION. THAT WAS [01:23:03] WONDERFUL TO HEAR THE DESCRIPTION. WHEN 101:23:05] READING THROUGH THE MATERIALS AHEAD OF [01:23:08] TIME, I WAS REFLECTING ON [01:23:12] WELL, ANDREW, THANK YOU FOR COMING TO [01:23:15] PRESENT. I DON'T THINK WE'VE SEEN EACH [01:23:16] OTHER IN PERSON SINCE PRE COVID, BUT I'M [01:23:19] REALLY IMPRESSED WITH THE DOGGED [01:23:21] ADVOCACY OF GEORGETOWN COMMUNITY [01:23:24] MEMBERS, PARTICIPANTS IN PCAT AND [01:23:26] OTHERS. AND THIS IS ONE OF THOSE [01:23:28] INSTANCES WHERE WHEN THE COMMUNITY [01:23:30] SPEAKS, WE OUGHT TO LISTEN. AND THIS HAS [01:23:31] BEEN A REAL PRIORITY. AND SO I'M [01:23:35] GRATEFUL THAT THE CITY OF SEATTLE IS [01:23:37] TAKING THIS PROJECT ON AND THAT WE GET [01:23:39] TO PARTNER WITH THEM AS THEY LEAD THIS [01:23:41] PROJECT. THE OTHER THOUGHT I HAD WAS [01:23:45] THIS IS PROBABLY THREE MONTHS AGO NOW, [01:23:47] BUT THERE WAS AN ARTICLE ABOUT HOW EVEN [01:23:51] SORT OF POSTAGE STAMP SIZE, [01:23:54] REINTRODUCTION OF NATURAL SPACES CAN [01:23:57] HAVE A HUGE BENEFIT TO THE ECOLOGY OF [01:24:01] AN AREA. AND AS SOMEBODY WHO WORKED IN [01:24:04] GEORGETOWN FOR TWELVE YEARS, IT ALWAYS [01:24:08] FELT LIKE THAT WAS SOMETHING IN DIRE [01:24:11] NEED. I REMEMBER AT ONE POINT WE [01:24:13] PURCHASED JUST A SET OF BIKES THAT [01:24:15] ANYBODY IN OUR BUSINESS COULD USE TO GO [01:24:17] AROUND AND GET FOOD FOR LUNCH OR JUST [01:24:20] RIDE SOMEWHERE TO SIT AND HAVE A PICNIC. [01:24:23] AND THEY JUST DIDN'T GET THAT USED THAT



101:24:261 MUCH BECAUSE AT 6TH AND MICHIGAN. WHERE [01:24:28] WE WERE LOCATED, IT WAS HARD TO FIND [01:24:30] GOOD GREEN SPACE AND THIS WOULD BE [01:24:32] EASILY BIKEABLE FOR THOSE FOLKS. SO NICE [01:24:35] PLACE TO SIT ON THE WATERFRONT AND WATCH [01:24:37] HERONS FLY IN AND HAVE YOUR SANDWICH. [01:24:39] SO I'M GLAD WE CAN HELP SUPPORT THE CITY [01:24:42] OF SEATTLE IN THIS, AND I LOOK FORWARD [01:24:43] TO THE FUTURE REQUEST FOR CONSTRUCTION [01:24:46] WHEN WE GET TO THAT PHASE. THANKS. [01:24:48] COMMISSIONER FELLEMAN, [01:24:53] IT'S ALWAYS WONDERFUL TO SEE CONCRETE [01:24:57] TURNED INTO GREENERY. THAT'S A BEAUTIFUL [01:24:59] THING. AND I GUESS I HAD A COUPLE [01:25:02] OF QUESTIONS. THIS PIECEMEAL LAND [01:25:04] OWNERSHIP IS PRETTY CRAZY, BUT WE HAVE [01:25:07] NO DIRT IN THE GAME, RIGHT? [01:25:11] WE'RE HELPING BEAUTIFY OTHER PEOPLE'S [01:25:15] LAND. RIGHT. WE ARE DOING THIS WORK AS [01:25:18] PART OF OUR COMMITMENT UNDER THE I [01:25:23] KNOW, BUT WE HAVE NO OWNERSHIP IN THE [01:25:24] LAND. RIGHT? I MIGHT [01:25:28] BE ABLE TO PROVIDE CLARIFICATION TO YOUR [01:25:31] QUESTION. THERE IS SOME COMMERCIAL [01:25:33] WATERWAY DISTRICT PROPERTY INVOLVED [01:25:35] WHICH THE PORT HAS A LIMITED INTEREST IN [01:25:37] AS A SUCCESSOR, BUT IT'S NOT TRUE [01:25:39] PROPERTY OWNERSHIP. YEAH, I WAS [01:25:42] WONDERING ABOUT HOW YOU WERE GOING TO [01:25:43] ANSWER THAT QUESTION. [01:25:47] THANK YOU FOR THAT. BUT THE [01:25:51] FACT OF THE MATTER IS SO THIS IS GOING [01:25:52] TO INCLUDE SHORELINE RESTORATION AS [01:25:55] WELL, RIGHT, AND SO WHAT I WOULD [01:25:59] HAVE LOVED TO SEE, AND I'M SURE WE'LL [01:26:01] GET TO SEE IN THE KNOW, [01:26:05] AS COMMISSIONER CALKINS TALKED ABOUT [01:26:06] POSTAGE STAMPS, THE FACT IS THAT THERE'S [01:26:09] A BUNCH OF POSTAGE STAMPS ALONG THE [01:26:10] RIVER. AND TO SEE THE PROXIMITY OF THIS [01:26:13] TO THE OTHERS, WHERE REFUGE CAN BE [01:26:17] CREATED ALONG THE ROUTE OF A MIGRATORY [01:26:19] FISH, IT WOULD BE JUST KIND OF FUN TO [01:26:21] SEE HOW THE STRING OF PEARLS CONTINUE TO [01:26:25] BOTH IN TERMS OF FOR THE PARK SPACE FOR [01:26:27] THE COMMUNITY AS WELL AS FOR THE [01:26:28] MIGRATORY SPECIES USING IT. I THINK THAT [01:26:31] WOULD BE A REALLY NICE ENHANCEMENT. THE [01:26:33] ONLY OTHER THING IS, [01:26:36] AGAIN, THE OVERALL BUDGET, HOW MUCH IS [01:26:39] THE PORT OF SEATTLE? WE'RE NOT PUTTING [01:26:41] PROPERTY IN THE GAME, BUT WE'RE BEING [01:26:43] ASKED TO DO DESIGN AND DEVELOPMENT. [01:26:46] IS THERE AN ESTIMATE? [01:26:49] LIKE YOU SAID, DEPARTMENT OF [01:26:51] NEIGHBORHOODS GAVE A GRANT TO DO THIS [01:26:53] INITIAL DESIGN. HOW BIG WAS THAT? I'M [01:26:56] ACTUALLY NOT AWARE OF THE SIZE OF THAT [01:26:58] GRANT. I DON'T THINK THAT IT WAS [01:26:59] SIGNIFICANT. IT HELPED GET TO [01:27:04] CONCEPTUAL DESIGN. BUT THE CITY HAS [01:27:06] ADDITIONAL FUNDING ALLOCATED TO FURTHER

[01:27:09] THE DESIGN BEYOND CONCEPT.



101:27:141 WE KNOW THAT THE INITIAL BUDGET FOR THE [01:27:16] CITY IS ABOUT 15 MILLION TO 20 MILLION. [01:27:19] THAT'S REALLY ROUGH THAT'S IN THIS [01:27:20] CONCEPTUAL PHASE. THEY'LL REFINE THAT AS [01:27:22] THEY MOVE THROUGH DESIGN AND PERMITTING. [01:27:25] ALL RIGHT, SO THAT'S THE BALLPARK [01:27:27] ESTIMATED TOTAL PROJECT. CORRECT. AND SO [01:27:31] WE'RE BEING ASKED RIGHT NOW THIS [01:27:34] AUTHORIZATION OF UP TO WHAT, 550? [01:27:36] CORRECT. BUT THE ASSUMPTION THAT [01:27:40] WE'RE LIKELY TO BE COME BACK TO ASK [01:27:42] SOMETHING AROUND 2 MILLION IN THE FUTURE [01:27:45] YES. OF A 15 MILLION SOMEWHAT. [01:27:48] ALL RIGHT, JUST TO GET US THE SCOPE OF [01:27:50] WORK. BUT THE ONLY OTHER FOLKS THAT HAVE [01:27:52] ACTUAL FINANCIAL SKIN IN THE GAME WOULD [01:27:55] BE THE CITY, CORRECT? YES. AT THIS [01:27:57] POINT. ALL RIGHT. LAST THING, WHEN YOU [01:28:00] SAY CROWLEY PROPERTY, I MEAN YOU'RE [01:28:01] SAYING IT'S A REMEDIATION SITE, BUT DOES [01:28:04] CROWLEY STILL OWN IT? I AM NOT SURE WHO [01:28:07] THE CURRENT OWNER OF THAT PROPERTY IS. [01:28:10] THE CROWLEY SITE IS WHEN THAT'S WHO [01:28:13] OWNED IT. WHEN ECOLOGY DESIGNATED AS A [01:28:15] CLEANUP SITE. I DON'T KNOW WHO THE [01:28:18] CURRENT OWNER OF THAT PROPERTY IS, BUT [01:28:21] TYPICALLY WHOEVER OWNED IT STILL OWNS [01:28:24] THE POLLUTION. OH, ABSOLUTELY. YEAH. SO [01:28:26] I MEAN, I'M JUST WONDERING IN TERMS OF [01:28:28] WHEN YOU SEE A PRIVATE PIECE OF LAND IN [01:28:30] AVIATION TO THE SMORGASBORD OF ALL THIS [01:28:32] PUBLIC LAND, IT SEEMS TO BE YEAH, AND TO [01:28:35] BE CLEAR, THE CROWLEY SITE IS NOT PART 101:28:381 OF THE SITE THAT'S PROPOSED FOR THE PARK [01:28:41] DEVELOPMENT. IT'S ADJACENT TO JUST KIND [01:28:44] OF A FACT TO CONSIDER THAT THERE'S A [01:28:46] CLEANUP SITE ADJACENT TO THIS. THANK YOU [01:28:49] FOR THAT CLARIFICATION. [01:28:53] SO I GUESS I'M WONDERING, [01:28:56] CAN YOU DESCRIBE WHAT THE ENGAGEMENT [01:28:59] WITH PCAT HAS BEEN AROUND THIS TO DATE [01:29:01] AND GIVEN THAT THE CITY OF SEATTLE IS [01:29:04] REALLY LEADING ON THIS AND THE PORT OF [01:29:05] SEATTLE IS SUPPORTING THIS EFFORT. WHAT [01:29:08] WILL THE CONTINUED ENGAGEMENT AND [01:29:10] FEEDBACK LOOP BE WITH PCAT, WHICH IS THE [01:29:13] PORT STAKEHOLDER GROUP FOR THE AREA? [01:29:16] YEAH, SO AS YOU KNOW, THIS SITE IS A [01:29:20] PCAT PRIORITY. THEY'VE COMMUNICATED THAT [01:29:23] THIS PARTICULAR PROJECT IS ONE OF THEIR [01:29:24] PRIORITIES FOR THIS YEAR. UP UNTIL EARLY [01:29:28] THIS YEAR, THERE WAS A OR MAYBE IT WAS [01:29:31] LATE LAST YEAR, WE WERE MEETING MONTHLY [01:29:34] WITH THE COMMUNITY ON THE DESIGN AS THIS [01:29:37] DESIGN WAS DEVELOPED, [01:29:39] AND THAT WAS ACTUALLY LED BY THE PORT. [01:29:43] WE FACILITATED THAT EFFORT BECAUSE WE [01:29:46] WERE IN THE MIDST OF SCOPING AND WORKING [01:29:49] ON OUR BANK LINE STABILIZATION PROJECT [01:29:54] AND IT REALLY JUST BECAME CLEAR THAT WE [01:29:55] NEEDED TO HAVE BETTER COORDINATION WITH [01:29:57] THE CITY AND WITH THE COMMUNITY AND MAKE [01:29:59] SURE THAT EVERYBODY WAS ON THE SAME

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101:30:011 PAGE. AND SO WE MET MONTHLY AND WE'VE [01:30:04] BEEN REALLY ENGAGED. THE PCAT HAS [01:30:08] BEEN SUPER ENGAGED AND GEORGETOWN YOUTH [01:30:10] COUNCIL HAS BEEN REALLY INVOLVED IN [01:30:13] THIS, AS WAS [01:30:18] THERE WAS A LOT OF COORDINATION. AND [01:30:20] THEN WHEN WE KIND OF DECIDED TO MOVE IN [01:30:23] A DIFFERENT DIRECTION AND THE PORT WAS [01:30:25] WE WERE NO LONGER PURSUING THAT BANK 101:30:271 LINE STABILIZATION WORK AND MOVED INTO [01:30:31] KIND OF A PARTNERSHIP ROLE WITH THE [01:30:33] CITY. THERE WERE [01:30:36] A LOT OF THINGS THAT NEEDED TO HAPPEN ON [01:30:38] THE CITY'S SIDE AS FAR AS GETTING A [01:30:41] CONTRACTOR AND FIGURING OUT HOW THEY [01:30:43] WERE GOING TO SCOPE THE PROJECT AND GET [01:30:45] FUNDING. SO IT SLOWED DOWN A BIT. [01:30:49] THERE WAS STILL COORDINATION ON THE [01:30:52] CITY'S END, LIKE SUBSTANTIAL [01:30:54] COORDINATION THAT THE CITY WAS DOING, [01:30:55] WORKING WITH BUSINESSES ON NOT ONLY THIS [01:30:58] PROJECT, BUT ON JUST A LOT [01:31:02] OF KIND OF IMPROVEMENT WORK [01:31:06] THAT THEY'RE WORKING ON IN THE [01:31:08] GEORGETOWN AREA WITH JUST ENHANCING THE [01:31:12] ENVIRONMENT FOR THE COMMUNITY MEMBERS [01:31:15] THERE, PARTICULARLY THIS 8TH AVENUE 101:31:181 SOUTH CORRIDOR, THOUGH. [01:31:23] SO I HAD REQUESTED THE BUDGET AND [01:31:26] ASSESSMENT OF DUWAMISH VALLEY PARKS, [01:31:28] WHICH COMMISSIONER FELLEMAN WAS KIND [01:31:29] ENOUGH TO SECOND. AND I'M WONDERING, [01:31:33] IS THIS PARK STILL GOING TO BE 101:31:351 CONSIDERED AN ASSESSMENT OF DUWAMISH [01:31:36] VALLEY? [01:31:42] I BELIEVE THE ASSESSMENT OF DUWAMISH [01:31:45] VALLEY PARKS WERE PORT OF SEATTLE PARKS, [01:31:48] SO AS SUCH, THIS WOULD NOT BE INCLUDED. [01:31:53] IT'S NOT ONE OF OUR PARKS. YEAH, GREAT. [01:31:56] PERFECT. OKAY, [01:32:00] COMMISSIONER FELLEMAN, [01:32:03] AGAIN, I THINK IT'S USEFUL TO SEE WHERE [01:32:05] THOSE OTHER PARKS KNOW WHETHER IT'S OUR [01:32:08] PROPERTY OR NOT. THE COMMUNITY HAS [01:32:10] ACCESS DUE TO THIS PROXIMITY AND WHEN WE [01:32:12] START THINKING ABOUT OTHER STREET ENDS [01:32:15] OR WHATEVER, HOW THEY ARE SPACED [01:32:17] RELATIVE TO THE OTHER. AND WE'RE GOING [01:32:19] TO INVEST IN HABITAT RESTORATION. SO [01:32:23] WHILE IT MAY NOT BE PART OF OUR [01:32:24] ASSESSMENT, IT'S STILL PART OF THE [01:32:26] COMMUNITY AND ECOLOGICAL ASSET WOULD BE [01:32:28] JUST GOOD TO SEE THE BEST PROPERTY IS [01:32:31] ADJACENT TO SOMEBODY ELSE'S PROPERTY [01:32:32] THAT IS USEFUL. RIGHT. SO THANK YOU FOR [01:32:35] THAT. YEAH. I LIKE TO SEE THE PORT OF [01:32:37] SEATTLE MAXIMIZING ITS FOOTPRINT OF [01:32:39] INFLUENCE WHEN IT COMES TO ENVIRONMENTAL [01:32:40] JUSTICE, PARTICULARLY FOR BELOVED [01:32:42] COMMUNITIES LIKE GEORGETOWN AND SOUTH [01:32:44] PARK. SEEING NO FURTHER QUESTIONS [01:32:48] OR COMMENTS, COMMISSIONERS, DO I HAVE A

[01:32:50] MOTION? IN A SECOND. SO MOVED. SECOND.



101:32:541 THE MOTION HAS BEEN MADE AND SECONDED BY [01:32:56] COMMISSIONER CALKINS AND FELLEMAN AND [01:32:58] CLERK HART. PLEASE CALL THE ROLL. AND [01:33:00] COMMISSIONERS SAY AYE OR NAY WHEN YOUR [01:33:02] NAME IS CALLED. THANK YOU. BEGINNING [01:33:04] WITH COMMISSIONER CALKINS. AYE. THANK [01:33:07] YOU. COMMISSIONER FELLEMAN. AYE. THANK [01:33:09] YOU. AND COMMISSIONER HASEGAWA. AYE. [01:33:12] THANK YOU. THREE AYES, ZERO NAYS FOR [01:33:14] THIS ITEM. THANK YOU. THE MOTION PASSES. [01:33:19] SO LET'S TAKE A MOMENT TO LET [01:33:21] COMMISSIONER MOHAMED KNOW THAT WE'RE [01:33:23] READY FOR HER TO REJOIN. [01:33:29] YES, I'VE JUST SENT THAT REQUEST. [01:33:31] OKAY. SO AS COMMISSIONER MOHAMED [01:33:36] REJOINS THE MEETING, WE WILL MOVE TO [01:33:38] ITEM NUMBER ELEVEN, PRESENTATIONS AND [01:33:40] STAFF REPORTS. CLERK HART, PLEASE READ [01:33:42] THE NEXT ITEM INTO THE RECORD, AND THEN [01:33:44] EXECUTIVE DIRECTOR METRUCK WILL THEN [01:33:45] INTRODUCE IT. [01:33:50] THANK YOU. THIS IS AGENDA ITEM ELEVEN A. [01:33:52] THE TAX LEVY DRAFT PLAN OF FINANCE FOR [01:33:54] THE 2024 2028. I'M SORRY? FOR 2024. [01:33:57] 2028. AND IT'S BRIEFING COMMISSIONERS. [01:34:03] I CAN WAIT. SHOULD I WAIT FOR [01:34:04] COMMISSIONER? I WOULD SAY GO AHEAD AND [01:34:06] PROCEED. COMMISSIONERS, [01:34:09] OVER THE PAST SEVERAL MONTHS, YOU HAVE [01:34:12] ENGAGED IN A THOUGHTFUL STRATEGIC REVIEW [01:34:13] OF OUR SPENDING PRIORITIES FOR THE 2024 [01:34:16] BUDGET. KEY TO IMPLEMENTING YOUR VISION [01:34:19] FOR THOSE INVESTMENTS IS HOW WE PAY FOR [01:34:20] THEM, THE DRAFT PLAN OF FINANCE LOOKS AT [01:34:23] A MIX OF REVENUE SOURCES, INCLUDING OUR [01:34:25] OPERATING INCOME AND THE PORT'S PROPERTY [01:34:27] TAX AUTHORITY. IN DEVELOPING THIS [01:34:29] PROPOSED PLAN OF FINANCE, WE HAVE BEEN [01:34:31] FOCUSED ON FINANCIAL RESPONSIBILITY AND [01:34:33] SUSTAINABILITY OF OUR ORGANIZATION. IN [01:34:36] PARTICULAR, WE'RE ABOUT TO SPEND AN [01:34:37] AVERAGE OF \$1 BILLION A YEAR FOR THE [01:34:39] NEXT FIVE YEARS, AND PLANNING TO MAKE [01:34:42] MAJOR INVESTMENTS IN ENVIRONMENTAL [01:34:44] CLEANUP AS WELL. THIS YEAR, IN ORDER TO [01:34:46] PREPARE FOR THOSE MAJOR EXPENDITURES, [01:34:48] WE ARE ALIGNING OUR FINANCING STRATEGIES [01:34:50] TO ENSURE THAT WE STRIKE A BALANCE [01:34:52] BETWEEN OUR CURRENT CAPACITY AND THE [01:34:54] UNCERTAIN FISCAL OUTLOOK AHEAD. WE ARE [01:34:56] ALSO VERY SENSITIVE TO THE IMPACT ON THE [01:34:59] KING COUNTY TAXPAYER. THERE ARE A NUMBER [01:35:01] OF SUBSTANTIVE ASPECTS OF TODAY'S [01:35:05] PRESENTATION, BUT I WANT TO HIGHLIGHT [01:35:06] OUR STAFF PROPOSAL TO INCREASE THE [01:35:09] PORT'S PROPERTY TAX LEVY BY 4.8%. [01:35:12] THIS INCREASE MEETS THOSE CRITERIA THAT [01:35:15] I LAID OUT ABOVE, AND PROVIDES AN [01:35:17] ADDITIONAL \$4 MILLION IN LEVY CASH IN [01:35:19] 2024. I KNOW THAT COMMISSIONER WILL BE [01:35:22] CONSIDERING POLICIES AT FUTURE MEETINGS [01:35:24] TO ENSURE THAT THESE ADDITIONAL REVENUES

[01:35:26] ARE TARGETED TO FUND OUR ENVIRONMENTAL



101:35:281 RESPONSIBILITIES. WHICH I STRONGLY [01:35:30] SUPPORT. I ALSO WANT TO HIGHLIGHT THAT [01:35:32] UNDER THIS PLAN, THE LEVY INCREASE IS [01:35:34] ONLY EXPECTED TO INCREASE IN A \$10 PIER [01:35:38] YEAR INCREASE TO THE MEDIAN HOMEOWNER [01:35:41] IN KING COUNTY. I LOOK FORWARD TO [01:35:43] HEARING YOUR FEEDBACK DURING TODAY'S [01:35:45] DISCUSSION. SO FINALLY, I WANT TO [01:35:47] MENTION THAT THE FULL PROPOSED PUGET [01:35:49] WILL BE RELEASED THIS THURSDAY WITH A [01:35:51] PRESS RELEASE AND AN INTERACTIVE [01:35:52] WEBSITE. WE LOOK FORWARD TO YOUR FIRST [01:35:55] READING OF OUR PROPOSED BUDGET AT YOUR [01:35:57] NEXT MEETING IN NOVEMBER. SO, THE [01:35:59] PRESENTERS THIS AFTERNOON, I'M GOING TO [01:36:01] KICK US OFF AND GO OVER A FEW SLIDES, [01:36:02] AND THEN I'LL HAND IT OVER TO ELIZABETH [01:36:04] MORRISON, A DIRECTOR OF CORPORATE [01:36:06] FINANCE, AND SCOTT BERTRAM, MANAGER OF [01:36:10] CORPORATE FINANCE. SO CAN WE GO TO THE [01:36:12] SLIDESHOW, PLEASE? NEXT SLIDE, PLEASE, [01:36:17] COMMISSIONERS. HERE'S JUST THE ITEMS [01:36:19] WE'RE GOING TO WALK THROUGH. I'M GOING [01:36:20] TO TOUCH REAL QUICKLY ON THE BUDGET [01:36:22] PROCESS TIMELINE. I'VE ALREADY TALKED [01:36:24] ABOUT THE BOTTOM LINE UP FRONT A LITTLE [01:36:26] BIT, BUT I'LL GO OVER THAT IN DETAIL. [01:36:28] THEN WE'LL HAVE THE TAX LEVY BACKGROUND [01:36:30] AND UPDATE. ELIZABETH WILL GO THROUGH [01:36:31] THAT. AND THEN WE'LL GO INTO THE DRAFT [01:36:33] PLAN OF FINANCE FOR 2024 TO 2028, AND [01:36:37] WE'LL LOOK BEYOND 2028. [01:36:40] AND THEN WE'LL FINALIZE OUR [01:36:42] RECOMMENDATION FOR THE TAX LEVY. AND [01:36:45] THEN, OF COURSE, WE'LL LOOK AT OTHER [01:36:47] FINANCE INITIATIVES. AND THEN THERE'S [01:36:49] SOME APPENDIX IN YOUR MATERIALS. [01:36:51] THERE'S AN APPENDIX WITH ADDITIONAL [01:36:53] INFORMATION. SO NEXT SLIDE, PLEASE, [01:36:57] COMMISSIONERS. THERE WE ARE. YOU'RE WELL [01:36:58] FAMILIAR WITH THIS OF WHERE WE ARE IN [01:37:01] THIS PROCESS, BUT HERE WE ARE AT THE [01:37:02] PLAN OF FINANCE AND TAX LEVY BRIEFING. [01:37:05] AND NEXT WILL BE THE FIRST READING AND [01:37:08] PUBLIC HEARING FOR THE 2024 BUDGET ON [01:37:10] NOVEMBER 14, WITH THE FINAL READING AND [01:37:13] FINAL PASSAGE ON THE [01:37:17] 21 NOVEMBER. NEXT SLIDE, PLEASE. [01:37:21] SO THE BOTTOM LINE UP FRONT THE [01:37:26] BOTTOM LINE UP FRONT IS THAT WE'RE GOING [01:37:27] TO IMPLEMENT THE RECOMMENDATIONS THAT [01:37:29] CAME OUT OF THE JUNE AND JULY BUDGET [01:37:31] RETREATS AND THE DISCUSSIONS THAT WE HAD [01:37:33] WITH YOU. WE'LL CONTINUE TO STEWARD [01:37:35] RESOURCES TO PREPARE FOR THE FUTURE, TO [01:37:38] MEET OUR GROWING OPERATIONAL AND [01:37:40] REGIONAL NEEDS WITH A CONTINUED FOCUS ON [01:37:43] ENVIRONMENTAL REMEDIATION AND POTENTIAL [01:37:45] ECONOMIC UNCERTAINTY THAT'S OUT THERE. [01:37:47] AND THIS INCLUDES GLOBAL DEVELOPMENTS AS [01:37:50] WELL THAT MAY HAVE INTRODUCED [01:37:53] UNCERTAINTY INTO OUR ECONOMIC WORLD [01:37:55] GOING FORWARD, WE'LL CONSIDER BEGINNING



101:37:571 TO EARMARK FUNDS TO PAY FOR THE PORT'S [01:37:59] ENVIRONMENTAL RESPONSIBILITIES. AGAIN, [01:38:01] THAT'S SOMETHING THAT I SUPPORT, THAT [01:38:02] WE'RE IN DISCUSSIONS WITH THE COMMISSION [01:38:05] ON THAT. AND THEN OUR ANNUAL LEVY [01:38:07] PROPOSED AT 75% OF THE PORT'S MAXIMUM [01:38:10] ALLOWABLE LEVY, SOMETHING WE DISCUSSED [01:38:12] BEFORE WITH YOU. AND SO THE 2024 TAX [01:38:15] LEVY WILL BE 86.7 MILLION. IT REPRESENTS [01:38:19] A 4.8% INCREASE FROM 2023 AND [01:38:23] PROVIDES AN ADDITIONAL \$4 MILLION IN [01:38:25] LEVY CASH IN 2024. NEXT SLIDE, PLEASE. [01:38:29] AND SO AT THIS POINT, I'M GOING TO TURN [01:38:31] IT OVER TO ELIZABETH MORRISON TO WALK [01:38:33] THROUGH THE REST OF THE PRESENTATION. [01:38:34] ELIZABETH, THANK YOU AND GOOD AFTERNOON. [01:38:37] I'LL BEGIN WITH THE TAX LEVY AND THEN [01:38:40] ASK SCOTT BERTRAM TO PRESENT THE DRAFT [01:38:43] PLAN OF FINANCE. WE'LL BEGIN WITH SOME [01:38:45] BACKGROUND. THE PORT CAN ASSESS A LEVY [01:38:49] ON PROPERTY WITHIN KING COUNTY PER STATE [01:38:53] LAW, AND THE LEVY IS APPROVED EACH YEAR [01:38:57] BY THE COMMISSION. THE COMMISSION [01:38:58] APPROVES AN AMOUNT OF THE LEVY, AND THAT [01:39:01] AMOUNT CAN BE ANYTHING UP TO THE [01:39:03] STATUTORY MAXIMUM FOR 2024. [01:39:06] THAT MAXIMUM AMOUNT IS JUST OVER [01:39:08] 115,000,000. [01:39:12] THE LEVY CAN ALSO BE LEVERAGED BY [01:39:15] ISSUING GENERAL OBLIGATION BONDS, WHICH [01:39:18] ARE THEN PAID FOR FROM THE TAX LEVY. [01:39:21] ALL OF THE PORT'S EXISTING GENERAL [01:39:24] AVIATION BONDS HAVE BEEN USED FOR [01:39:26] NONAIRPORT INFRASTRUCTURE. [01:39:29] SPECIFICALLY FOR THE SR 99 TUNNEL [01:39:33] AND FOR CONTAINER TERMINALS OPERATED [01:39:37] BY THE NORTHWEST SEAPORT ALLIANCE AND [01:39:40] FISHERMAN'S TERMINAL. THE DEBT SERVICE [01:39:43] ON THOSE BONDS IS THE FIRST CLAIM ON THE [01:39:46] ANNUAL TAX LEVY. IN ADDITION, THE PORT [01:39:49] USES THE TAX LEVY TO PAY FOR ITS [01:39:52] ENVIRONMENTAL LIABILITIES, THE [01:39:55] REMEDIATION THAT WE DO ON OUR LEGACY [01:39:58] PROPERTIES. WE ALSO HAVE REGIONAL [01:40:02] TRANSPORTATION FUNDED BY THE TAX LEVY [01:40:05] AND A NUMBER OF COMMUNITY PROGRAMS THAT [01:40:08] THE COMMISSION HAS INITIATED OVER THE [01:40:11] YEARS. AND ANYTHING LEFT [01:40:15] OVER AFTER ALL THOSE THINGS ARE PAID FOR [01:40:17] IS AVAILABLE TO CASH FUND VARIOUS NON [01:40:21] AIRPORT CAPITAL INVESTMENTS. [01:40:25] NEXT SLIDE, PLEASE. [01:40:29] THIS IS THE HISTORY OF THE TAX LEVY. [01:40:32] BEGINNING IN 1990, STATE LAW CHANGED SO [01:40:35] THAT THE PORT COULD TAX LESS THAN THE [01:40:38] MAXIMUM AND STILL BE ABLE TO BUMP [01:40:41] UP TO THAT MAXIMUM IF NEEDED. [01:40:45] OVER THE COURSE OF THIS PERIOD, THE PORT [01:40:49] HAS LEVIED APPROXIMATELY 75% OF THE [01:40:53] MAXIMUM ON AVERAGE. BUT YOU CAN SEE THAT [01:40:55] IT HAS VARIED OVER TIME, WITH 50% IN [01:40:59] SOME YEARS AND UP TO 90% IN OTHER YEARS

[01:41:02] AS NEEDED. BUT OVER



101:41:061 THE AVERAGE OVER THIS PERIOD IS ABOUT [01:41:08] 75%, AND THAT HAS ROUGHLY KEPT [01:41:11] UP WITH INFLATION. NEXT SLIDE, [01:41:14] PLEASE. [01:41:18] THIS SUMMER, THE COMMISSION HAD TWO [01:41:21] BUDGET RETREATS DURING WHICH WE [01:41:23] DISCUSSED, AMONG OTHER THINGS, THE TAX [01:41:26] LEVY. BASED ON THOSE DISCUSSIONS, STAFF [01:41:29] HAS WORKED OUT THE FOLLOWING APPROACH 101:41:331 TO BOTH THE 2024 BUDGET FOR THE TAX LEVY [01:41:37] AND FOR OUR FIVE YEAR DRAFT PLAN OF [01:41:40] FINANCE. SO THE APPROACH INCLUDES [01:41:43] CONTINUING AT THIS 75% OF THE MAXIMUM, [01:41:48] WHICH PRESERVES A CUSHION THAT THE PORT [01:41:51] CAN TAP INTO DURING TIMES OF ADVERSITY. [01:41:55] AND IT ALSO IS A SUPPORT [01:41:59] OF OUR GOOD CREDIT RATING. [01:42:02] WHEN INVESTORS LOOK AT THE PORT WHEN [01:42:05] CREDIT RATING AGENCIES LOOK AT THE PORT [01:42:07] AND THEY SEE THAT WE HAVE A PATTERN OF [01:42:11] TAXING BELOW OUR MAXIMUM, THEY VIEW THAT [01:42:14] VERY POSITIVELY BECAUSE IT DOES GIVE US [01:42:16] FLEXIBILITY TO ADDRESS ADVERSITY. THE [01:42:19] PRIMARY BENEFICIARY OF THOSE STRONG [01:42:22] CREDIT RATINGS IS THE AIRPORT AND HELPS [01:42:24] KEEP THE COST TO THE AIRPORT AND THE [01:42:26] AIRLINES LOW. [01:42:31] THE PLAN INCLUDES THE PORT CONTINUING TO [01:42:34] SUPPORT THE ENVIRONMENTAL REMEDIATION [01:42:38] PROJECTS. WHAT WILL BE CHANGING IS THE [01:42:41] EXPECTATION OF THE AMOUNT THAT WE WILL [01:42:44] PAY FOR THOSE PROJECTS AS A NUMBER OF [01:42:47] THEM BEGIN TO KICK IN IN TERMS OF THE 101:42:511 SPENDING. WE EXPECT THAT SPENDING TO [01:42:53] INCREASE AND TO PAY FOR THOSE PROJECTS [01:42:57] WE ANTICIPATE USING A COMBINATION OF [01:43:00] LEVY, CASH AND GENERAL OBLIGATION BONDS. [01:43:05] THE FUNDING APPROACH ALSO INCLUDES THE [01:43:07] CONTINUATION OF FUNDING FOR COMMUNITY [01:43:10] PROGRAMS AT APPROXIMATELY THE CURRENT [01:43:12] LEVEL OF 13 MILLION OUT OF THE TAX LEVY. [01:43:15] SOME OF THE PROGRAMS ALSO RECEIVE [01:43:17] FUNDING FROM OTHER SOURCES BEYOND THE [01:43:19] TAX LEVY AND THE REMAINING FUNDS TO BE [01:43:23] USED FOR NONAPORT CAPITAL. [01:43:27] NEXT SLIDE, PLEASE. [01:43:31] THE PORT ALWAYS CONSIDERS THE IMPACT ON [01:43:35] TAXPAYERS, SO THE PROPOSED LEVY INCREASE [01:43:39] OF ABOUT 4 MILLION TO 86.7 MILLION [01:43:44] ALSO LEADS TO AN INCREASE IN THE LEVY [01:43:47] RATE. TO BE CLEAR, THAT RATE IS [01:43:51] INCREASING BECAUSE OF A COMBINATION OF [01:43:54] THE INCREASE IN THE TAX LEVY AND A [01:43:56] DECREASE IN ASSESSED VALUE. THE [01:43:58] PRELIMINARY ASSESSED VALUE FOR 2024 IS [01:44:01] ACTUALLY LOWER THAN THE ASSESSED VALUE [01:44:04] FOR 2023. SO THAT [01:44:08] LEADS TO THE CALCULATION OF WHAT'S [01:44:10] CALLED THE MILLAGE RATE, THE CENTS PER [01:44:13] THOUSAND OF ASSESSED VALUE THAT PROPERTY [01:44:16] OWNERS PAY. IN 2023, [01:44:19] THE MEDIAN HOME VALUE WAS 853,000.

[01:44:24] WE DON'T HAVE THE 2024 NUMBER YET. THE

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101:44:271 COUNTY WILL PROVIDE THAT IN 2024. [01:44:31] SO APPLYING THAT NEW RATE TO THAT SAME [01:44:34] 2023 MEDIAN HOME VALUE, [01:44:38] WE CALCULATE AN INCREASE OF ROUGHLY \$10 [01:44:42] TO THE MEDIAN HOMEOWNER. [01:44:49] AND JUST TO PUT THIS IN CONTEXT, [01:44:52] IN 2023, THE PORT PORTS LEVY [01:44:56] REPRESENTED A LITTLE OVER 1% OF THE [01:44:59] TOTAL AMOUNT THAT HOMEOWNERS PAY IN 101:45:021 VARIOUS TAXES TO SCHOOLS AND OTHER [01:45:06] GOVERNMENT, CITY, COUNTY, ET CETERA. [01:45:11] NEXT SLIDE, PLEASE. [01:45:16] THIS IS AN ILLUSTRATION OF HOW THE TAX [01:45:18] LEVY USES ARE EXPECTED TO SHIFT OVER THE [01:45:21] NEXT FIVE YEARS. SO LOOKING AT THE LAST [01:45:25] FIVE YEARS COMPARED TO THE NEXT FIVE [01:45:27] YEARS, WE STILL HAVE THE PAYMENT OF [01:45:30] GENERAL OBLIGATION BOND DEBT SERVICE AS [01:45:32] THE PRIMARY USE OF THE TAX LEVY, AND WE [01:45:36] ARE EXPECTING TO ISSUE ADDITIONAL GEO [01:45:38] BONDS DURING THIS PERIOD OF [01:45:41] APPROXIMATELY 350,000,000. [01:45:45] WHAT'S CHANGING IS THE INCREASE IN THE [01:45:49] USE OF THE LEVY FOR ENVIRONMENTAL [01:45:51] REMEDIATION PAYMENTS. SO THAT WILL TAKE [01:45:55] APPROXIMATELY 25% OF THE TAX LEVY OVER [01:45:58] THE NEXT FIVE YEAR PERIOD. WE'LL ALSO [01:46:02] SEE A SMALL INCREASE IN THE PERCENTAGE [01:46:04] THAT GOES TO COMMUNITY PROGRAMS, AND [01:46:07] THAT'S BECAUSE THE COMMUNITY PROGRAM [01:46:09] FUNDING HAS GROWN IN THE LAST FEW YEARS. [01:46:12] SO WHEN WE LOOK AT THE WHOLE PAST FIVE [01:46:15] YEAR PERIOD, WE'RE PICKING UP SOME YEARS [01:46:17] WHERE WE DIDN'T HAVE AS MUCH FUNDING OF [01:46:20] COMMUNITY PROGRAMS. SO WHAT'S DECREASING [01:46:23] IS THE USE OF THE TAX LEVY FOR CAPITAL. [01:46:27] AND THAT'S ONE OF THE REASONS WE WILL BE [01:46:29] RELYING MORE ON GENERAL OBLIGATION BONDS [01:46:31] FOR THE NEXT FIVE YEARS TO HELP PAY FOR [01:46:33] SOME OF THE CAPITAL THAT WON'T BE PAID [01:46:35] FOR FROM THE TAX LEVY. THE LITTLE SLIVER [01:46:39] OF OTHER THE PAST FIVE YEARS, MOST OF [01:46:42] THAT WAS THE PORT'S MEMBERSHIP [01:46:44] CONTRIBUTION TO THE NORTHWEST SEAPORT [01:46:46] ALLIANCE. THE LAST PAYMENT IS EXPECTED [01:46:49] TO BE MADE AT THE END OF THIS YEAR FOR [01:46:53] THE NEXT FIVE YEARS, THAT OTHER INCLUDES [01:46:56] THE GATEWAY [01:47:00] PARK SOUTH, AS WELL AS SOME OTHER [01:47:04] SMALL ITEMS. [01:47:12] ALL RIGHT, ARE THERE ANY QUESTIONS ON [01:47:15] THE TAX LEVY BEFORE WE MOVE TO THE PLAN [01:47:17] OF FINANCE? COMMISSIONER CALKINS, [01:47:21] CAN YOU REMIND US WHEN YOU TALK ABOUT [01:47:24] THE STATUTORILY ALLOWED MAXIMUM [01:47:28] ALLOWABLE LEVY, WHY COULDN'T WE JUST SAY [01:47:32] WE WANT A BILLION DOLLARS NEXT YEAR? [01:47:34] WHAT PREVENTS US FROM SENDING IT THROUGH [01:47:37] THE ROOF? YES, [01:47:41] THERE ARE TWO STATUTES THAT DICTATE THE [01:47:45] MAXIMUM. ONE IS SPECIFIC TO PORTS. THE [01:47:48] OTHER IS GENERAL TO PROPERTY TAX. AT

[01:47:51] THIS POINT, IT'S THAT GENERAL LIMITATION



[01:47:54] THAT RESTRICTS IT. AND THAT GENERAL [01:47:56] LIMITATION IS COMMONLY REFERRED TO AS [01:48:00] THE 1% LIMIT. SO EVERY YEAR, [01:48:03] THE MAXIMUM LEVY INCREASES BY 1% PLUS [01:48:07] A FACTOR FOR NEW CONSTRUCTION, WHICH, [01:48:11] WHEN WE'VE LOOKED AT IT OVER TIME. ON [01:48:14] AVERAGE, THAT'S ABOUT A 2% INCREASE EACH [01:48:17] YEAR. SO EACH YEAR THAT MAXIMUM [01:48:19] INCREASES BY 2%. IF THE PORT WANTED TO 101:48:221 GO ABOVE THE MAXIMUM, IT WOULD REQUIRE A [01:48:25] VOTE OF THE PEOPLE. SO WITHIN THAT [01:48:28] MAXIMUM, THE COMMISSION HAS FULL [01:48:29] AUTHORITY TO VOTE, BUT BEYOND THAT [01:48:32] REQUIRES A VOTE OF THE PEOPLE. [01:48:38] I'M NOT SURE IF YOU'RE FAMILIAR WITH [01:48:40] THIS, BUT IT'S MY UNDERSTANDING THAT [01:48:41] THERE'S A NUMBER OF MUNICIPALITIES THAT [01:48:42] ARE CONSIDERING ASKING THE LEGISLATURE [01:48:46] TO CHANGE THAT. HAVE YOU HEARD ANY? [01:48:50] BECAUSE THIS 1% HAS NOT MEANT FOR A LOT [01:48:53] OF MUNICIPALITIES REAL FINANCIAL [01:48:55] HARDSHIP AS THEY FACE INCREASED DEMAND [01:48:59] FOR SERVICES, A HIGH INFLATIONARY [01:49:00] ENVIRONMENT, ET CETERA. IS THERE ANY [01:49:04] DISCUSSION AROUND THAT THAT YOU'RE [01:49:05] FAMILIAR WITH? YES, I THINK THAT [01:49:07] DISCUSSION HAS HEATED UP RECENTLY AS [01:49:09] INFLATION HAS OUTSTRIPPED THAT 1%. [01:49:13] THE LIMIT FACTOR USED TO BE 6%. AND THEN [01:49:16] THERE WAS A TIM EYMAN INITIATIVE I'VE [01:49:18] FORGOTTEN THE YEAR. I THINK IT WAS BACK [01:49:20] IN THE 1990S THAT REDUCED THAT [01:49:24] 6% LIMIT TO 1%. AND AT THE TIME 101:49:271 THERE WAS A LOT OF CONCERN THAT THAT WAS [01:49:30] GOING TO BE A PROBLEM FOR MUNICIPALITIES [01:49:34] BECAUSE IT WOULDN'T KEEP UP WITH [01:49:36] INFLATION. BUT THEN WE'VE GONE THROUGH A [01:49:39] PERIOD OF VERY LOW INFLATION, AND SO [01:49:44] IT HASN'T BEEN AS MUCH OF A PROBLEM [01:49:48] AS ANTICIPATED. PLUS, [01:49:51] SOME MUNICIPALITIES HAVE BEEN ABLE TO [01:49:54] HAVE EXTRA LEVIES FOR VARIOUS THINGS [01:49:58] THAT ARE OUTSIDE OF THEIR GENERAL LEVY [01:50:02] TO GET AROUND THAT. BUT NOW, WITH [01:50:05] INFLATION AS HIGH AS IT IS, I THINK [01:50:07] THERE IS MORE INTEREST IN RAISING [01:50:11] THAT LEVY LIMIT. AND WHAT IS THE BARRING [01:50:17] THAT 1%? WHAT IS THE PORT SPECIFIC [01:50:23] STATUTORY LIMIT? FORTY FIVE CENTS PER [01:50:27] YEAR INCREASE. SORRY? FORTY FIVE [01:50:31] CENTS PER THOUSAND DOLLARS OF ASSESSED [01:50:33] VALUE. SO I BELIEVE THAT WOULD TRANSLATE [01:50:36] INTO A MAXIMUM LEVY OF OVER 300 MILLION [01:50:40] IF WE WERE ABLE TO BE WITHIN THAT LIMIT. [01:50:43] BUT BECAUSE THE 1% LIMIT IS LOWER, [01:50:48] WE'RE BOUND BY THE FORGIVE ME IF YOU [01:50:50] JUST SAID DOLLAR SIGN, 300 MILLION PER [01:50:53] YEAR, THAT WOULD FUND A LOT OF DIFFERENT [01:50:56] PROJECTS. BUT I APPRECIATE THE [01:50:58] BACKGROUND ON THE STATUTORY MAXIMUM. [01:51:00] THAT KIND OF HELPS TO UNDERSTAND WHERE [01:51:01] THAT RED LINE COMES FROM ON THAT PAGE [01:51:04] SEVEN. APPRECIATE IT.

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[01:51:08] COMMISSIONER MOHAMMED. [01:51:12] THANK YOU. ON SLIDE TEN. [01:51:16] I KNOW THAT IN SLIDE 27 YOU'RE GOING [01:51:19] TO BREAK DOWN SOME OF THIS NUMBERS, [01:51:21] BUT IT DOESN'T FURTHER [01:51:25] EXPLAIN WHERE SOME OF THESE DOLLARS ARE [01:51:27] GOING IN PARTICULAR. ONCE THE [01:51:32] PROPOSED BUDGET IS PUBLISHED ONLINE, [01:51:35] WILL YOU FURTHER BREAK DOWN THESE 101:51:371 NUMBERS ON SLIDE TEN AROUND THE [01:51:39] ENVIRONMENTAL PIECE AND THEN ALSO THE [01:51:42] COMMUNITY PROGRAMS I'M LOOKING AT LIKE [01:51:44] FOR INSTANCE, THE SOUTH KING COUNTY [01:51:46] FUND. THERE ARE A NUMBER OF DIFFERENT [01:51:48] CITIES THAT WE'RE SUPPORTING, AND THE [01:51:52] SEATAC COMMUNITY RELIEF IS CALLED OUT ON [01:51:54] 27. BUT I AM WONDERING, ARE WE GOING TO [01:51:56] SEE THIS FURTHER BROKEN DOWN? [01:51:59] YES. ACTUALLY IN THE APPENDIX ON SLIDE [01:52:03] 27 AND 28 GIVES DETAIL OF THE [01:52:07] COMMUNITY PROGRAMS. [01:52:10] OKAY. AND 29 GIVES DETAIL OF THE. [01:52:13] CAPITAL PLAN. THE ENVIRONMENTAL SPENDING [01:52:18] WE DO NOT BREAK DOWN BECAUSE THAT [01:52:20] INFORMATION IS PROTECTED, RIGHT? [01:52:22] CORRECT. AND THEN I JUST HAD ONE LAST [01:52:24] QUICK QUESTION ON THAT SLIDE. ON THE [01:52:27] CAPITAL SECTION, IT GOES FROM 28% [01:52:30] TO 15%. HOW DO YOU BALANCE OUT THE [01:52:33] BUDGET? WHERE IS THAT OTHER 13% COMING [01:52:35] FROM? IT'S A LITTLE BIT OF A [01:52:39] PROBLEM SOLVING EXERCISE, BUT WE START [01:52:41] WITH THE PRIORITIES OF USE OF THE LEVY. 101:52:451 AND THE CAPITAL SPENDING IS THE LAST [01:52:49] PRIORITY IN THE WAY WE'VE APPROACHED [01:52:52] THIS FUNDING PLAN. SO WHATEVER ISN'T [01:52:55] FUNDED WITH THE TAX LEVY, WE EITHER LOOK [01:52:58] AT GENERAL OBLIGATION BONDS WITHIN OUR [01:53:01] POLICY LIMITS OR WE MOVE IT TO THE [01:53:04] GENERAL FUND FOR FUNDING. [01:53:07] VERY GOOD. THANK YOU, [01:53:11] COMMISSIONER. I'M SORRY, VICE PRESIDENT. [01:53:15] DO WE WANT TO GO TO THOSE SLIDES? DID [01:53:17] YOU WANT TO LOOK AT THOSE SLIDES OR ARE [01:53:18] YOU GOOD? IT'S GOOD. I WILL LOOK AT THE [01:53:20] APPENDIX. THAT WAS HELPFUL. [01:53:22] COMMISSIONER THOMPSON. [01:53:25] THANKS SO MUCH. ONCE AGAIN. I WAS JUST [01:53:28] WONDERING, JUST GENERALLY, DON'T WE [01:53:30] USUALLY PASS THE SEAPORT ALLIANCE BUDGET [01:53:32] FIRST BEFORE WE GET INTO THIS? OR WAS IT [01:53:35] BECAUSE OF MY MESSING WITH THE SCHEDULE [01:53:37] THROUGH MY TRAVEL THAT WE'RE GOING TO DO [01:53:40] THAT FRIDAY? [01:53:43] THE ALLIANCE BUDGET IS TYPICALLY RIGHT [01:53:46] AROUND THE TIME OF THIS PRESENTATION AND [01:53:49] I CAN'T RECALL WHICH IS FIRST OR WHICH [01:53:51] IS SECOND, TYPICALLY. BUT OUR PASSING OF [01:53:55] THE PORT BUDGET WILL OCCUR AFTER THE [01:53:58] PASSAGE OF THE ALLIANCE BUDGET. THAT'S [01:54:01] MY UNDERSTANDING OF THE SEQUENCE. SO [01:54:03] IT'S JUST THIS BRIEFING THAT'S COMING

[01:54:05] BEFORE. RIGHT, BUT OBVIOUSLY THE



101:54:07] BRIEFING ISN'T THE ISSUE. IT'S THE FACT [01:54:09] THAT WE'RE PUBLISHING OUR DRAFT BUDGET [01:54:12] THIS WEEK BEFORE. RIGHT. SO I [01:54:16] JUST DIDN'T KNOW. I DON'T THINK THIS IS [01:54:17] TYPICALLY THE WAY IT'S DONE. USUALLY WE [01:54:20] HAVE THE ALLIANCE REVENUE AND DEBT IS [01:54:23] TAKEN RIGHT OFF THE TOP AND THEN WE TALK [01:54:25] ABOUT THE REST. ISN'T THAT TRADITIONALLY [01:54:27] THE WAY WE'VE DONE THIS? WE DO HAVE A [01:54:29] VERY ITERATIVE PROCESS WITH THE ALLIANCE [01:54:31] SO WE RECEIVE INFORMATION FROM THEM AND [01:54:34] PROVIDE INFORMATION TO THEM THROUGHOUT [01:54:36] THIS WHOLE BUDGET PROCESS. SO IT [01:54:39] IS INCORPORATED. AS SCOTT WILL DISCUSS, [01:54:43] THE EXPECTED CAPITAL PLAN FOR THE [01:54:45] ALLIANCE IS INCORPORATED IN OUR DRAFT [01:54:48] PLAN OF FINANCE. IF YOU ALL CHANGE THE [01:54:51] CAPITAL PLAN AT THE ALLIANCE MEETING, [01:54:54] THEN WE WILL FOLLOW UP WITH WHEN WE DO [01:54:57] THE FINAL BUDGET. THANK YOU. IT'S A [01:54:59] PRETTY DYNAMIC PROCESS THESE DAYS. I [01:55:02] ALSO APPRECIATE IN FOLLOWING UP ON [01:55:05] COMMISSIONER MOHAMMED'S QUESTION ABOUT [01:55:07] THE ENVIRONMENT 25% JUMP FROM [01:55:10] 8%. NOW, [01:55:13] I KNOW WE HAD THE CONVERSATION LAST TIME [01:55:16] THAT WE WERE JUST GOING TO SORT OF PUT [01:55:18] ASIDE WHATEVER WAS I THINK IT WAS \$25 [01:55:21] MILLION. I THINK THAT WAS THE NUMBER [01:55:24] THAT WAS THROWN OUT THERE, KNOWING THAT [01:55:26] WE'RE GOING TO BANK IT FOR FUTURE [01:55:28] EXPENSE. IS THIS AN ASSUMED LIABILITY [01:55:33] OR IS THIS JUST ASSUMING WE'RE BANKING [01:55:35] SOME MONEY? SO THAT 25% NUMBER [01:55:39] REPRESENTS AN ESTIMATE OF [01:55:42] THE ENVIRONMENTAL REMEDIATION SPENDING [01:55:45] THAT WILL OCCUR OVER THE NEXT FIVE YEAR [01:55:48] PERIOD. AND AS EXECUTIVE [01:55:52] DIRECTOR METRUCK MENTIONED IN AYE. [01:55:54] COMMENTS. WE ARE IN CONVERSATIONS [01:55:58] WITH YOU, INCLUDING TODAY ABOUT THE [01:56:01] POSSIBILITY OF TAKING SOME OF THE LEVY [01:56:03] FUNDS AND SETTING THEM ASIDE TO FUND [01:56:07] SOME OF THESE EXPENSES. RIGHT. [01:56:11] I MEAN, IT JUST STRIKES ME AT SOME [01:56:13] POINT, GIVEN THE STATUS OF THE INCREASE [01:56:17] IN SALARIES, FOR EXAMPLE, THAT THERE'S [01:56:22] NEW LARGE EXPENSES AND OTHER [01:56:26] NEGATIVE TRENDS, THAT JUST KNOWING [01:56:30] WHEN THOSE EXPENSES COME UP, IT SEEMS [01:56:31] LIKE WE SHOULD BE SPENDING THE MONEY AT [01:56:32] THE TIME. IT WOULD BE NICE IF WE HAD THE [01:56:34] LUXURY JUST TO PUT IT IN THE PIGGY BANK. [01:56:36] BUT THIS SEEMS LIKE AT THIS MOMENT [01:56:37] THAT'S NOT GREAT IN MY OPINION. BUT I [01:56:41] ALSO SEE, LIKE IF YOU LOOK AT GOING BACK [01:56:43] TO APPENDIX 28 ON PAGE 28, I'M SORRY, [01:56:48] THE ENVIRONMENT CATEGORY IS NOT JUST [01:56:50] THIS LIABILITY. THERE'S SMALLER THINGS [01:56:53] THAT ARE IN THERE, LIKE SUSTAINABLE [01:56:55] AVIATION FUEL AIR EMISSION PROGRAM. [01:56:58] THERE'S LOW CARBON FUEL STANDARD. [01:57:00] THERE'S THE AIRPORT, COMMUNITY ECOLOGY



	FUNDS AND THE ENERGY SUSTAINABILITY
[01:57:04]	FUND. WHAT'S INTERESTING ABOUT SOME OF
[01:57:06]	THOSE IS THAT THEY'RE ZEROED OUT. AND SO
[01:57:10]	I SEE THAT THE SUSTAINABLE AVIATION FUEL
[01:57:13]	AND AIR EMISSION PROGRAM IS ZEROED OUT
[01:57:15]	FOR 2024. BUT WHEN I ASKED ABOUT THIS AT
[01:57:18]	OUR LAST BUDGET BRIEFING, WE WERE TOLD
01:57:20	THERE'S LIKE A MILLION SOMETHING TO DO,
	THIS CONVENTIONAL POLLUTANTS PROGRAM.
	SO WHILE IT SAYS ZERO HERE, WE WERE TOLD
	AT THE LAST MEETING THERE'S OVER A
	MILLION DOLLARS TO DO THAT AND THAT'S IN
[01:57:34]	THE PORT PUGET. SO IT'S NOT PART OF THE
[01:57:37]	TAX LEVY IN THE BUDGET. VERY GOOD.
[01:57:43]	I GUESS I JUST DON'T UNDERSTAND WHAT
[01:57:45]	THIS LOW CARBON FUEL STANDARD INITIATIVE
[01:57:48]	WHEN WE'VE PASSED THE INITIATIVE, I
[01:57:50]	DON'T KNOW WHAT WE'RE PUTTING MONEY
[01:57:52]	INTO. I GUESS IT WOULD JUST BE GOOD TO
[01:57:54]	GET MAYBE A MORE DETAILED BRIEFING ON
[01:57:57]	WHAT SOME OF THOSE ENVIRONMENTAL
[01:57:58]	PROGRAMS THAT ARE BEYOND JUST CLEANUP
[01:58:01]	LIABILITY ISSUES. I THOUGHT I
[01:58:05]	HAD ONE OTHER QUESTION WAS CAN
[01:58:11]	YOU JUST GET A POINT OF REFERENCE? SO
[01:58:13]	WE'RE GOING TO GET THIS ADDITIONAL \$4
[01:58:18]	MILLION FOR THE PROPOSED INCREASE,
	WHICH BASICALLY COMES OUT TO ADDITIONAL
	\$10 PER \$850,000 HOUSEHOLD.
	WHAT IS OVERALL EXECUTIVE METRUCK?
	WHAT IS THE ESTIMATE INCREASE IN SALARY
	THAT WE'RE GOING TO BE SUBJECT TO THIS
	YEAR? WE'LL BE PROPOSING 5% FOR
	CPI PLUS 2% PAPER.
•	DO YOU HAVE LIKE A BALLPARK LIKE THAT
	NUMBER OVERALL OF THE OVERALL NUMBER OF
	THAT OF THE TOTAL INCREASE?
	I DON'T HAVE THAT OFF THE TOP OF MY HEAD
	BECAUSE THAT'S AN INCREASE OVER OUR
	TOTAL HUMAN CAPITAL. IT'S JUST
	PERCENTAGE INCREASE. YEAH, THIS IS GOING
	TO BE, I THINK, A LOT BIGGER NUMBER THAN
	WHAT WE'RE TALKING ABOUT INCREASING HERE
	AND ASSOCIATED WITH INFLATION.
	THIS IS A SMALL INCREASE GIVEN
	I INCREASING ENVIRONMENTAL LIABILITIES,
	INCREASING SALARIES AND INCREASING
	INFLATION. AND JUST IN TERMS OF WHEN
	PEOPLE SAY WHY ARE YOU RAISING THE LEVY, THERE'S A LOT GOING ON HERE THAT'S NOT
•	
	IN THE BRIGHTEST PICTURE. WHEN YOU LOOK AT ALL THE FACTORS YOU JUST TALKED
	ABOUT, INCLUDING INFLATION AGAINST THAT
	THE 4.8% WE BALANCE A LOT OF THOSE
•	THE 4.8% WE BALANCE A LOT OF THOSE THINGS WHEN WE COME UP WITH A PROPOSED
	TAX LEVY INCREASE. ALL RIGHT, GREAT.
	WELL, THANK YOU FOR THAT. ONE MORE
	QUESTION. YES, OF COURSE.
	THINK I MENTIONED THIS EVERY YEAR,
	AND I CONTINUE TO I JUST WANT TO
	EMPHASIZE ON SLIDE ON
	SLIDE NINE,
	ELIZABETH, WE HAD A UNIQUE THING HAPPEN

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102:00:081 IN THAT THE OVERALL PROPERTY VALUES [02:00:12] DECREASED FROM 23 TO 24. [02:00:16] IS THAT WHAT WE'RE HEARING? THAT'S [02:00:18] CORRECT. THAT'S BASED ON THE PRELIMINARY [02:00:20] ASSESSED VALUE FROM THE COUNTY. OKAY. [02:00:23] SO WHEN WE SAY, BASED ON THAT, [02:00:27] THE ESTIMATED MEDIUM HOME PORT TAX IS [02:00:29] GOING FROM \$80 TO \$90, [02:00:33] THAT ASSUMES THAT THE TOTAL NUMBER OF 102:00:351 HOUSEHOLDS REMAINS THE SAME, CORRECT. [02:00:39] BECAUSE THE WAY WE SAY WE NEED X AMOUNT [02:00:42] OF MONEY, WE'RE GOING TO DIVIDE THAT [02:00:45] PRORATA AMONGST ALL OF THE HOUSES, [02:00:49] PROPERTIES, COMMERCIAL PROPERTIES, ET [02:00:52] CETERA, IN THE COUNTY. SO IF THE [02:00:55] MEDIAN IS STATIC, [02:00:59] LET'S SAY, THEN IF WE ADD MORE HOUSES, [02:01:03] MORE BUILDINGS, MORE TAXABLE ITEMS, [02:01:05] THEN THAT NUMBER WOULD BE SPREAD OVER A [02:01:09] GREATER NUMBER OF TOTAL UNITS. CORRECT. [02:01:12] SO THE CALCULATION IS THE LEVY [02:01:16] THAT THE COMMISSION SETS DIVIDED BY THE [02:01:18] AMOUNT OF THE ASSESSED VALUE, THAT SETS [02:01:21] THE LEVY RATE, THAT RATE IS APPLIED TO [02:01:25] THE VALUE OF HOUSES. SO THEN IF MORE [02:01:28] HOUSES ARE ADDED, MORE BUILDINGS ARE [02:01:30] ADDED IN A GIVEN YEAR, THEN THAT [02:01:33] AMOUNT IS SPREAD OVER. [02:01:36] THEY ARE THEN ADDED TO THOSE WHO ARE [02:01:40] TAXED. CORRECT. IT'S NOT DEPENDENT ON [02:01:42] THE NUMBER OF HOUSES. IT DEPENDS ON THE [02:01:46] CALCULATED RATE APPLIED TO THE VALUE OF [02:01:49] EACH HOUSE. AND SO WHAT WOULD HAPPEN IS, 102:01:511 IF MORE PROPERTIES WERE ADDED. [02:01:55] ASSESSED VALUE WOULD INCREASE AND THE [02:01:57] RATE WOULD DECREASE. AND SO EACH [02:02:01] HOMEOWNER, ASSUMING THAT VALUE OF THE [02:02:05] MEDIAN HOME STAYS THE SAME, WOULD PAY [02:02:07] LESS THAN THE \$90. [02:02:10] ESSENTIALLY WHAT I'M SAYING IS, IF MORE [02:02:12] PEOPLE ARE NOW BEARING THE BURIEN OF [02:02:15] THIS, THEN ANY INDIVIDUAL PERSON WOULD, [02:02:18] AS A PERCENTAGE OF THE OVERALL, WOULD [02:02:21] TAKE ON A LOWER BURDEN. IS THAT CORRECT? [02:02:24] YES. INDIRECTLY? YES. OKAY. I JUST WANT [02:02:27] TO MAKE SURE THAT'S SO PROVIDED KING [02:02:29] COUNTY IS GROWING, THEN WE'RE SPREADING [02:02:32] THE BURDEN OVER A LARGER NUMBER OF [02:02:35] BUSINESSES, RESIDENTS THAT ARE PAYING [02:02:37] THAT. APPRECIATE THAT. THANKS FOR THE [02:02:40] CLARIFICATION. EXECUTIVE DIRECTOR [02:02:43] METRUCK. I THINK, JUST TO ADD TO THAT [02:02:45] DISCUSSION, IT'S IMPORTANT. I THINK, AS [02:02:46] ELIZABETH SAID, WE SET THE AMOUNT. IT'S [02:02:49] NOT LIKE THEN IF THE NUMBERS CHANGE, WE [02:02:51] DON'T BRING IN MORE BECAUSE WE SET THE [02:02:53] PERCENTAGE, WE SET THE AMOUNT, AND WE [02:02:55] WORK WITH THE ASSESSOR ON HOW TO DO [02:02:58] THAT. THAT'S AN IMPORTANT POINT THAT WE [02:02:59] DON'T WE SET VERY TARGETED AND WE'RE [02:03:03] STRATEGIC ABOUT IT, AND IF THINGS [02:03:05] CHANGE, WE DON'T BRING IN EXTRA FUNDS. [02:03:09] POINT OF REFERENCE. I KEEP ON SAYING

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[02:03:12] THIS, BUT YOU KEEP ON USING THAT SAME [02:03:13] PICTURE ON PAGE NINE OF THE HOUSE. [02:03:16] THAT'S HARD TO BELIEVE. IT'S AN \$850,000 [02:03:18] MEDIAN HOUSE, BUT CERTAINLY LOOKS LIKE [02:03:20] MINE, BUT IT TOOK AN INCREDIBLE AYE. [02:03:23] ON THE EVALUATION. I'M HAPPY THAT I'M [02:03:27] NOT SELLING ANYTIME SOON. SO MY TAX RATE [02:03:29] IS DOWN, BUT A REMARKABLE [02:03:32] AMOUNT OF MONEY, LIKE ALMOST \$100,000. 102:03:351 AND SO THAT'S A PRETTY RADICAL CHANGE [02:03:38] OVER ONE YEAR. THANKS FOR THAT. [02:03:42] SO I GUESS I'M WONDERING, [02:03:46] CAN YOU TALK ABOUT SO [02:03:49] IT'S NOT AS IF WE COULD IS [02:03:54] THE TAX LEVIED EQUALLY ACROSS [02:03:58] KING COUNTY CITIES? [02:04:01] BY LAW IT HAS TO BE APPLIED EQUALLY. [02:04:05] OKAY. THE RATE APPLIED TO THE [02:04:09] ASSESSED VALUE. IT'S NOT AS IF WE COULD [02:04:10] EXEMPT COVINGTON, WHICH IS FAR AWAY FROM [02:04:13] THE AIRPORT AND NOT ON THE FLIGHT PATH. [02:04:15] AND IT'S NOT AS IF WE COULD EXEMPT DES [02:04:17] MOINES, WHICH IS DISPARATELY IMPACTED [02:04:20] BY AIRPORT OPERATIONS. NO, WE HAVE NO [02:04:23] CONTROL OVER THAT. BETWEEN STATE LAW AND [02:04:26] THE COUNTY ASSESSOR, THEY WOULD [02:04:27] DETERMINE THAT THE EXCEPTIONS ARE FOR [02:04:30] LOW INCOME ELDERLY. THEY CAN BE EXEMPT [02:04:34] FROM TAXES. THE EXCEPTION WOULD BE FOR [02:04:37] LOW INCOME FOLKS OR FOR THE ELDERLY, [02:04:40] NOT FOR RESIDENTS OF A SPECIFIC CITY. [02:04:43] CORRECT. ARE WE ALLOWED TO DEDICATE A [02:04:46] SPECIFIC PERCENTAGE OF LEVY RESOURCES TO 102:04:501 A CITY? THE COMMISSION [02:04:53] HAS WIDE LATITUDE IN HOW THE LEVY IS [02:04:57] USED WITHIN OUR STATUTORY AUTHORITY [02:05:01] OF HOW WE SPEND MONEY. SO THAT WOULD BE [02:05:04] THE ONLY LIMITATION. AND I SEE THAT 25% [02:05:11] IS PROJECTED TO GO TOWARDS ENVIRONMENTAL [02:05:13] CAUSES AND 12% TOWARDS COMMUNITY [02:05:15] PROGRAMS. WHAT ARE SOME OF THE TOOLS [02:05:18] THAT WE HAVE TO MAKE SURE THAT EQUITY [02:05:22] IS PART OF OUR ASSESSMENT WHEN SPENDING [02:05:23] TAX LEVY FUNDS? THE TAX [02:05:27] LEVY SPENDING IN THOSE AREAS, WELL, FOR [02:05:30] THE COMMUNITY PROGRAMS IS TERMINAL BY [02:05:32] THE COMMISSIONER AND THE PROGRAMS THAT [02:05:35] ARE APPROVED BY THE COMMISSION. AND SO [02:05:38] THE USE OF THE TAX LEVY IN THAT AREA IS [02:05:42] REALLY VERY DISCRETIONARY. [02:05:45] THE ENVIRONMENTAL SPENDING IS DICTATED [02:05:49] BY THE LIABILITIES ASSOCIATED WITH [02:05:51] LEGACY PROJECTS OR LEGACY PROPERTIES [02:05:55] AND MOST OF THAT IS IN THE SOUTH KING [02:05:58] COUNTY DUWAMISH RIVER AREA. [02:06:02] JUST THIS YEAR THE COMMISSION ROLLED OUT [02:06:04] A TOOL TO BE ABLE TO ASSESS EQUITY SPEND [02:06:08] THROUGH OUR OVERALL PUGET. IS THERE A [02:06:10] WAY TO CHOP THAT UP? TO TAKE A LOOK [02:06:13] SPECIFICALLY AT TAX LEVY FUNDS, [02:06:17] WE CAN LOOK AT THE EQUITY SPENDING AND [02:06:20] WHAT PART OF THAT IS LEVY FUNDED? [02:06:24] THAT'S PRIMARILY OPERATING EXPENSES



] WHICH WOULD BE PAID FROM OPERATING
[02:06:29	REVENUES, BUT SOME OF THE EXPENSES ARE
[02:06:31] LEVY FUNDED, SO WE CAN BREAK THAT OUT.
	COMMISSIONER, IF I CAN JUST TALK ABOUT
	OVERALL APPROACH TO THIS AS WELL. YOU
	LOOK AT ENVIRONMENTAL RESPONSE FOR THE
] USES OF THE TAX LEVY AND YOU LOOK AT FOR
[02:06:43	GEO, BOND, DEBT SERVICE AND THEN CAPITAL
[02:06:45] INVESTMENTS. AS WE LOOK AT THOSE, THOSE
[02:06:47	ARE NOT BROKEN DOWN INTO. WE OPERATE TWO
	PRIMARY GATEWAYS, MARITIME AND AIRPORT.
	OF COURSE, AVIATION STANDS BY ITSELF AND
•	WE LOOK AT THOSE INVESTMENTS IN THOSE
	THAT ARE BENEFITED THROUGHOUT KING
	COUNTY. SO EVEN THOUGH THAT SPEND ON THE
] CAPITAL IS WITHIN THERE, IT'S ALL THE
	BENEFITS. WE KNOW THE ECONOMIC BENEFITS
[02:07:04	FOR ALL OF THOSE BENEFIT EVERYONE WITHIN
[02:07:06	KING COUNTY AND THOSE ARE THE CAPITAL
	INVESTMENTS. OPERATING OF THOSE GATEWAYS
	IS THE BIGGEST WAY WE IMPACT THE ECONOMY
	HERE IN KING COUNTY AND ACTUALLY REST OF
	THE STATE AS WELL. SO THAT'S WHY YOU SEE
	A LOT OF THE TAX LEVY FUNDS GOING
	TOWARDS CAPITAL, WHICH KEEPS THOSE
] IMPORTANT GATEWAYS OPERATING AND
] MAINTAINING THOSE, AS WE HEARD TODAY.
[02:07:26	SO I'M JUST SAYING IS THERE'S DIFFERENT
[02:07:27	NAYS ON THE COMMUNITY PROGRAMS AND THE
	SPEND? WE DO USE EQUITY AS WE LOOK AT
	THOSE, THOSE COMMUNITIES THAT ARE
	ADJOINING AND MAKING SOME OF THOSE
	COMMUNITY INVESTMENTS IN THOSE
	ENVIRONMENTAL CLEANUPS ARE IMPORTANT
	PART OF THAT. INCREASE THE QUALITY OF
] THAT TOO. I'M JUST SAYING WE APPLY AN
] OVERALL APPROACH TO A BALANCED APPROACH
[02:07:45	TO HOW WE SPEND THE TAX LEVY. IN DOING
[02:07:47	THOSE. I THINK WE CAN BREAK DOWN
	WHERE SOME OF THOSE TAX LEVY USES IN THE
	SPEND GO TO, BUT IT DOESN'T TELL THE
	WHOLE STORY, I GUESS IS WHAT I'M SAYING.
	RIGHT? AND THAT'S PART OF WHY HAVING AN
	EQUITY INDEX WITH A MAP AVAILABLE THAT
	SHOWS DISPARATELY IMPACTED ENVIRONMENTAL
	JUSTICE COMMUNITIES AND HOW THAT
	OVERLAYS WITH THE DIFFERENT PROGRAMMING
•] AND THE DIFFERENT RESOURCES THAT WE'RE
[02:08:11] DEDICATING BACK INTO THOSE COMMUNITIES
[02:08:15	COULD BE REALLY USEFUL FOR ALL OF US.
[02:08:17	SO THANK YOU SO MUCH FOR THAT
	EXPLANATION. ANYTHING ELSE FROM
	COMMISSIONERS BEFORE WE MOVE ON IN THE
-	PRESENTATION? ALL RIGHT,
•] THANK YOU AND GOOD AFTERNOON. NEXT
	SLIDE, PLEASE. SO THIS SLIDE PROVIDES A
] LITTLE BACKGROUND ON THE PLAN OF
	FINANCE. AS YOU KNOW, IT'S THE FUNDING
] PLAN FOR THE PORT'S FIVE YEAR CIP. AND
	AS STEVE NOTED TO BEGIN, WE ALSO KNOW,
[02:08:42	OBVIOUSLY BEYOND THE FIVE YEAR PERIOD AT
	SOME OF THE RAMIFICATIONS AND THINGS
	SORT OF IN THE PIPELINE, AND WE'LL TOUCH
-	- ·



[02:08:49]	ON THAT A LITTLE BIT ON A LATER SLIDE.
	THIS PLAN IS PROVIDED EACH YEAR TO THE
[02:08:54]	COMMISSION AS PART OF THE BUDGET PROCESS
[02:08:56]	AND IS BASED ON DETAILED OPERATING AND
	CAPITAL FORECASTS FROM OUR AIRPORT AND
[02:09:03]	NON AIRPORT LINES OF BUSINESS,
[02:09:05]	INCLUDING THE NORTHWEST SEAPORT
[02:09:07]	ALLIANCE. FROM A FUNDING PERSPECTIVE,
[02:09:10]	WE DO BIFURCATE THIS OUT BETWEEN THE
[02:09:12]	AIRPORT AND THE NON AIRPORT BUSINESSES,
[02:09:14]	AS YOU KNOW, DUE TO FAA RULES ON REVENUE
[02:09:17]	DIVERSION. AND LIKE ANY FORECAST,
[02:09:20]	THERE WILL BE CHANGES. AND THE PLAN WAS
[02:09:22]	CREATED TO BE FLEXIBLE AND REALLY HELP
[02:09:25]	ENSURE THAT THE PORT CONTINUES DOWN A
[02:09:28]	FINANCIALLY SUSTAINABLE PATH. THIS PLAN
[02:09:31]	ALSO PROVIDES USEFUL INFORMATION TO
[02:09:33]	EXTERNAL STAKEHOLDERS SUCH AS INVESTORS,
[02:09:36]	RATING AGENCIES, AND PROVIDES SOME GOOD
[02:09:40]	INFORMATION ON THE WELL BEING AND THE
[02:09:41]	PORT'S APPROACH TO FINANCIAL
[02:09:43]	STEWARDSHIP. NEXT SLIDE, PLEASE.
[02:09:48]	SO THIS SLIDE COVERS THE COMPREHENSIVE
	NON AIRPORT CAPITAL PLAN OVER THE NEXT
[02:09:53]	FIVE YEARS, WHICH TOTALS 913,000,000.
[02:09:57]	JUST AS A REMINDER, THE NON AIRPORT CIP
[02:10:00]	INCLUDES THE CIP FROM MARITIME AND EDD,
	AS WELL AS THE PORT'S 50% SHARE OF THE
[02:10:06]	NORTHWEST SEAPORT ALLIANCE.
[02:10:09]	YOU WERE BRIEFED BY STEPHANIE JONES
[02:10:12]	DEBBINS AND KELLY ZUPAN AND DAVE
[02:10:14]	MCFADDEN AT THE LAST COMMISSION BRIEFING
[02:10:16]	ON THE MARITIME AND EDD CIP, AND SLIDE
[02:10:19]	38 IN THE APPENDIX PROVIDE SOME OF THE
	BACKGROUND AT A PROJECT LEVEL. FOR YOUR
	REFERENCE, THE NORTHWEST SEAPORT
	ALLIANCE BUDGET BRIEFING IS THIS FRIDAY.
	AND YOU'LL BE BRIEFED ON THEIR
	\$420,000,000 CIP. SO OUR FUNDING
	PLAN COVERS THE 210,000,000, WHICH IS
	OUR 50% SHARE.
	THE CHART ON THE LEFT SHOWS THE ANNUAL
	NON AIRPORT CAPITAL SPENDING DURING THE
	FORECAST PERIOD. AND AS YOU CAN SEE,
	THE FORECASTED SPENDING EACH YEAR IS
	GREATER THAN OUR PRIOR YEAR MAXIMUM
	ANNUAL SPENDING FOR OUR NON AIRPORT
	BUSINESSES, WHICH WAS BACK IN 2009. SO A
	SIGNIFICANT AMOUNT OF CIP IN THE
	PIPELINE. NEXT SLIDE, PLEASE.
	SO THIS SLIDE COVERS THE FUNDING PLAN
	ASSOCIATED WITH THAT NON AIRPORT CIP
	THAT WE JUST DISCUSSED. OPERATING
	SOURCES ACCOUNT FOR 44% OF THE
	FUNDING IN THIS PLAN. THAT INCLUDES
	OPERATING CASH, WHICH INCLUDES BOTH
	EXISTING NON AIRPORT GENERAL FUND
	BALANCES AND FUTURE NON AIRPORT
	REVENUES. IN TOTAL, THOSE WILL FUND
	APPROXIMATELY 305,000,000. MOST OF
	THE OPERATING CASH FLOW FOR THE NON
	AIRPORT BUSINESSES IS DERIVED FROM THE
[02:11:39]	NORTHWEST SEAPORT ALLIANCE, AND SLIDE 39



[02:11:42] IN THE APPENDIX PROVIDES SOME OF THAT [02:11:44] BREAKOUT. IF YOU'RE INTERESTED IN SEEING [02:11:45] SOME OF THE DETAIL, THE PORT IS ALSO [02:11:48] ABLE TO LEVERAGE SOME OF THE NONAIRPORT [02:11:52] OPERATING REVENUES IN THE FORM OF FUTURE [02:11:54] REVENUE BONDS, WHICH ARE ASSUMED TO FUND [02:11:56] 95 MILLION OF THIS CIP. THE REVENUE BOND [02:11:59] CAPACITY IS DUE IN PART BECAUSE OF A [02:12:02] DECREASE IN EXISTING REVENUE BOND DEBT 102:12:051 SERVICE DURING THE FORECAST PERIOD [02:12:07] BEGINNING IN 2027. THE TAX LEVY [02:12:12] IS EXPECTED TO FUND APPROXIMATELY 52% OF [02:12:15] THE CIP. THIS INCLUDES LEVY CASH, [02:12:18] EXISTING GEO BONDS, AND FUTURE GEO [02:12:20] BONDS. AS YOU KNOW, GEO BOND DEBT [02:12:22] SERVICE IS PAID FROM TAX LEVY FUNDS. [02:12:24] AND LOOKING AT THE GRAPH, YOU'LL SEE 78 [02:12:27] MILLION OF LEVY FUNDING HERE. THAT [02:12:30] REPRESENTS THE LEVY CASH FUNDING OF THE [02:12:32] CIP. WE'VE GOT 45 MILLION OF REMAINING [02:12:35] GEO BOND PROCEEDS FROM OUR PRIOR GEO [02:12:38] BOND ISSUANCE BACK IN 2022, AND WE HAVE [02:12:41] FORECASTED THE NEED FOR APPROXIMATELY [02:12:43] 351,000,000 OF ADDITIONAL GEO BONDS [02:12:46] DURING THE FORECAST PERIOD. SOME OF THIS [02:12:49] ISSUANCE MAY COME AS EARLY AS NEXT YEAR. [02:12:53] NEXT SLIDE, PLEASE. [02:12:57] SO AVIATION STAFF BRIEF YOU ON [02:13:00] THE AIRPORT CIP BACK ON OCTOBER 10. [02:13:03] SLIDE 36 IN THE APPENDIX HAS SOME [02:13:05] INFORMATION ON THEIR \$5 BILLION CIP. [02:13:08] NOT GOING TO SPEND MUCH TIME ON THE CIP [02:13:10] ITSELF, BUT THIS SLIDE HERE WILL HELP [02:13:12] COVER THE FUNDING, LOOKING AT THE CHART, [02:13:15] REVENUE BONDS ARE EXPECTED TO FUND OVER [02:13:18] 80% OF THE AIRPORT CIP. THIS INCLUDES [02:13:21] EXISTING REVENUE BONDS OF ABOUT 400 [02:13:23] MILLION FROM OUR PRIOR TWO BOND [02:13:25] ISSUANCES THAT OCCURRED IN 2021 AND [02:13:26] 2022. WE ARE ALSO EXPECTING [02:13:30] NEARLY 3.6 BILLION OF FUTURE REVENUE [02:13:33] BONDS TO FUND THE AIRPORT CIP, [02:13:36] A PORTION OF WHICH LIKELY TO COME AS [02:13:38] EARLY AS NEXT YEAR. OPERATING CASH AT [02:13:41] THE AIRPORT IS EXPECTED TO FUND OVER [02:13:44] 630,000,000 OF THEIR CIP. THIS INCLUDES [02:13:48] BOTH EXISTING CASH AND FUTURE AIRPORT [02:13:50] CASH FLOWS. THE AIRPORT HAS BEEN [02:13:52] BUILDING UP THEIR CASH BALANCES TOWARDS [02:13:55] 18 MONTHS ON M LIQUIDITY TARGET, WHICH [02:13:57] IS EXPECTED TO BE REACHED BY 2025. [02:14:02] THE AIRPORT DOES HAVE SOME OTHER UNIQUE [02:14:04] FUNDING SOURCES FOR ITS CAPITAL PLAN, [02:14:06] THE BIGGEST OF WHICH IS CAPITAL GRANTS. [02:14:08] WE'VE GOT NEARLY 360,000,000 OF CAPITAL [02:14:11] GRANTS GRANT FUNDING FOR THE AIRPORT [02:14:13] CIP. THESE ARE ALMOST ENTIRELY [02:14:15] ENTITLEMENT GRANTS FROM THE FAA, SO [02:14:18] THEY'RE AIP GRANTS OR THE BIPARTISAN [02:14:20] INFRASTRUCTURE LAW. [02:14:24] NEXT SLIDE, PLEASE. [02:14:28] SO THIS IS, I THINK, AN IMPORTANT SLIDE,

[02:14:30] AND GOING BACK TO WHAT WE TOUCHED ON



[02:14:32] PREVIOUSLY ABOUT THE IMPORTANCE OF [02:14:34] LOOKING BEYOND JUST THE FIVE YEAR [02:14:36] HORIZON. THIS HELPS US [02:14:39] AVOID MAKING FINANCIAL DECISIONS NOW [02:14:42] THAT MAY BENEFIT US NOW BUT HAVE ADVERSE [02:14:44] IMPACTS IN THE FUTURE. THIS SLIDE [02:14:47] OUTLINES SOME OF THE KEY CONSIDERATIONS [02:14:48] AND OUTCOMES AS IT RELATES MORE [02:14:51] SPECIFICALLY TOWARDS THAT LONGER TERM [02:14:53] VIEW. SO, LOOKING AT THE LEFT, TOUCHING [02:14:56] ON A FEW OF THE ASSUMPTIONS THAT I THINK [02:14:57] ARE IMPORTANT, WE'VE TALKED ABOUT [02:14:58] ENVIRONMENTAL. AS WE DISCUSSED WITH YOU [02:15:00] AT THE JULY RETREAT, THE PORT IS [02:15:02] ANTICIPATING AND PLANNING FOR KNOWN [02:15:04] LEGACY ENVIRONMENTAL REMEDIATION COSTS [02:15:06] THAT WILL REQUIRE SIGNIFICANT RESOURCES, [02:15:08] PARTICULARLY IN THAT SECOND FIVE YEAR [02:15:10] PERIOD. IN TERMS OF CAPITAL INVESTMENTS, [02:15:13] WE EXPECT TO HAVE A CONTINUED NEED FOR [02:15:16] CAPITAL INVESTMENTS AT BOTH OUR AIRPORT [02:15:18] AND NON AIRPORT PROPERTIES. AS MENTIONED [02:15:21] AT THE LAST COMMISSIONER BRIEFING, [02:15:24] MARITIME AND EDD HAVE IDENTIFIED OVER [02:15:26] 400 MILLION OF CAPITAL PROJECTS THAT [02:15:30] WERE POSTPONED OR DEFERRED DURING THE [02:15:32] CURRENT FIVE YEAR FORECAST PERIOD THAT [02:15:34] WE CONTINUE TO BE MINDFUL OF AND [02:15:37] COMMUNITY PROGRAMS. WE ARE ASSUMING A [02:15:39] CONTINUATION OF FUNDING NEEDED FOR THE [02:15:41] VARIOUS COMMUNITY PROGRAMS AT ABOUT THE [02:15:43] LEVEL WE'RE FUNDING THEM NOW, AND WE [02:15:46] TALKED ABOUT SOME OF THAT. DETAIL CAN BE 102:15:481 FOUND IN THE APPENDIX, PARTICULARLY [02:15:49] PAGES 27 AND 28. SHIFTING TO [02:15:53] THE RIGHT, LOOKING AT SOME OF THE [02:15:54] RESULTS, THE GOOD NEWS IS THAT BASED ON [02:15:58] THIS PLAN, WE COULD FUND ALMOST 700 [02:16:00] MILLION OF NON AIRPORT CIP IN THAT [02:16:02] SECOND FIVE YEAR PERIOD. SO THIS WOULD [02:16:05] INCLUDE FUNDING CAPACITY FOR MOST OF THE [02:16:07] 400 MILLION OF POSTPONED OR DEFERRED [02:16:09] MARITIME AND EDD PROJECTS. ONE OF THE [02:16:12] POTENTIAL RISKS, HOWEVER, IS THE NEED TO [02:16:14] MAXIMIZE DEBT FUNDING BOTH GEO BONDS AND [02:16:18] REVENUE BONDS TO SUPPORT THESE HIGHER [02:16:20] COSTS. SO MEANING THE PORT WOULD BE [02:16:23] FULLY LEVERAGED WITHIN OUR ESTABLISHED [02:16:25] FINANCIAL TARGETS. SO WHAT DOES THIS ALL [02:16:27] MEAN? IT MEANS THE PORT'S ABILITY TO [02:16:30] RESPOND TO ADVERSE OR UNINTENDED OR [02:16:33] UNANTICIPATED EVENTS MAY REQUIRE [02:16:35] REDUCING SPENDING OR INCREASING THE TAX [02:16:38] LEVY ABOVE THE 75% THAT ELIZABETH [02:16:41] MENTIONED. NEXT SLIDE, [02:16:45] PLEASE. [02:16:49] SO THE RECOMMENDATIONS ARE A REITERATION [02:16:52] OF THE BOTTOM LINE UPFRONT THAT [02:16:53] EXECUTIVE DIRECTOR METRUCK REVIEWED. [02:16:57] WE RECOMMEND CONTINUING TO MANAGE THE [02:16:59] TAX LEVY IN A BALANCED WAY THAT PROVIDES [02:17:02] FOR FINANCIAL RESILIENCE AND SUPPORTS [02:17:05] THE PORT'S GOOD CREDIT RATING OVER THE



TOO.47.071 LONG TEDM INC DECOMMEND DDECEDVING
[02:17:07] LONG TERM. WE RECOMMEND PRESERVING
[02:17:11] SOME LEVY CAPACITY SO THAT WE CAN
[02:17:14] ADDRESS HIGHER ENVIRONMENTAL SPENDING OR
[02:17:16] ADVERSE CHANGES TO INCOME THAT MIGHT
[02:17:20] REQUIRE INCREASES IN THE TAX LEVY ABOVE
[02:17:23] THAT 75% OF THE MAXIMUM TARGET.
[02:17:27] AND WE RECOMMEND CONSIDERING SETTING
[02:17:30] ASIDE SOME FUNDS FOR ENVIRONMENTAL
[02:17:34] REMEDIATION. THIS WOULD LIKELY BE A
[02:17:36] GRADUAL APPROACH, SETTING SOME FUNDS
[02:17:39] ASIDE OVER TIME TO ADDRESS
[02:17:43] THE ENVIRONMENTAL REMEDIATION COSTS
[02:17:47] IN THE FUTURE. NEXT SLIDE,
[02:17:50] PLEASE.
[02:17:54] SO, SLIDE 18 COVERS SOME OF THE FINANCE
[02:17:57] INITIATIVES THAT MAY BE BROUGHT FORWARD
[02:17:59] TO THE COMMISSION OVER THE NEXT YEAR OR
[02:18:01] SO. AS MENTIONED PREVIOUSLY, A
[02:18:03] SIGNIFICANT PORTION OF THE AIRPORT CIP
[02:18:05] IS EXPECTED TO BE FUNDED WITH FUTURE
[02:18:06] REVENUE BONDS, AND WE EXPECT THE PORTION
[02:18:08] OF THAT FUNDING TO COME FROM A NEW BOND
[02:18:10] ISSUANCE NEXT YEAR. STAFF WILL ALSO
[02:18:13] CONTINUE TO MONITOR THE NON AIRPORT CIP
[02:18:16] AND ASSESS WHETHER GEO BONDS WILL BE
[02:18:18] NEEDED IN 2024 AS WELL.
[02:18:21] THE PORT DOES HAVE OUTSTANDING DEBT.
[02:18:23] OUTSTANDING REVENUE BOND DEBT IS
[02:18:25] ACTUALLY CALLABLE AND CALLABLE NEXT YEAR
[02:18:28] THAT MAY BE ABLE TO BE REFUNDED FOR
[02:18:30] INTEREST SAVINGS DEPENDING ON MARKET
[02:18:32] CONDITIONS. THE STAFF CONTINUOUSLY
[02:18:35] MONITORS ITS OUTSTANDING DEBT FOR SUCH
100 40 071 ODDODTI INITIEO TO DEFINIANCE AT LOWED
[02:18:37] OPPORTUNITIES TO REFINANCE AT LOWER
[02:18:39] COSTS.
[02:18:39] COSTS. [02:18:42] FINANCE STAFF WILL ALSO CONTINUE TO
[02:18:39] COSTS.
[02:18:39] COSTS. [02:18:42] FINANCE STAFF WILL ALSO CONTINUE TO [02:18:44] MANAGE THE PORT'S VARIABLE RATE DEBT,
[02:18:39] COSTS. [02:18:42] FINANCE STAFF WILL ALSO CONTINUE TO [02:18:44] MANAGE THE PORT'S VARIABLE RATE DEBT, [02:18:46] CREDIT AGREEMENTS AND RENEWALS OVER THE
[02:18:39] COSTS. [02:18:42] FINANCE STAFF WILL ALSO CONTINUE TO [02:18:44] MANAGE THE PORT'S VARIABLE RATE DEBT, [02:18:46] CREDIT AGREEMENTS AND RENEWALS OVER THE [02:18:48] NEXT YEAR. AND WE ARE EXPECTING TO
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[02:18:39] COSTS. [02:18:42] FINANCE STAFF WILL ALSO CONTINUE TO [02:18:44] MANAGE THE PORT'S VARIABLE RATE DEBT, [02:18:46] CREDIT AGREEMENTS AND RENEWALS OVER THE [02:18:48] NEXT YEAR. AND WE ARE EXPECTING TO [02:18:50] COMPLETE OUR FINANCIAL ADVISOR [02:18:52] PROCUREMENT LATER THIS YEAR OR EARLY
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[02:18:39] COSTS. [02:18:42] FINANCE STAFF WILL ALSO CONTINUE TO [02:18:44] MANAGE THE PORT'S VARIABLE RATE DEBT, [02:18:46] CREDIT AGREEMENTS AND RENEWALS OVER THE [02:18:48] NEXT YEAR. AND WE ARE EXPECTING TO [02:18:50] COMPLETE OUR FINANCIAL ADVISOR [02:18:52] PROCUREMENT LATER THIS YEAR OR EARLY [02:18:55] NEXT YEAR. FINALLY, THE FINANCE STAFF [02:18:58] WILL CONTINUE TO EVALUATE ANY FUNDING [02:19:01] ALTERNATIVES THAT MAY BE APPLICABLE, [02:19:04] INCLUDING TIFIA LOANS. THIS CONCLUDES [02:19:08] OUR PRESENTATION. HAPPY TO ANSWER [02:19:11] QUESTIONS. COMMISSIONER, QUESTIONS FOR
[02:18:39] COSTS. [02:18:42] FINANCE STAFF WILL ALSO CONTINUE TO [02:18:44] MANAGE THE PORT'S VARIABLE RATE DEBT, [02:18:46] CREDIT AGREEMENTS AND RENEWALS OVER THE [02:18:48] NEXT YEAR. AND WE ARE EXPECTING TO [02:18:50] COMPLETE OUR FINANCIAL ADVISOR [02:18:52] PROCUREMENT LATER THIS YEAR OR EARLY [02:18:55] NEXT YEAR. FINALLY, THE FINANCE STAFF [02:18:58] WILL CONTINUE TO EVALUATE ANY FUNDING [02:19:01] ALTERNATIVES THAT MAY BE APPLICABLE, [02:19:04] INCLUDING TIFIA LOANS. THIS CONCLUDES [02:19:08] OUR PRESENTATION. HAPPY TO ANSWER [02:19:11] QUESTIONS. COMMISSIONER, QUESTIONS FOR [02:19:14] STAFF. COMMISSIONER MOHAMED,
[02:18:39] COSTS. [02:18:42] FINANCE STAFF WILL ALSO CONTINUE TO [02:18:44] MANAGE THE PORT'S VARIABLE RATE DEBT, [02:18:46] CREDIT AGREEMENTS AND RENEWALS OVER THE [02:18:48] NEXT YEAR. AND WE ARE EXPECTING TO [02:18:50] COMPLETE OUR FINANCIAL ADVISOR [02:18:52] PROCUREMENT LATER THIS YEAR OR EARLY [02:18:55] NEXT YEAR. FINALLY, THE FINANCE STAFF [02:18:58] WILL CONTINUE TO EVALUATE ANY FUNDING [02:19:01] ALTERNATIVES THAT MAY BE APPLICABLE, [02:19:04] INCLUDING TIFIA LOANS. THIS CONCLUDES [02:19:08] OUR PRESENTATION. HAPPY TO ANSWER [02:19:11] QUESTIONS. COMMISSIONER, QUESTIONS FOR [02:19:14] STAFF. COMMISSIONER MOHAMED, [02:19:19] THANK YOU FOR THAT PRESENTATION. I HAVE
[02:18:39] COSTS. [02:18:42] FINANCE STAFF WILL ALSO CONTINUE TO [02:18:44] MANAGE THE PORT'S VARIABLE RATE DEBT, [02:18:46] CREDIT AGREEMENTS AND RENEWALS OVER THE [02:18:48] NEXT YEAR. AND WE ARE EXPECTING TO [02:18:50] COMPLETE OUR FINANCIAL ADVISOR [02:18:52] PROCUREMENT LATER THIS YEAR OR EARLY [02:18:55] NEXT YEAR. FINALLY, THE FINANCE STAFF [02:18:58] WILL CONTINUE TO EVALUATE ANY FUNDING [02:19:01] ALTERNATIVES THAT MAY BE APPLICABLE, [02:19:04] INCLUDING TIFIA LOANS. THIS CONCLUDES [02:19:08] OUR PRESENTATION. HAPPY TO ANSWER [02:19:11] QUESTIONS. COMMISSIONER, QUESTIONS FOR [02:19:14] STAFF. COMMISSIONER MOHAMED, [02:19:19] THANK YOU FOR THAT PRESENTATION. I HAVE [02:19:23] A QUESTION AROUND THE CITY OF SEATAC'S
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102:20:091 SPECIFICALLY WITHIN THE CITY OF SEATAC. [02:20:11] SO THE USE ISN'T RELATED TO PERMITTING. [02:20:14] BUT THE GENESIS OF THE PAYMENT WAS [02:20:18] IN THIS ILA THAT INCLUDED THEY [02:20:22] GAVE US THE PERMITTING AUTHORITY AND WE [02:20:24] GAVE THEM 1.4 MILLION A YEAR FOR SAFETY. [02:20:28] COMMISSIONER, YOU MAY BE MORE FAMILIAR [02:20:29] WITH IT THROUGH YOUR JOINT ADVISORY [02:20:32] COMMITTEE PARTICIPATION. I THINK YOU [02:20:33] GUYS MAY HAVE SOME SORT OF APPROVAL [02:20:36] COMING THROUGH THEIR RECOMMENDATION. [02:20:38] YEAH, AND I ASKED THE QUESTION BECAUSE [02:20:40] IT'S COMING UP IN THE PUBLIC. THERE ARE [02:20:43] A NUMBER OF LOCAL CITY COUNCIL MEMBERS [02:20:46] OUTSIDE OF THE CITY OF SEATAC WHO'S [02:20:47] INTERESTED IN KNOWING WHAT THIS DOLLAR [02:20:49] AMOUNT IS AND HOW COME THEIR CITY IS NOT [02:20:52] RECEIVING THE SAME SORT OF CONTRIBUTION. [02:20:54] SO IT'S HELPFUL TO HEAR EXACTLY WHAT [02:20:57] THESE DOLLARS ARE GOING TOWARDS. I DID [02:21:00] MENTION TOO MANY OF THEM THAT I SERVE ON [02:21:01] JC AND EXACTLY WHAT THOSE DOLLARS IS, [02:21:04] BUT IT'S GOOD FOR TRANSPARENCY PURPOSES [02:21:06] AND FOR US TO BE ACCOUNTABLE TO THE [02:21:08] PUBLIC. I HAD ANOTHER QUESTION THAT'S [02:21:11] SOMEWHAT SIMILAR IS THE SOUTH KING [02:21:12] COUNTY FUND. THOSE DOLLARS GO TO [02:21:16] ORGANIZATIONS THAT ARE SERVING SOUTH [02:21:19] KING COUNTY CITIES LIKE DES MOINES, [02:21:21] BURIEN, FEDERAL WAY, SEATAC AS [02:21:25] WELL. [02:21:29] THE QUESTION THAT I HAVE AROUND THAT [02:21:31] INVESTMENT, I DON'T KNOW IF THERE'S [02:21:32] SOMEONE HERE OR ONLINE THAT COULD JUST [02:21:34] BRIEFLY SPEAK TO IT WHEN WE'RE MAKING [02:21:37] THAT INVESTMENT IN THE SOUTH KING COUNTY [02:21:38] FUNDS, ARE THE LOCAL CITIES BEING [02:21:41] CONSULTED? MY UNDERSTANDING [02:21:45] IS YES, BUT I JUST WANT TO MAKE SURE [02:21:46] THAT I DON'T KNOW IF THAT'S A GOVERNMENT [02:21:48] RELATIONS QUESTION, BUT THAT'S ALSO [02:21:49] ANOTHER THING THAT I'VE HEARD, AND I [02:21:51] THINK SINCE THESE DOLLARS ARE COMING OUT [02:21:54] OF THE TAX LEVY DOLLARS AND THEIR [02:21:56] COMMUNITY INVESTMENTS, IT WOULD BE [02:21:58] HELPFUL FOR US TO JUST EXPLAIN WHAT THAT [02:22:00] PROCESS LOOKS LIKE. AND IF THEY'RE NOT [02:22:02] BEING CONSULTED, IT IS AN OPPORTUNITY [02:22:04] FOR THE COMMISSION TO CONSIDER INCLUDING [02:22:07] CONSULTING THOSE CITIES AND SEEING IF [02:22:09] THAT IS AN AREA OF INVESTMENT THAT WE [02:22:11] WOULD LIKE TO MAKE. I THINK THAT'S NOT [02:22:15] WE CAN GET YOU MORE ADDITIONAL [02:22:17] INFORMATION. IT'S DONE THROUGH AN RFP [02:22:18] PROCESS, SO I HAVE TO LOOK TO SEE I [02:22:22] DON'T KNOW, THERE'S A REVIEW OF THE RFPS [02:22:24] AND I'M NOT SURE IF THERE'S OTHER [02:22:26] PROCESSES IN THAT WHERE THE CITY WOULD [02:22:28] BE APPROPRIATE TO CONSULT WITH THEM AS [02:22:31] PART OF THAT PROCESS. BUT THAT'S [02:22:32] SOMETHING DEFINITELY WE CAN TAKE A LOOK [02:22:34] AT. YEAH. NOT SO MUCH OF WHEN THE RFP [02:22:37] GOES OUT AND WE'RE TRYING TO CONTRACT



102:22:391 WITH ORGANIZATIONS, BUT IT'S THE PRE [02:22:42] WORK THAT I'M TALKING ABOUT. DO WE [02:22:44] CONSULT THE LOCAL CITIES BEFORE WE [02:22:48] EVEN GET TO THE STEP OF PUTTING OUT AN [02:22:51] RFP AND THINKING ABOUT CONTRACTING? MY [02:22:54] UNDERSTANDING IS YES, BUT I JUST WANT TO [02:22:56] BE ABLE TO CONFIRM THAT AS WE'RE TALKING [02:22:58] ABOUT THESE TAX LEVY DOLLARS AND WE'RE [02:23:02] MOVING FORWARD ON SOME OF THESE ACTIONS. [02:23:06] IF SOMEONE CAN COME BACK TO ME WITH THAT [02:23:08] INFORMATION, WE CAN GET BACK TO YOU ON [02:23:10] THAT. COMMISSIONER. PERFECT. THANK YOU. [02:23:11] THAT CONCLUDES MY QUESTION. [02:23:13] COMMISSIONER CALKINS NO [02:23:20] I THINK WE'VE HAD A LOT OF FROM THE [02:23:22] BUDGET RETREATS THROUGH THE SUMMER TO [02:23:24] THIS, I'M REALLY EXCITED TO SEE THIS [02:23:27] MOVE TOWARD A LITTLE BIT OF THE [02:23:31] DEVELOPMENT OF A FUND MOVING FORWARD [02:23:35] THAT WILL ALLOW US TO QUICKLY [02:23:39] MEET OUR OBLIGATIONS ASSOCIATED WITH [02:23:41] ENVIRONMENTAL CLEANUPS IN PARTICULAR. [02:23:43] SO I JUST WANT TO CALL THAT OUT. I THINK [02:23:45] THAT'S A REALLY RESPONSIBLE THING TO DO. [02:23:47] WHEN WE FIRST STARTED TALKING ABOUT IT, [02:23:49] I USE THE METAPHOR OF MY OWN EXPERIENCE [02:23:51] AS A DAD OF THREE KIDS SAVING FOR [02:23:54] COLLEGE. I KNOW THAT THAT'S OUT THERE [02:23:56] AND I KNOW I WANT TO BE READY FOR IT. [02:23:57] AND ALTHOUGH MY KIDS WON'T GET THE [02:24:01] BENEFIT OF THE COLLEGE EDUCATION UNTIL [02:24:02] THEY TAKE IT, I AM GOING TO START SAVING [02:24:05] NOW TO MAKE SURE THAT THAT'S AVAILABLE 102:24:061 TO THEM. AND SO IN MUCH THE SAME WAY [02:24:10] WHAT DAMAGE WAS DONE IN THE PAST AND [02:24:13] WILL BE CLEANED UP AS QUICKLY AS [02:24:15] POSSIBLE, WE WANT TO JUST MAKE SURE THAT [02:24:17] FINANCES ARE NOT THE ISSUE THAT PREVENTS [02:24:20] US FROM DOING THAT. COMMISSIONER FELLEMAN [02:24:27] BUT THE ALTERNATE WAY THAT WE'VE BEEN [02:24:28] DEALING WITH THIS LIABILITY THAT ALWAYS [02:24:31] HANGS OVER AHEAD IS KEEPING THAT BUFFER [02:24:33] OF THE LEVY TO BE ABLE TO INCREASE IT [02:24:35] WHEN NEEDED. RIGHT. SO WE CAN HEDGE OUR [02:24:39] BETS DEPENDING ON WHEN WE KNOW THAT [02:24:42] THESE EXPENSES ARE COMING UP. AND WE [02:24:45] ACTUALLY HAVE A VERY WIDE RANGE OF WHAT [02:24:47] OUR LIABILITY IS RIGHT NOW. AND SO, AS [02:24:50] THAT IS WORKED OUT, I CERTAINLY AGREE [02:24:53] THAT WE CAN'T WELCH ON OUR [02:24:55] RESPONSIBILITIES, BUT I JUST KNOW THAT [02:24:57] THERE'S DIFFERENT WAYS OF APPROACHING [02:24:59] BANKING THAT CAPACITY. AND SO THAT, TO [02:25:02] ME, IS VERY IMPORTANT. THE THING THAT I [02:25:05] MENTIONED THAT THE LAST TIME WE [02:25:06] DISCUSSED, WHEN YOU LOOK AT THE LEVY, [02:25:11] THE CHART THAT SHOWS VERSUS MAXIMUM [02:25:15] VERSUS THE YOU [02:25:19] PROVIDE US WITH YOUR BEST JUDGMENT. WE [02:25:21] HAVE VERY LITTLE REASON TO QUESTION IT, [02:25:23] BUT IT'S ONE LINE, RIGHT? SO YOU DON'T [02:25:26] PROVIDE US WITH AND IF WE DID THIS, WE

[02:25:29] WOULD BE SHORT THAT, OR IF WE DID THIS,



102:25:311 WE WOULD HAVE GREATER RISK OF DEFAULT. [02:25:35] WHATEVER. WHAT I WAS ASKING PREVIOUSLY, [02:25:39] YOU'RE USING BEST JUDGMENT BASED ON ALL [02:25:41] KINDS OF INFORMATION WE'LL NEVER HAVE [02:25:43] ACCESS TO. BUT THE [02:25:46] QUESTION IN TERMS OF ARE THERE SOME [02:25:48] PLACES WHERE YOU'RE BEING MORE [02:25:49] CONSERVATIVE AND OTHER PLACES WHERE [02:25:51] YOU'RE BEING MORE BULLISH? I MEAN, IS [02:25:52] THERE, IN THE COURSE OF TRYING TO [02:25:54] EVALUATE THIS NET JUDGMENT OF YOURS, [02:26:00] WHAT'S THE INFLATION RATE GOING TO BE? [02:26:02] YOU DON'T REALLY GIVE US KIND OF THE [02:26:05] RATIONALE BEHIND WHERE YOU DREW THAT [02:26:08] LINE. AND BY NOT PROVIDING A RANGE, A [02:26:11] BOUNDS TO LOOK AT, WE'VE TRUSTED [02:26:15] YOU ALONG. WE'RE VERY GOOD AT DOING [02:26:18] OUR BUDGETING. AND SO I JUST THINK FROM [02:26:20] A TRANSPARENCY PERSPECTIVE, THOUGH, IT [02:26:22] WOULD BE JUST KIND OF GOOD TO BE ABLE TO [02:26:24] SAY, BASED ON X, Y OR Z, [02:26:27] THIS IS WHY WE'RE PUTTING THIS FORWARD [02:26:30] AND HAVING A RANGE OF CHOICES. RIGHT? [02:26:36] SURE. THAT'S A VERY GOOD POINT. [02:26:40] I BELIEVE AT THE BUDGET RETREAT, WE [02:26:43] SHOWED YOU WHAT WOULD HAPPEN IF WE [02:26:45] INCREASE THE LEVY BY 5% EACH YEAR, AND [02:26:48] WITHIN TEN YEARS WE AYE. THE MAXIMUM. SO [02:26:51] THAT WOULD BE ONE OPTION TO ASSUME A [02:26:55] HIGHER INCREASE EACH YEAR TO TAP [02:27:00] INTO THOSE FUNDS. NOW, [02:27:04] THE RECOMMENDATION IS TO LEAVE [02:27:07] SOME OF THAT GAP BETWEEN THE MAXIMUM [02:27:11] AND THE ACTUAL LEVY SO THAT WHEN WE AYE. [02:27:14] SOMETHING, EITHER A REMEDIATION PAYMENT [02:27:18] THAT'S COMING SOONER THAN WE HAD [02:27:19] ANTICIPATED OR A DOWNTURN IN THE ECONOMY [02:27:23] THAT NEEDS TO BE ADDRESSED, WE HAVE THAT [02:27:25] CUSHION. SO WE DO TRY TO BALANCE REALISM [02:27:29] AND CONSERVATISM IN THIS PLANNING. I [02:27:33] WOULD NOT SAY IT'S OVERLY CONSERVATIVE, [02:27:35] BUT IT'S RESILIENT. AND HAVING THINGS [02:27:38] LIKE OUR FINANCIAL POLICIES AND THAT [02:27:41] CUSHION, THAT 75% OF MAXIMUM FOR [02:27:44] PLANNING PURPOSES PROVIDES A RESILIENCY [02:27:48] THAT ALLOWS US TO NOT BE OVERLY [02:27:50] CONSERVATIVE IN OTHER AREAS. [02:27:54] SO IF WE COULD LOOK AT SLIDE SEVEN OF [02:28:01] THE LEVY PORTION. SORRY, [02:28:07] ELIZABETH, GOING BACK, HOW MUCH OF [02:28:10] THE GAP BETWEEN THE ACTUAL LEVY AND [02:28:14] THE MAXIMUM ALLOWABLE LEVY? CAN WE [02:28:18] GO BACK AND THEN ASK FOR [02:28:22] FROM A 2010 OR 2015 [02:28:26] PROPERTY OWNER SO WE CAN'T GO BACK AND [02:28:29] GET LEVY THAT WE DIDN'T ASSESS IN PRIOR [02:28:33] YEARS? IT ISN'T BANKABLE THEN IF WE [02:28:35] DON'T ASK FOR IT NOW. WE CAN'T GO BACK [02:28:39] AND ASK FOR IT LATER. AND SO MY POINT [02:28:41] IS, WE'RE TRYING TO BALANCE BETWEEN AT [02:28:45] A TIME WHEN THERE IS A LITTLE BIT OF [02:28:48] SPACE AND TO TAKE A LITTLE BIT MORE, [02:28:52] BANK IT NOW FOR THAT FUTURE LIABILITY.



[02:28:56] IF WE DON'T DIVERT THOSE DOLLARS. [02:29:00] THEY'RE GONE FOR GOOD. AND I [02:29:03] THINK THIS IS THE BALANCE THAT WE'RE [02:29:05] TALKING ABOUT. THE RECOMMENDATION IS, [02:29:08] SURE, YOU COULD TAKE THE MAXIMUM [02:29:10] ALLOWABLE AND PUT THAT IN A BANK, AND [02:29:11] THAT WOULD MAKE IT EASIER FOR SOME [02:29:13] FUTURE COMMISSION BECAUSE YOU'D HAVE A [02:29:14] LITTLE BIT MORE. BUT INSTEAD OF GOING 102:29:161 THAT FAR. LET'S DO A REASONABLE AMOUNT [02:29:18] TO BEGIN THAT PROCESS. AND I REALLY [02:29:20] APPRECIATE STAFF EFFORT OVER THE COURSE [02:29:22] OF THIS PROCESS TO SAY, IN FACT, WE [02:29:24] DON'T NEED TO INCREASE IT THAT MUCH [02:29:25] BECAUSE THERE IS SOME [02:29:29] CASH FLOW THAT WE CAN ACCESS FROM THIS [02:29:31] YEAR'S BUDGET AND TRANSFER OVER. SO [02:29:33] INSTEAD OF TAKING AN ENORMOUS NEW JUMP [02:29:36] IN THE LEVY TO BEGIN THIS FUND, WE [02:29:38] ACTUALLY HAVE THE CASH FLOW TO BE ABLE [02:29:39] TO DO IT NOW. AND I THINK THAT'S A [02:29:41] REASONABLE BALANCE BETWEEN A MARGINAL [02:29:43] INCREASE IN THE LEVY TO SUPPORT THIS AND [02:29:46] ALSO BANKING SOME OF THE ADDITIONAL [02:29:50] CASH FLOW THAT WE HAVE GENERATED THIS [02:29:52] YEAR TO GET THIS THING STARTED. AND I [02:29:55] THINK THAT'S, AS YOU SAID, A REASONABLY [02:29:58] CONSERVATIVE WAY TO START THIS [02:30:02] PROCESS OF CREATING A KIND OF RAINY DAY [02:30:04] FUND OR WHATEVER WE END UP CALLING IT. [02:30:06] THANKS. [02:30:10] WELL, I LIKE TO THINK OF MYSELF AS THE [02:30:13] PRIMARY TARGET FOR CONSUMING 102:30:171 THIS DOCUMENT THAT YOU'VE PRODUCED. [02:30:21] AND I AM PLEASED TO HAVE RECEIVED IT. [02:30:25] THANK YOU ALL FOR THIS BOOK OF GOODNESS [02:30:28] AND FOR THE VERY THOROUGH PRESENTATION. [02:30:32] THE COMMISSIONER, A VERY SMALL PIECE OF [02:30:35] THIS, ARE REPRESENTED BY COMMISSIONER [02:30:39] ASKS. [02:30:44] THOSE COMMISSION ASKS ARE BASED UPON [02:30:46] WHAT WE HEAR ALL YEAR AND ALL [02:30:50] TERM LONG FROM THE CONSTITUENCY. [02:30:53] SO AS A PRIMARY TARGETED AUDIENCE [02:30:57] OF THIS DOCUMENT, ONE OF THE THINGS THAT [02:31:00] I WOULD LOVE TO BE ABLE TO EASILY SEE [02:31:03] AND CONVEY IS HOW COMMISSION ASKS [02:31:07] HAVE BEEN PITCHED OR CONSIDERED [02:31:11] OR APPROVED. IF THIS IS THE FINAL [02:31:15] DOCUMENT, I'D JUST LIKE TO RECOMMEND A [02:31:17] SECTION EITHER IN THE INDEX OR THE [02:31:21] APPENDICES THAT SUMMARIZES COMMISSIONER [02:31:25] ASKS AND TOTALS THAT WOULD BE REALLY [02:31:28] HELPFUL FOR US IN THAT CONTINUED EFFORT [02:31:32] FOR THIS DOCUMENT TO TELL THE STORY OF [02:31:35] HOW WE'RE HONORING OUR TRIPLE BOTTOM [02:31:36] LINE WITH THAT WITHOUT [02:31:40] ANY YES. ALL RIGHT. [02:31:44] I'VE BEEN TRYING TO GET MY HEAD AROUND [02:31:45] THAT QUESTION TOO. SURE. SO IF THE [02:31:48] COMMUNITY PROGRAMS ARE 19,000,728 [02:31:53] OFFHAND,

[02:31:56] BUT THE LEVY IS GENERATING 86.7



700 00 001 MULION 00 IEVON WIOTHOUGH AT ITIO
[02:32:00] MILLION, SO IF YOU JUST LOOK AT IT'S,
[02:32:02] LIKE 23% OF THE
[02:32:07] OVERALL LEVY REVENUE GOES TO COMMUNITY
[02:32:09] PARTNERS. AS EXECUTIVE METRUCK POINTED
[02:32:11] OUT, THOUGH, THE HEALTHY ORGANIZATION IS
[02:32:15] CONTRIBUTING TO THE TRIPLE BOTTOM LINE
[02:32:16] THAT WE HAVE COMMUNITIES BENEFITING FROM
[02:32:18] THE REVENUES THAT WE GENERATE AS WELL.
[02:32:20] BUT IF WE LOOK AT THE
•
[02:32:25] LEVY, OR ACTUALLY, IF YOU JUST LOOK
[02:32:28] AT OUR \$19 MILLION
[02:32:32] AS COMPARED TO THE \$1.4 BILLION BUDGET
[02:32:36] OF THE ORGANIZATION. TO YOUR POINT,
[02:32:38] IT'S A VERY SMALL NUMBER. SO SOMETIMES I
[02:32:41] KIND OF THINK THAT WE'RE NEVER GOING TO
[02:32:43] BALANCE THE BUDGET ON THE BACK OF
[02:32:45] COMMUNITY PROGRAMS. I MEAN, WE CAN
[02:32:48] TRIPLE THE COMMUNITY PROGRAMS AND IT
[02:32:49] STILL IS PRETTY CLOSE TO IRRELEVANT TO
[02:32:52] THE BIGGER PICTURE OF THINGS. I DON'T
[02:32:53] WANT TO SAY IRRELEVANT, BUT IT'S JUST,
[02:32:55] I THINK IMPORTANT TO KEEP IN MIND THE
[02:32:57] CONTEXT, THE RELATIVE ISSUE OF THESE
[02:33:00] COMMUNITY PROGRAMS RELATIVE TO A \$1.4
[02:33:03] BILLION BUDGET. AND I THINK THAT'S SORT
[02:33:05] OF WHERE YOU WERE GETTING AT. IT'S JUST
[02:33:07] GOOD TO BE ABLE TO FRAME IT AS BEST.
[02:33:11] COMMISSIONER MOHAMED. THANK YOU.
[02:33:16] YEAH. AND I MEAN, OBVIOUSLY TO THAT
[02:33:18] POINT, THE COMMUNITY BENEFITS FROM ALL
[02:33:21] OF THE OPERATIONS THAT WE ARE WORKING
[02:33:23] ON. WE ARE A PUBLIC AGENCY. SO WHETHER
[02:33:25] THAT IS WHAT'S HAPPENING AT OUR
[02:33:27] WATERFRONT TO THE AIRPORT, THEY ARE
[02:33:29] BENEFITING FROM THAT. BUT I THINK THEY
[02:33:31] ARE MOST INTERESTED IN TALKING ABOUT THE
[02:33:33] TAX LEVY DOLLARS WHEN WE'RE OUT THERE.
[02:33:35] I KNOW THAT DAVE KAPLAN IS HERE, WHO IS
[02:33:40] OUR LOCAL GOVERNMENT RELATIONS MANAGER.
[02:33:44] I THINK DAVE WOULD LIKE TO SPEAK ON THE
[02:33:48] QUESTION THAT I ASKED EARLIER. AND I DID
[02:33:49] CHECK IN BEFORE I CALLED AYE. UP HERE SO
[02:33:52] EVERYONE CAN RELAX. I HAPPENED TO BE
[02:33:55] UPSTAIRS BUT OVERHEARD THE QUESTION, SO
[02:33:57] I RACED DOWN HERE IN CASE THERE WAS
[02:33:59] NOBODY HERE TO ANSWER IT. COVID KAPLAN,
[02:34:01] LOCAL GOVERNMENT RELATIONS MANAGER FOR
[02:34:03] THE PORT. YOUR QUESTION REGARDING THE
[02:34:05] SOUTH KING COUNTY FUND, THE STATE
[02:34:09] LAW THAT ALLOWS FOR THE FUNDING
[02:34:13] OF PROGRAMS TO LOCAL COMMUNITY
[02:34:15] ORGANIZATIONS IS A VERY NARROW. FOCUSED
[02:34:18] ONE AND REQUIRES THOSE PROJECTS TO
[02:34:21] ACTUALLY HAPPEN ON PUBLIC LAND. CITIES
[02:34:24] TYPICALLY TEND TO BE THE PRIMARY
[02:34:26] LANDHOLDER IN A JURISDICTION, BUT SO ARE
[02:34:29] SCHOOL DISTRICTS. SO FOR EXAMPLE, THERE
[02:34:31] ARE PROJECTS AND IN FACT, I THINK SOME
[UZ.UT.UT] AND INCOLUTE AND IN FACT, I THINK SOME
[02:34:32] OF THE GRANTS THAT HAVE BEEN GIVEN OUT
[02:34:32] OF THE GRANTS THAT HAVE BEEN GIVEN OUT
[02:34:34] HAVE BEEN FOR PROJECTS THAT HAVE BEEN ON
[02:34:34] HAVE BEEN FOR PROJECTS THAT HAVE BEEN ON [02:34:36] SCHOOL DISTRICT GROUNDS. SO AS LONG AS
[02:34:34] HAVE BEEN FOR PROJECTS THAT HAVE BEEN ON



[02:34:44] THE CITY, OBVIOUSLY, BECAUSE THE CITY
[02:34:47] GIVES THE APPROVAL ON THAT BEING LOCATED
[02:34:49] ON THEIR PROPERTY IN THE SAME WAY THAT
[02:34:51] THE SCHOOL DISTRICT WOULD IF IT WAS ON
[02:34:52] SCHOOL DISTRICT PROPERTY. SO THEN ARE
[02:34:55] YOU SAYING YES TO US OR
[02:34:58] YOUR TEAM CONSULTING WITH THE LOCAL
[02:35:01] CITIES, THE SOUTH KING COUNTY CITIES,
[02:35:03] BEFORE THOSE PROJECTS GO INTO ACTION,
[02:35:06] BEFORE WE EVEN TALK ABOUT AN RFP
[02:35:08] PROCESS, ARE THE LOCAL CITY COUNCIL
[02:35:10] MEMBERS OR DEPARTMENTS AWARE OF
[02:35:14] THE SOUTH KING COUNTY FUND AND OUR
[02:35:16] INTENTION OF WHERE THE INVESTMENTS ARE
[02:35:18] GOING TO GO? AJ. MCCLURE AND ELISE AIDAN
[02:35:22] COULD ANSWER THAT BETTER, BUT THEY DO
[02:35:25] HAVE THE CONVERSATIONS WITH THE LOCAL
[02:35:27] JURISDICTIONS BECAUSE ONE OF THE
[02:35:30] QUESTIONS THAT'S POSED IS, HAVE YOU
[02:35:31] ACTUALLY HAD THAT CONVERSATION WITH
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[02:35:35] WHOSE PROPERTY YOU'RE GOING TO DO THE
[02:35:36] WORK ON THE APPLICATION? GREAT. WELL,
[02:35:40] THANK YOU FOR THAT ANSWER. AND I THINK
[02:35:42] AS WE TALK ABOUT RENEWING THAT FUND AND
[02:35:44] COMING OUT OF THE TAX BUFFY DOLLARS. I
[02:35:46] JUST WANT TO UNDERSCORE THAT. SO IF AJ
[02:35:47] AND ELISE ARE LISTENING, PLEASE NOTE
[02:35:50] THAT. THANK YOU, COMMISSIONER, DO WE
[02:35:54] HAVE ANY OTHER COMMENTS, DAVE,
[02:35:57] BEFORE YOU LEAVE? SO IT DOES HELP ME
[02:36:00] HERE FOR 1 SECOND, BECAUSE THE AIRPORT,
[02:36:04] THE FLIGHT SAFETY CORRIDOR WHERE WE CAN
[02:36:08] CUT TREES ON PRIVATE PROPERTY, WE'RE
[02:36:12] ALSO AUTHORIZED TO BE ABLE TO PLANT
[02:36:14] TREES ON PRIVATE PROPERTY. SO I'M JUST
•
[02:36:17] WONDERING THIS MAY BE JUST APPLES AND
[02:36:20] ORANGES HERE, BUT IT'S PUBLIC MONEY
[02:36:22] GOING INTO PRIVATE PROPERTY. BUT ONE
[02:36:26] GIVETH, ONE TAKETH AWAY. I'M NOT SURE
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[02:36:28] HOW THAT MAY BE PERTINENT. REGARDING
[02:36:30] FLIGHT QUARTER SAFETY PROGRAM, WE FOLLOW
[02:36:33] THE LOCAL JURISDICTION'S REQUIREMENTS IN
[02:36:35] TERMS OF TREE REPLACEMENT AND WHAT THE
[02:36:38] PROPERTY OWNER WANTS. IN TERMS OF THAT,
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[02:36:41] IN TERMS OF THE OBVIOUSLY ON OUR OWN
[02:36:44] PROPERTY, WE'VE BEEN FOLLOWING THE
[02:36:45] COMMISSION'S GUIDANCE ON THE FOUR TO ONE
[02:36:47] REPLACEMENT AND THE MAINTENANCE OF
[02:36:49] PROPERTY FROM THERE. MY POINT WAS JUST
[02:36:51] IN TERMS OF OUR ABILITY TO SPEND OUR
[02:36:54] DOLLARS ON PRIVATE PROPERTY, THAT WAS
[02:36:56] THE I MIGHT BE ABLE TO IT'S RELATED
[02:36:59] TO MITIGATION FOR THE FACT THAT WE'RE
[02:37:02] HAVING TO REMOVE THE TREES FOR SURETY.
[02:37:05] THIS PETE RAMOS FOR GENERAL COUNSEL FOR
[02:37:07] THE PORT I THINK IF I'M TRACKING RIGHT,
[02:37:11] OUR ACE FUND FOR ENVIRONMENTAL PROJECTS
[02:37:15] DOES HAPPEN ON PUBLIC LANDS UNDER THE
[02:37:17] STATE STATUTE. SO THERE'S A LIMITATION
[02:37:19] FOR THAT SPECIFIC PROGRAM. FLIGHT
[02:37:21] CORRIDOR PROGRAM IS DIFFERENT
[02:37:22] AUTHORITIES COMPLETELY. THEY'RE TWO
[02:37:24] SEPARATE STATUTORY SCHEMES. DOES THAT GO



102:37:271 TO YOUR QUESTION? I DIDN'T KNOW WHETHER [02:37:29] IT WAS AN OVERALL LANGUAGE. [02:37:34] YES, AND IT'S ALSO SUPPORTED THROUGH [02:37:37] STATE LAW, BUT YEAH. [02:37:40] ALL RIGHT, COMMISSIONERS, DO WE HAVE ANY [02:37:42] OTHER QUESTIONS OR COMMENTS FROM STAFF? [02:37:46] IS THERE A SPECIAL PART THREE TO THE [02:37:48] PRESENTATION WE DON'T KNOW ABOUT? ALL [02:37:51] RIGHT, LET'S BRING THAT ON YOU. WELL, 102:37:541 VERY THANK YOU SO MUCH. AND THAT [02:37:55] CONCLUDES OUR BUSINESS MEETING AGENDA [02:37:57] FOR THE DAY. THANK YOU VERY MUCH FOR THE [02:37:58] PRESENTATION. [02:38:02] COMMISSIONER, DO YOU HAVE ANY CLOSING [02:38:05] COMMENTS AT THIS TIME OR MOTIONS [02:38:07] RELATING TO COMMITTEE REFERRALS FROM AT [02:38:11] ALL? [02:38:14] ANY EXCITING TRAVELS COMING UP THAT [02:38:16] ANYBODY WOULD LIKE TO SHARE? THINK WE [02:38:20] JUST SENT SAM FOR ALL THAT STUFF. JUST [02:38:24] OUR GLOBE'S DAUGHTER. WELL, I DID HAVE [02:38:26] THE PLEASURE OF JUST COMING BACK FROM [02:38:28] PORTUGAL WHERE WE ATTENDED THE GREEN [02:38:30] PORTS CONFERENCE, WHERE WE LEARNED WITH [02:38:33] SANDY KRILROY AS WELL, THAT A LOT ABOUT [02:38:36] ALTERNATIVE FUELS AND THINGS THAT PORTS [02:38:40] CAN DO TO SERVICE THAT. ALSO GOT A [02:38:42] CHANCE TO MEET WITH THE FOLKS AT [02:38:43] PRINCIPAL POWER LEARNING ABOUT THEIR [02:38:45] INTERESTS IN OFFSHORE WIND IN OUR AREA. [02:38:48] AND OVERALL IT WAS A REALLY KIND OF A [02:38:52] GREAT COLLECTION OF PEOPLE FROM [02:38:53] DIFFERENT DISCIPLINES THAT MADE FOR A [02:38:55] VERY PRODUCTIVE THING, AND I'M HOPING [02:38:57] THAT SANDY AND I WILL BE ABLE TO PUT [02:38:59] TOGETHER A BETTER SUMMARY OF DETAILS FOR [02:39:02] YOU AT ANOTHER TIME. COMMISSIONER [02:39:04] FELLEMAN, I THINK YOU ALSO HAVE A [02:39:05] KEYNOTE AT AN ECOTOURISM CONFERENCE THAT [02:39:08] YOU HELPED KICKSTART LAST YEAR THAT'S [02:39:10] CURRENTLY TAKING PLACE IN YAKIMA, THAT [02:39:11] YOU'RE DRIVING YEAH, BECAUSE I JUST CAME [02:39:13] BACK FROM ONE PLACE. I HAVE TO GO RUN [02:39:15] AND SNOQUALMIE'S GOT SNOW IN IT RIGHT [02:39:17] NOW. SO, YEAH, TONIGHT I LEAVE TO GO TO [02:39:18] YAKIMA ON THURSDAY THERE'S. THE [02:39:22] SUSTAINABLE TOURISM COMPONENT OF THE [02:39:25] STATEWIDE TOURISM CONFERENCE THAT WE [02:39:27] CREATED LAST YEAR IS NOW BEING CARRIED [02:39:30] ON BY THE WASHINGTON STATE TOURISM [02:39:31] OFFICE. AND SO THEY ASKED ME TO KICK [02:39:34] OFF THE CONFERENCE, WHICH WAS VERY NICE [02:39:36] OF DAVE LAMFORD. THANK YOU FOR REMINDING [02:39:38] ME. THANK YOU FOR REMINDING US. WELL, [02:39:41] SINCE YOU ASKED, I AM ALSO LEAVING ON [02:39:44] FRIDAY TO ABU DHABI TO PARTICIPATE [02:39:48] IN THE WORLD PORTS CONFERENCE. [02:39:51] IAPH I DID PARTICIPATE IN IT [02:39:54] LAST YEAR WAS DOWN THE STREET, THOUGH. [02:39:55] IT WAS IN VANCOUVER. SO THIS IS GOING TO [02:39:58] BE A LONGER TRIP. AND IT WAS VERY [02:40:00] INFORMATIVE. I'M LOOKING FORWARD TO [02:40:02] GOING THERE, GAINING NEW KNOWLEDGE AND



[02:40:04] BRINGING THAT BACK TO THE PORT OF

[02:40:05] SEATTLE. THANK YOU. ALL RIGHT,

[02:40:08] EXECUTIVE DIRECTOR METRUCK, DO YOU HAVE

[02:40:10] ANY CLOSING COMMENTS FOR US TODAY? NO.

[02:40:12] THANKS, COMMISSIONERS. AND THANKS FOR

[02:40:13] THE ITEMS YOU PASSED TODAY. AND THANKS

[02:40:14] FOR YOUR FEEDBACK, ESPECIALLY HERE ON

[02:40:16] THE BUDGET AS WE COME TO THE CONCLUSION

[02:40:19] OF THOSE DISCUSSIONS ON THAT. THANK YOU.

[02:40:21] THANK YOU, SIR. AND HEARING NO FURTHER

[02:40:22] COMMENTS AND NO FURTHER BUSINESS, IF [02:40:25] THERE IS NO OBJECTION, THEN WE ARE

[02:40:27] ADJOURNED AT 02:44 P.M..

END OF TRANSCRIPT